

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES MEETING MINUTES**  
**AUGUST 14, 2026**

The MUHA Board of Trustees convened on August 14, 2026, with the following members present: Charles Schulze, Chairman; Dr. Melvin Brown, Vice Chairman; Mrs. Terri Barnes; Mr. Jim Battle; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Mrs. Barbara Johnson-Williams; Dr. James Lemon; Dr. Murrell Smith; Mr. Michael Stavrinakis; Mr. Tom Stephenson; Mr. Bill Wiseman; and Dr. Bart Witherspoon.

**Item 1. Call to Order.**

There being a quorum present, Chairman Charles Schulze called the meeting to order at 8:34 a.m. in the Colcock Hall Boardroom located at 19 Bee Street, Charleston, South Carolina.

**Item 2. Roll Call for the MUHA and MUSC Board of Trustees.**

Ms. Katherine Haltiwanger, Board Secretary, called the roll and stated that “in compliance with the Freedom of Information Act (FOIA), the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

**Item 3. Date of Next Regular Meeting.**

Ms. Katherine Haltiwanger, Board Secretary, announced the date of the next regular meeting is October 9, 2026.

**Item 4. Approval of Meeting Minutes.**

Chairman Charles Schulze called for a motion to approve the minutes of April 27, April 29, May 14, May 15, June 3, June 18, June 19, and July 28, 2026.

*Board Action: Vice Chairman Melvin Brown made a motion to approve; the motion was seconded and unanimously carried.*

**Item 5. Election of Chairman and Vice Chairman of MUHA and MUSC Board of Trustees.**

Chairman Charles Schulze announced that the election for the Chairman and Vice Chairman of the MUSC and MUHA Board of Trustees was taking place.

Chairman Schulze asked for nominations for the position of Chairman. Dr. Don Johnson nominated Charles Schulze.

*Board Action: Dr. Don Johnson made a motion to approve Charles Schulze for the position of Chairman; the motion was seconded and unanimously carried.*

Chairman Schulze then asked for nominations for the position of Vice Chairman. Mrs. Terri Barnes nominated Dr. Richard Christian.

*Board Action: Mrs. Terri Barnes made a motion to approve Dr. Richard Christian for the position of Vice Chairman; the motion was seconded and unanimously carried.*

## GENERAL INFORMATIONAL REPORT OF THE PRESIDENT

### Item 6. General Informational Report of the President.

President David Cole called on Dr. Patrick Cawley, CEO, MUSC Health, who introduced Dr. Amanda Overstreet, MUSC's Interim Medical Director for Geriatrics, who presented on MUSC's geriatric medicine programs and the growing demand for older-adult care. She highlighted the geriatric medicine fellowship established in 2019, and its new Advancing Innovation in Residency Education (AIRE) competency-based model, which welcomed its first fellow in July 2026. She noted there is a national shortage of geriatricians. There are currently 7,000 with an estimated need of 28,000. MUSC's inpatient and outpatient volumes for patients aged 75 and older will increase by 33% and 43%, respectively, over the next decade. Dr. Overstreet explained that geriatric-focused care can reduce functional decline, delirium, falls, institutional placement, readmissions, complications, mortality, and length of stay while supporting value-based care and hospital performance. She also emphasized comprehensive geriatric and frailty assessments in oncology and cardiovascular care to guide treatment, improve tolerance, and reduce risk. MUSC is advancing Age-Friendly Health Systems principles through the 4Ms Framework: What Matters, Medication, Mentation, and Mobility. These practices may increasingly affect reimbursement while improving quality, resource use, readmissions, and length of stay. Currently, MUSC Charleston's services include inpatient consultations, geriatric assessments, primary care, dementia navigation, fall and frailty management, the Guiding an Improved Dementia Experience (GUIDE) dementia initiative, and family medicine services in continuing care communities. Education includes fellowship, resident, and medical student training with planned expansion across residency programs and Regional Health Network sites. The Center for Healthy Aging supports research in Alzheimer's detection and aging-related care. Future priorities include expanded inpatient services, surgical frailty screening, geri-oncology, telemedicine across the Regional Health Network, broader age-friendly implementation, and continued program growth to meet South Carolina's aging population needs.

Board Action: Received as information.

### Item 7. Other Business.

None.

