

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES MEETING MINUTES  
FEBRUARY 13, 2026**

The MUHA Board of Trustees convened on February 13, 2026, with the following members present: Charles Schulze, Chairman; Dr. Melvin Brown, Vice Chairman; Mrs. Terri Barnes; Mr. Jim Battle; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Mrs. Barbara Johnson-Williams; Dr. James Lemon; Dr. Murrell Smith (virtual); Mr. Michael Stavrinakis; and Mr. Tom Stephenson.

**Item 1. Call to Order.**

There being a quorum present, Chairman Charles Schulze called the meeting to order at 8:30 a.m. in the Colcock Hall Boardroom located at 19 Bee Street, Charleston, South Carolina.

**Item 2. Roll Call for the MUHA and MUSC Board of Trustees.**

Ms. Katherine Haltiwanger, Board Secretary, called the roll and stated that “in compliance with FOIA, the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

**Item 3. Date of Next Meeting.**

Ms. Katherine Haltiwanger, Board Secretary, announced the date of the next regular meeting is April 10, 2026.

**Item 4. Approval of Minutes.**

Chairman Charles Schulze called for a motion to approve the minutes of December 10, 2025, and December 12, 2025.

*Board Action: Vice Chairman Melvin Brown moved for approval; the motion was seconded and unanimously carried.*

**GENERAL INFORMATIONAL REPORT OF THE PRESIDENT**

**Item 5. General Informational Report of the President.**

President David Cole called on Mr. Matt Severance, Chief System Development and Affiliations Officer, who introduced Mr. Jay Hinesley, CEO of MUSC Health – Pee Dee Division. Mr. Hinesley provided a comprehensive update on the transformation of the Florence and Marion Medical Centers since the acquisition, shifting from for-profit, low-engagement institutions to highly engaged, quality-driven facilities. He reported significant improvements, including employee engagement rising from the 27th percentile in 2020 to the 86th percentile in FY25, and retention stabilizing around 86–87%. Mr. Hinesley shared quality outcomes across the division, including 15 Palmetto Gold nursing award recipients, a record number of Zero Harm awards, high-performing *U.S. News & World Report* designations, advancements in the STS CABG program, and major safety improvements at Marion Medical Center, which now holds consecutive Leapfrog “A” ratings and received a national Top Rural Hospital award. He highlighted growth in education programs, including more than 400 students rotating through the division, the launch of patient care technician apprenticeships, and successful residency programs with full matches. Service initiatives—such as the food box program for food-insecure patients and the “Kids Eat Free” summer meal program—were also emphasized, with more than 10,000 meals served over two years. He detailed expansions in research activity, including more than 60 clinical trials, patents originating from the division, and grant-funded efforts to increase

equitable access to research. There has been significant operational growth across the Pee Dee facilities, including increased ER volumes, admissions, surgeries, behavioral health services, and complex care capacity. He also reported progress toward opening the new free-standing emergency department in Fall 2026 and the Hollings Cancer Center in Florence in Fall 2027.

Board Action: Received as information.

**Item 6. Other Business.**

None.

**AUTHORITY OPERATIONS AND QUALITY COMMITTEE: DR. MURRELL SMITH, CHAIRMAN**  
*(Detailed committee minutes attached.)*

**Item 7. MUSC Health Status Report.**

Vice Chairman Melvin Brown reported that Dr. Patrick Cawley, CEO, MUSC Health, presented the MUSC Health status report focused on wins and FY2026 goal performance.

Board Action: Received as information.

**Item 8. Quality and Patient Safety Report.**

Vice Chairman Melvin Brown reported that Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, presented the quality and patient safety report focused on quality wins, rankings, and scorecards.

Board Action: Received as information.

**Item 9. External Affairs Update.**

Vice Chairman Melvin Brown reported that Mr. Mark Sweatman, Vice President for External Affairs, gave a brief report on upcoming legislative events and Mr. Ryan Burnaugh, Vice President for Advocacy and Government Relations, South Carolina Hospital Association (SCHA), gave an update on SCHA's priorities for the current legislative session.

Board Action: Received as information.

**Item 10. Other Committee Business.**

None.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE: MRS. TERRI BARNES, CHAIR**  
*(Detailed committee minutes attached.)*

**Item 11. MUHA Lease(s) for Approval.**

Mrs. Terri Barnes made a motion to approve the following MUHA leases:

- Lease renewal for 6,414 square feet of clinical space located at 1280 Hospital Drive, Suite 101, in Mount Pleasant, for MUSC Therapeutics Services – Physical and Occupational Therapy Clinic. The lease term is seven years totaling \$1,958,165.49.