## AUTHORITY OPERATIONS AND QUALITY COMMITTEE: DR. MURRELL SMITH, CHAIRMAN (Detailed committee minutes attached.)

### Item 8. MUSC Health Status Report.

Dr. Murrell Smith reported that Dr. Patrick Cawley, CEO, MUSC Health, presented the MUSC Health status report focused on wins, FY2026 goal performance, and FY2027 goals.

Board Action: Received as information.

### Item 9. Quality and Patient Safety Report.

Dr. Murrell Smith reported that Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, presented the quality and patient safety report focused on quality wins, rankings, and scorecards.

Board Action: Received as information.

**Item 10. College of Medicine Update.**

Dr. Murrell Smith reported that Dr. Terry Steyer, Dean, College of Medicine and Vice President for Medical Affairs, gave an update on the Class of 2030 statistics, Quantum hires, and progress on the new College of Medicine building.

Board Action: Received as information.

**Item 11. External Affairs Update.**

Dr. Murrell Smith reported that Mr. Mark Sweatman, Vice President for External Affairs, gave an update on legislative activities.

Board Action: Received as information.

**Item 12. Other Committee Business.**

None.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE: MRS. TERRI BARNES, CHAIR**  
*(Detailed committee minutes attached.)*

**Item 13. MUHA Lease(s) for Approval.**

On behalf of the MUHA Physical Facilities Committee, Mrs. Terri Barnes made a motion to approve the following MUHA leases:

- New lease of approximately 2,539 square feet of clinical space located at 1175 Cook Road, Suite 110, Orangeburg, for an MUSC Health Behavioral Health Clinic. The lease term is 10 years totaling \$754,447.99.
- New lease of approximately 5,921 square feet of clinical space located at 2405 North Fraser Street, Georgetown, for an MUSC Hospital Outpatient Department at Tidelands Health. The lease term is 20 years totaling \$4,100,144.71.
- New lease of approximately 14,681 square feet of clinical space located at 4181 Highway 17 Bypass, 2<sup>nd</sup> floor, Murrells Inlet, for an MUSC Hospital Outpatient Department at Tidelands Health. The lease term is 20 years totaling \$11,503,887.37.
- Lease renewal of 24,410 square feet of clinical space located at 5500 Front Street, Suite 300, Summerville, for MUSC Health Specialty Clinics. The lease term is 5 years totaling \$5,435,241.79.

The five leases for 1655 Bernardin Avenue in Columbia, South Carolina, were deferred.

Board Action: The motion was unanimously carried.

**Item 14. MUHA Acquisition for Approval.**

On behalf of the MUHA Physical Facilities Committee, Mrs. Terri Barnes made a motion to approve the acquisition of the property located at 1039 Lancaster Highway in Chester South Carolina, for \$3,000,000.00 to support the expansion of clinical services.

Board Action: The motion was unanimously carried.

**Item 15. Other Committee Business.**

None.

**MUHA AND MUSC AUDIT, COMPLIANCE, AND RISK COMMITTEE: MR. TOM STEPHENSON, CHAIRMAN**  
*(Detailed committee minutes attached.)*

**Item 16. Internal Audit Report.**

Mr. Tom Stephenson reported that the Internal Audit report was provided to board members.

Board Action: Received as information.

**Item 17. Leader Compensation Review for Approval.**

On behalf of the Compensation Subcommittee of the MUHA and MUSC Audit, Compliance, and Risk Committee, Mr. Tom Stephenson made a motion to approve leader compensation recommendations.

Board Action: The motion was unanimously carried.

**Item 18. Other Committee Business.**

None.

**OTHER BUSINESS FOR THE BOARD OF TRUSTEES**

**Item 19. Approval of Consent Agenda.**

Chairman Charles Schulze called for a motion to approve the consent agenda.

Board Action: Vice Chairman Melvin Brown made a motion to approve the consent agenda in its entirety; the motion was seconded and unanimously carried.

**Item 20. Executive Session.**

On Thursday, August 13, 2026, Vice Chairman Melvin Brown made a motion to move into closed session to discuss personnel matters; strategic competitive information and trade secrets; security; receipt of legal advice and matters covered by the attorney/client privilege; negotiation of contracts related to the purchase of real property in Chester County; and the expansion of clinical services.

Board Action: The motion was seconded and unanimously carried. The Board moved into closed session following the MUHA and MUSC Board of Trustees Committee presentations and reports.

On Friday, August 14, 2026, Vice Chairman Melvin Brown made a motion to move into closed session to discuss strategic competitive information and trade secrets.