- New lease for 2,750 square feet of clinical space located at 410 Brighton Park Boulevard in Summerville, for MUSC Therapeutics Services – Physical and Occupational Therapy Clinic. The lease term is seven years totaling \$964,926.70.
- New lease for 2,420 square feet of clinical space located at 1291 Folly Road, Suite 17, in Charleston for MUSC Therapeutics Services – Physical and Occupational Therapy Clinic. The lease term is seven years totaling \$763,006.32.

Board Action: The motion made by Mrs. Barnes was seconded, voted on, and unanimously carried.

**Item 12. Other Committee Business.**

Mrs. Terri Barnes reported that Mr. David Attard, Enterprise Chief Facilities Officer, made a brief announcement regarding a recent energy savings grant award and Department of Energy 50001 designation.

Board Action: Received as information.

**MUHA AND MUSC AUDIT, COMPLIANCE, AND RISK COMMITTEE: MR. TOM STEPHENSON, CHAIRMAN  
(Detailed committee minutes attached.)**

**Item 13. Internal Audit Report.**

Mr. Tom Stephenson reported that Internal Audit report was provided to board members.

Board Action: Received as information.

**Item 14. Other Committee Business.**

None.

**OTHER BUSINESS OF THE BOARD OF TRUSTEES**

**Item 15. Approval of Consent Agenda.**

Chairman Charles Schulze called for a motion to approve the consent agenda.

Board Action: The motion was made by Vice Chairman Melvin Brown, was seconded, voted on, and unanimously carried.

**Item 16. Executive Session.**

On Thursday, a motion was made by Mr. Jim Battle to move into closed session to discuss the negotiations of contracts related to the development of energy services in Charleston County, clinical services in the Tricounty area and Horry/Georgetown counties, construction services in Horry County, and possible purchase or sale of real property in Charleston County; strategy and trade secrets; development of Information Security personnel or devices; personnel matters; and legal advice on matters covered by the attorney/client privilege.

Board Action: The motion made by Mr. Jim Battle was seconded, voted on, and unanimously carried. The Board of Trustees moved into closed session following the conclusion of the MUHA and MUSC Board of Trustees Committee meetings.

**Item 17. New Business for the Board of Trustees.**

None.

**Item 18. Report from the Chairman.**

None.

**CONSENT AGENDA**

**AUTHORITY OPERATIONS AND QUALITY COMMITTEE: DR. MURRELL SMITH, CHAIRMAN**

**Item 19. MUSC Health – Charleston Division Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Charleston Division appointments, reappointments, and changes in privileges for November 2025 and December 2025 were presented for approval.

Board Action: Vice Chairman Melvin Brown made a motion to approve; his motion was seconded, voted on, and unanimously carried.

**Item 20. MUSC Health – Regional Health Network Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Regional Health Network appointments, reappointments, and changes in privileges for the months of November 2025 and December 2025 were presented for approval.

Board Action: Vice Chairman Melvin Brown made a motion to approve; his motion was seconded, voted on, and unanimously carried.

**Item 21. MUSC Health Standardized and Regional Health Network Delineation of Privileges Request Forms.**

MUSC Health Standardized and Regional Health Network delineation of privileges request forms were presented for approval.

Board Action: Vice Chairman Melvin Brown made a motion to approve; his motion was seconded, voted on, and unanimously carried.

**Item 22. MUSC Health – Charleston Division Medical Executive Committee Minutes.**

MUSC Health – Charleston Division Medical Executive Committee (MEC) minutes from October 2025 were provided for information.

Board Action: Received as information.

**Item 23. Contracts and Agreements.**

A list of contracts and agreements since the December 2025 Board meeting was provided for information.

Board Action: Received as information.

**MUHA AND MUSC PHYSICAL FACILITIES COMMITTEE: MRS. TERRI BARNES, CHAIR**

**Item 24. MUHA FY2026 Active Projects >\$250,000.**

A list of MUHA FY2026 active projects greater than \$250,000 was provided for information.

Board Action: Received as information.

**Item 25. MUSC FY2026 Active Projects >\$250,000.**

A list of MUSC FY2026 active projects greater than \$250,000 was provided for information.

Board Action: Received as information.

**Item 26. MUSC Construction Contracts Awarded.**

A list of MUSC construction contracts awarded since December 2025 was provided for information.

Board Action: Received as information.

**MUHA AND MUSC AUDIT, COMPLIANCE, AND RISK COMMITTEE: MR. TOM STEPHENSON, CHAIRMAN**

**Item 27. Revised Conflict of Interest Policy.**

The revised Conflict of Interest Policy was presented for approval.

Board Action: Mr. Tom Stephenson made a motion to approve; his motion was seconded, voted on, and unanimously carried.

**Item 28. Annual Conflict of Interest Report.**

The Annual Conflict of Interest Report was provided for information.

Board Action: Received as information.

There being no further business, the meeting of the MUHA Board of Trustees was adjourned at 8:48 a.m.

Respectfully submitted,

*Katherine S. Haltiwanger*

Board Secretary

**Authority Operations and Quality Committee Minutes**  
**February 12, 2026**

**Item 7. MUSC Health Status Report.**

Dr. Patrick Cawley, CEO, MUSC Health, presented the MUSC Health status report for information. Dr. Cawley announced that the MUSC Health Clements Ferry Pavilion opened on December 15, 2025, spans 80,000 square feet, and includes two procedure suites, 108 exam rooms, infusion services, radiology, dermatology, OB/GYN, ophthalmology, orthopedics, physical medicine and rehabilitation, and primary care for both adults and pediatrics. MUSC Health received the *Well-Being First Champion Award* in recognition of continued efforts to address caregiver burnout and support staff well-being. Dr. Cawley reviewed progress on key strategic goals, noting strong operating margin performance, improving Vizient rankings, and pending employee engagement survey results. Physician recruitment is currently tracking behind pace but is expected to normalize in the second half of the fiscal year. Systemwide and regional pillar goal performance was reviewed, with most areas reporting steady progress. Patient satisfaction remains a common challenge across multiple divisions, including Charleston, Catawba, Midlands, Pee Dee, and Orangeburg. Orangeburg continues to face added concerns related to emergency department performance, retention, and length of stay, though leadership recently implemented a change in ED physician coverage to support improvement. Discussion took place around survey length and response rates. Dr. Cawley noted that while survey fatigue is a concern, the data remains valuable for monitoring patient experience.

*Committee Action: Received as information.*

**Item 8. Quality and Patient Safety Report.**

Dr. Danielle Scheurer, Chief Quality Officer, MUSC Health, presented the quality and safety report for information. Dr. Scheurer reported that MUSC Health Lancaster's kidney transplant program continues to show exceptional outcomes, achieving strong performance in time-to-transplant and one-year survival while operating alongside top-performing programs nationally. Charleston maintains high transplant volume, performing approximately four hundred kidney transplants annually. MUSC Health Charleston was recognized as one of Becker's Top 100 Hospitals out of 6,000 hospitals nationwide. System-wide Vizient performance trends show sustained improvement over the past three years, particularly in overall and mortality rankings, with lower values indicating stronger performance. Charleston showed significant reductions in surgical site infections (hip, knee, and craniotomy), achieving rates near or below 1%, placing the hospital in the top 25th percentile nationally. Oncology rankings also improved, with the system now performing in the top 27th percentile—an important milestone as cancer care expansion efforts continue. Overall scorecard performance remains strong, with the system in the light-green range at 3.5. Ambulatory metrics—typically lowest early in the calendar cycle—are unusually high at 4.0, supporting value-based care success. While Orangeburg and Kershaw show areas needing targeted improvement, hospitals such as Black River and Pee Dee are performing well and contributing positively to system averages. Other updates, including Leapfrog scores and culture-of-safety metrics, will be provided at the next board meeting.

*Committee Action: Received as information.*

**Item 9. External Affairs Update.**

Mr. Mark Sweatman, Vice President for External Affairs, reminded the Board of MUSC Health's legislative reception that will be held in Columbia on March 25, 2026. He also announced that MUSC

will be participating in the South Carolina Hospital Association (SCHA) hospital week at the state house on March 10 and leaders from Charleston and the regional hospitals will be attending. Mr. Sweatman then introduced Ryan Burnaugh, Vice President, Advocacy & Government Relations, SCHA, who provided an update on SCHA's recent restructuring and legislative efforts. SCHA has built a new internal government relations team and expanded its external lobbying presence to strengthen engagement with all legislators. Mr. Burnaugh highlighted the significant economic impact of South Carolina hospitals and emphasized the importance of hospital participation at the Statehouse. SCHA's top legislative priority is medical malpractice reform, with workplace violence legislation as a close second. He noted ongoing conversations with House leadership on tort reform and reported increased pressure on lawmakers to act this year. He concluded by expressing appreciation for the partnership between MUSC and SCHA.

Committee Action: Received as information.

**Item 10. Other Committee Business.**

None.

**Consent Agenda**

**Item 19. MUSC Health – Charleston Division Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Charleston Division appointments, reappointments, and changes in privileges for November 2025 and December 2025 were presented for approval.

Committee Action: Recommend approval.

**Item 20. MUSC Health – Regional Health Network Appointments, Reappointments, and Changes in Privileges.**

MUSC Health – Regional Health Network appointments, reappointments, and changes in privileges for November 2025 and December 2025 were presented for approval.