Board Action: The motion was seconded and unanimously carried. The Board moved into closed session following the MUHA and MUSC Board of Trustees presentations and reports.

**Item 21. New Business for the Board of Trustees.**

None.

**Item 22. Report from the Chairman.**

None.

**CONSENT AGENDA**

**AUTHORITY OPERATIONS AND QUALITY COMMITTEE: DR. MURRELL SMITH, CHAIRMAN**

**Item 23. MUSC Health – Charleston Division Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Charleston Division appointments, reappointments, and changes in privileges for April, May, June, and July 2026 were presented for approval.

Board Action: On behalf of the Committee, Dr. Murrell Smith made a motion to approve. The Consent Agenda was approved in its entirety under Item 19.

**Item 24. MUSC Health Regional Health Network (RHN) Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Regional Health Network appointments, reappointments, and changes in privileges for April, May, June, and July 2026 were presented for approval.

Board Action: On behalf of the Committee, Dr. Murrell Smith made a motion to approve. The Consent Agenda was approved in its entirety under Item 19.

**Item 25. Revised MUSC Health and RHN Standardized Delineation of Privileges.**

Revised MUSC Health and RHN standardized delineation of privileges were presented for approval.

Board Action: On behalf of the Committee, Dr. Murrell Smith made a motion to approve. The Consent Agenda was approved in its entirety under Item 19.

**Item 26. MUSC Health – Charleston Division Medical Executive Committee Minutes.**

MUSC Health – Charleston Division Medical Executive Committee (MEC) minutes from April, May, and June 2026 were provided for information.

Board Action: Received as information.

**Item 27. MUSC Health RHN Unified Medical Executive Committee Minutes.**

MUSC Health RHN Unified Medical Executive Committee (MEC) minutes from May and June 2026 were provided for information.

Board Action: Received as information.

**Item 28. Contracts and Agreements.**

A list of contracts and agreements since the May 2026 Board meeting was provided for information.

Board Action: Received as information.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE: MRS. TERRI BARNES, CHAIR**

**Item 29. MUHA FY2027 Active Projects >\$250,000.**

A list of MUHA FY2027 active projects greater than \$250,000 was provided for information.

Board Action: Received as information.

**Item 30. MUSC FY2027 Active Projects >\$250,000.**

A list of MUSC FY2027 active projects greater than \$250,000 was provided for information.

Board Action: Received as information.

**Item 31. MUSC Professional Services and Construction Contracts Awarded.**

A list of MUSC professional services and construction contracts was provided for information.

Board Action: Received as information.

**Item 32. MUSC Indefinite Quantity Contracts Committed.**

A list of MUSC indefinite quantity contracts committed was provided for information.

Board Action: Received as information.

**Item 33. MUSC Community Physicians Leases.**

MUSC Community Physicians leases were presented for information.

Board Action: Received as information.

There being no further business, the meeting of the MUHA Board of Trustees was adjourned at 9:11 a.m.

Respectfully submitted,

*Katherine S. Hiltiwanger*

Board Secretary

**Authority Operations and Quality Committee Minutes**  
**August 13, 2026**

**Item 8. MUSC Health Status Report.**

Dr. Patrick Cawley, CEO of MUSC Health, presented the MUSC Health status report. He highlighted the expansion of pediatric burn services through MUSC Health's partnership with Shriners Children's, including the opening of a new pediatric burn clinic in Charleston. Dr. Cawley reported that *U.S. News & World Report* ranked MUSC Health Charleston the No. 1 hospital in South Carolina for the twelfth consecutive year. MUSC Health Charleston Cancer also ranked No. 1 in the State, Obstetrics and Gynecology ranked No. 10 nationally, and Neurology and Neurosurgery were recognized among the nation's top 100 programs. MUSC Health exceeded its FY2026 goals for operating margin, physician recruitment, and oncology clinical trial enrollment, while the university surpassed its targets for net clinical revenue growth and funded investigators. Employee engagement and student recommendation rates remain areas of focus. Dr. Cawley also reviewed FY2026 pillar goal performance across the system and regional divisions noting strong results in quality, finance, growth, and innovation with regional variation in service and workforce measures. He concluded with an overview of the FY2027 pillar goals, which will continue to emphasize patient care, workforce engagement, quality and safety, financial performance, ambulatory growth, access to care, and innovation.

*Committee Action: Received as information.*

**Item 9. Quality and Patient Safety Report.**

Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, presented the Quality and Patient Safety Report highlighting FY2026 achievements, rankings, and scorecard results. She reviewed changes to the *U.S. News & World Report* methodology that will place greater emphasis on clinical outcomes and less on reputation and structural measures. From FY2025 to FY2026, MUSC Health reduced central line-associated bloodstream infections by 38%, catheter-associated urinary tract infections by 51%, *Clostridioides difficile* infections by 32%, and surgical site infections by 33%. Patient Safety Indicator performance also improved, and the system mortality index reached a record low of 0.62 in May 2026. Leapfrog projections showed expected gains across several facilities with Florence projected to improve from a B to an A; Charleston, Orangeburg, Columbia Downtown, and Columbia Northeast from C or D ratings to B ratings; and Lancaster and Kershaw expected to maintain A ratings. Dr. Scheurer noted that future scoring may change due to litigation and methodology revisions. She concluded with systemwide and regional scorecards and Vizient rankings, which reflected favorable trends and generally strong performance while identifying opportunities for continued improvement.

*Committee Action: Received as information.*

**Item 10. College of Medicine Update.**

Dr. Terry Steyer, Dean of the College of Medicine and Vice President for Medical Affairs, updated the committee on the College's accomplishments, strategic initiatives, recruitment, leadership, and facilities. He highlighted Obstetrics and Gynecology's No. 10 national ranking in the *U.S. News & World Report* Best Hospitals rankings; MUSC's selection as one of two national finalists for the AAMC Spencer Foreman Award for Outstanding Community Engagement; and plans for the first installment of a historic \$50 million gift supporting the new Artificial Intelligence in Medicine Scholars program and statewide pathway initiatives. Dr. Steyer reported that the entering Class of

2030 has an average MCAT score of 511.42 and GPA of 3.865 with 94% South Carolina residents representing 20 counties. He reaffirmed the College's statewide recruitment focus, announced the upcoming White Coat Ceremony, and noted that the South Carolina High-Needs Loan Repayment Program has awarded more than \$4.2 million to 55 students and graduates committed to serving high-need areas. He also shared strong 2026 graduation questionnaire results, with graduate satisfaction and clinical preparedness above national averages, and announced leadership appointments in Pathology and Laboratory Medicine, Radiology, Medical Education, and Student Affairs. He concluded with updates on MUSC's Quantum initiative and the new College of Medicine building, which remains on schedule for substantial completion in October 2027.

Committee Action: Received as information.

**Item 11. External Affairs Update.**

Mr. Mark Sweatman, Vice President for External Affairs, reported that MUSC secured \$175 million through the state's Capital Reserve Fund bill (H. 5127) for construction of the Comprehensive Cancer Hospital. He explained that the capital reserve fund accompanies the state budget and may be used for capital projects when reserve funding is available. MUSC's total state funding request for the project is \$350 million, and the institution plans to seek the remaining \$175 million in the next state budget cycle. He also noted additional FY2026-2027 state budget funding, including \$6.7 million for Competitive Workforce and Operations, \$2 million for Midlands Graduate Medical Education, and a two percent salary increase for state employees. He also reviewed several bills MUSC monitored during the recent legislative session. He reported that S. 958 was signed into law, permitting hospitals to use beds in hallways and other areas during defined emergencies when appropriate protocols are in place and staff are trained. He also discussed pending legislation related to medical malpractice reform (S. 922); changes to the Legislative Audit Council's authority and access to records (H. 4337); alignment of South Carolina's dental instructor requirements with neighboring states to support faculty recruitment (H. 4342); and protections for first responders and emergency department personnel from unlawful interference while performing official duties (H. 4763). He concluded by noting that the General Assembly reconvened in August to formally adopt the state budget and address remaining legislative matters.

Representative Spencer Wetmore presented a resolution to Dr. Donna Johnson, Chair of MUSC's Department of Obstetrics and Gynecology, in honor of her late husband, Greg Anderson, for his contributions to the Folly Beach Community.

Committee Action: Received as information.

**Item 12. Other Committee Business.**

None.

**Consent Agenda**

**Item 23. MUSC Health – Charleston Division Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Charleston Division appointments, reappointments, and changes in privileges for the months of April, May, June, and July 2026 were presented for approval.

Committee Action: Recommended approval.