Committee Action: Recommend approval.

**Item 21. MUSC Health Standardized and Regional Health Network Delineation of Privileges Request Forms.**

MUSC Health standardized and Regional Health Network delineation of privileges request forms were presented for approval.

Committee Action: Recommend approval.

**Item 22. MUSC Health – Charleston Division Medical Executive Committee Minutes.**

MUSC Health – Charleston Division Medical Executive Committee (MEC) minutes from October 2025 were provided for information.

Committee Action: Received as information.

**Item 23. Contracts and Agreements.**

A list of contracts and agreements since the December 2025 Board of Trustees meeting was provided for information.

*Committee Action: Received as information.*

There being no further business, the committee meeting was adjourned.

Respectfully submitted,  
*Jane L. Scutt*  
Assistant Board Secretary

**MUHA and MUSC Physical Facilities Committee Minutes**  
**February 12, 2026**

**Item 11. MUHA Leases for Approval.**

Mr. Bill Martin, Enterprise Chief Real Estate Officer, requested the MUHA Physical Facilities Committee's approval of the following leases:

- Lease renewal for 6,414 square feet of clinical space located at 1280 Hospital Drive, Suite 101, in Mount Pleasant, for MUSC Therapeutics Services – Physical and Occupational Therapy Clinic. The lease term is seven years totaling \$1,958,165.49.
- New lease for 2,750 square feet of clinical space located at 410 Brighton Park Boulevard in Summerville, for MUSC Therapeutics Services – Physical and Occupational Therapy Clinic. The lease term is seven years totaling \$964,926.70.
- New lease for 2,420 square feet of clinical space located at 1291 Folly Road Suite 17, in Charleston for MUSC Therapeutics Services – Physical and Occupational Therapy Clinic. The lease term is seven years totaling \$763,006.32.

*Committee Action: The Committee recommended approval in its capacity as the MUHA Physical Facilities Committee.*

**Item 12. Other Committee Business.**

Mr. David Attard, Enterprise Chief Facilities Officer, along with Mr. Paul Platt, Director of Utilities and Energy, and Mr. Trey McDonald, Manager of Resiliency and Utilities provide an update on recent facilities department accomplishments. The team successfully completed the Department of Energy's EnergyWise Strategic Energy Management Program—a 14-month, facility-wide effort involving multidisciplinary participation from research, faculty, clinical staff, and students. Through this program, the university received a \$10,000 grant, which was reinvested into infrastructure and energy-efficiency initiatives. Following this achievement, the team pursued and earned the Department of Energy's ISO 50001 Ready certification, a rigorous process requiring approximately 400 hours of program development and implementation. Notably, MUSC is the first and currently the only academic medical center or university in the nation to receive this certification, highlighting a significant milestone in institutional energy resilience and sustainability.

*Committee Action: The Committee received this information in its capacity as the MUHA and MUSC Physical Facilities Committee.*

**Consent Agenda**

**Item 24. MUHA FY2026 Active Projects >\$250,000.**

A list of MUHA FY2026 active projects greater than \$250,000 was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUHA Physical Facilities Committee.*

**Item 25. MUSC FY2026 Active Projects >\$250,000.**

A list of MUSC FY2026 active projects greater than \$250,000 was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUSC Physical Facilities Committee.*

**Item 26. MUSC Construction Contracts Awarded.**

A list of MUSC construction contracts awarded was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUSC Physical Facilities Committee.*

There being no further business, the committee meeting was adjourned.

Respectfully submitted,

*Jane L. Scutt*

Assistant Board Secretary

**MUHA and MUSC Audit, Compliance, and Risk Committee Minutes**  
**February 12, 2026**

**Item 13. Internal Audit Report.**

Mr. Tom Stephenson reported that Internal Audit's Strategic Plan and Annual Business Plan was provided to board members.

*Committee Action: The Committee received this as information in its capacity as the MUHA and MUSC Audit, Compliance, and Risk Committee.*

**Item 14. Other Committee Business.**

None.

**Consent Agenda**

**Item 27. Revised Conflict of Interest Policy.**

The revised Conflict of Interest policy was presented for approval.

*Committee Action: The Committee recommended approval in its capacity as the MUHA and MUSC Audit, Compliance, and Risk Committee.*

**Item 28. Annual Conflict of Interest Report.**

The Annual Conflict of Interest report was provided for information.

*Committee Action: The Committee received this as information in its capacity as the MUHA and MUSC Audit, Compliance, and Risk Committee.*

With no further business or items on the consent agenda, the committee meeting was adjourned.

Respectfully submitted,  
*Jane L. Scutt*  
Assistant Board Secretary