**Item 24. MUSC Health Regional Health Network Appointments, Reappointments, and Changes in Privileges.**

MUSC Health Regional Health Network appointments, reappointments, and changes in privileges for the months of April, May, June, and July 2026, were presented for approval.

Committee Action: Recommended approval.

**Item 25. Revised MUSC Health and RHN Standardized Delineation of Privileges.**

Revised MUSC Health and RHN standardized delineation of privileges were presented for approval.

Committee Action: Recommended approval.

**Item 26. MUSC Health – Charleston Division Medical Executive Committee Minutes.**

MUSC Health – Charleston Division Medical Executive Committee (MEC) minutes from April, May, and June 2026 were provided for information.

Committee Action: Received as information.

**Item 27. MUSC Health RHN Unified Medical Executive Committee Minutes.**

MUSC Health RHN Unified Medical Executive Committee (MEC) minutes from May and June 2026 were provided for information.

Committee Action: Received as information.

**Item 28. Contracts and Agreements.**

A list of contracts and agreements since the May 2026 Board of Trustees meeting was provided for information.

Committee Action: Received as information.

There being no further business, the committee meeting was adjourned.

Respectfully submitted,

*Jane L. Scutt*

Assistant Board Secretary

**MUHA and MUSC Physical Facilities Committee Minutes**  
**August 14, 2026**

**Item 13. MUHA Lease(s) for Approval.**

Mr. Bill Martin, Enterprise Chief Real Estate Officer, presented the following leases for approval:

- New lease of approximately 2,539 square feet of clinical space located at 1175 Cook Road, Suite 110, Orangeburg, for an MUSC Health Behavioral Health Clinic. The lease term is 10 years totaling \$754,447.99.
- New lease of approximately 5,921 square feet of clinical space located at 2405 North Fraser Street, Georgetown, for an MUSC Hospital Outpatient Department at Tidelands Health. The lease term is 20 years totaling \$4,100,144.71.
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The five leases for 1655 Bernardin Avenue in Columbia, South Carolina, were deferred.

*Committee Action: The Committee recommended approval in its capacity as the MUHA Physical Facilities Committee.*

**Item 14. MUHA Acquisition for Approval.**

Mr. Bill Martin, Enterprise Chief Real Estate Officer, requested approval to acquire property located at 1039 Lancaster Highway in Chester, South Carolina, for \$3,000,000 to support the expansion of clinical services.

*Committee Action: The Committee recommended approval in its capacity as the MUHA Physical Facilities Committee.*

**Item 15. Other Committee Business.**

None.

**Consent Agenda**

**Item 29. MUHA FY2027 Active Projects >\$250,000.**

A list of MUHA FY2027 active projects greater than \$250,000 was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUHA Physical Facilities Committee.*

**Item 30. MUSC FY2027 Active Projects >\$250,000.**

A list of MUSC FY2027 active projects greater than \$250,000 was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUSC Physical Facilities Committee.*

**Item 31. MUSC Professional Services and Construction Contracts Awarded.**

A list of MUSC professional services and construction contracts awarded was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUSC Physical Facilities Committee.*

**Item 32. MUSC Indefinite Quantity Contracts Committed.**

A list of MUSC indefinite quantity contracts committed was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUSC Physical Facilities Committee.*

**Item 33. MUSC Community Physicians Lease(s).**

MUSC Community Physicians leases were presented for information.

*Committee Action: The Committee received this as information in its capacity as the MUHA Physical Facilities Committee.*

There being no further business, the committee meeting was adjourned.

Respectfully submitted,

*Jane L. Scutt*

Assistant Board Secretary

**MUHA and MUSC Audit, Compliance, and Risk Committee Minutes**  
**August 13, 2026**

**Item 16. Internal Audit Report.**

Mr. Tom Stephenson reported that Ms. Kim Witte, Chief Audit Executive, shared the results of recent audits conducted by her office, and was available to answer any questions.

Committee Action: The Committee received this as information in its capacity as the MUHA and MUSC Audit, Compliance, and Risk Committee.

**Item 17. Leader Compensation Review for Approval.**

Mr. Tom Stephenson presented leader compensation recommendations for approval.

Committee Action: The MUHA and MUSC Compensation Subcommittee recommended approval.

**Item 18. Other Committee Business.**

None.

There being no further business, the committee meeting was adjourned.

Respectfully submitted,  
*Jane L. Scutt*  
Assistant Board Secretary