



**AGENDA**  
(REGULAR AND CONSENT)

HOSPITAL AUTHORITY BOARD OF TRUSTEES  
AND  
UNIVERSITY BOARD OF TRUSTEES

December 12, 2025

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES**  
**REGULAR AGENDA**  
December 12, 2025  
101 Colcock Hall

**Members of the Board of Trustees**

Mr. Charles W. Schulze, Chairman	Dr. Donald R. Johnson II
Dr. W. Melvin Brown III, Vice Chairman	Ms. Barbara Johnson-Williams
Ms. Terri R. Barnes	Dr. James Lemon
The Honorable James A. Battle, Jr.	Dr. G. Murrell Smith, Sr.
Dr. Henry F. Butehorn III	Mr. Michael E. Stavrinakis
Dr. C. Guy Castles III	Thomas L. Stephenson, Esq.
Dr. Richard M. Christian, Jr.	Dr. Bartlett J. Witherspoon, Jr.
Dr. Paul T. Davis	

**Trustees Emeriti**

Mr. William H. Bingham, Sr.    Mr. Allan E. Stalvey    Dr. Charles B. Thomas, Jr.    Dr. James E. Wiseman, Jr.

- Item 1.    Call to Order.....Charles Schulze  
*Chairman*
- Item 2.    Roll Call..... Katherine Haltiwanger  
*Board Secretary*
- Item 3.    Date of Next Regular Meeting – February 13, 2026 ..... Katherine Haltiwanger  
*Board Secretary*
- Item 4.    Approval of Meeting Minutes.....Charles Schulze  
*Chairman*

**Recommendations and Informational Report of the President: Dr. David Cole**

- Item 5.    General Informational Report of the President.....Dr. David Cole  
*President*
- Item 6.    Other Business .....Dr. David Cole  
*President*

**Authority Operations and Quality Committee: Dr. Murrell Smith, Chair**

- Item 7.    MUSC Health Status Report..... Dr. Patrick Cawley  
*Chief Executive Officer, MUSC Health*
- Item 8.    Quality and Patient Safety Report ..... Dr. Danielle Scheurer  
*Chief Quality Officer, MUSC Health*

- Item 9. College of Medicine Update ..... Dr. Terry Steyer  
*Dean, College of Medicine*
- Item 10. External Affairs Update ..... Mark Sweatman  
*Vice President for External Affairs*
- Item 11. Other Committee Business ..... Dr. Murrell Smith  
*Committee Chair*

**MUHA and MUSC Physical Facilities Committee: Terri Barnes, Chair**

- Item 12. MUHA Lease(s) for Approval..... Bill Martin  
*Chief Real Estate Officer*
- Item 13. MUSC Lease(s) for Approval ..... Bill Martin  
*Chief Real Estate Officer*
- Item 14. MUSC Professional Services Selection for Approval..... David Attard  
*Chief Facilities Officer, MUSC*
- Item 15. Purchase of Real Property in Charleston County for Approval ..... Dr. Patrick Cawley  
*Chief Executive Officer, MUSC Health*
- Adoption of a resolution authorizing MUHA to acquire real property in  
Charleston County to be used for clinical and support services.
- Item 16. Other Committee Business ..... Terri Barnes  
*Committee Chair*

**MUHA and MUSC Audit, Compliance, and Risk Committee: Tom Stephenson, Chair**

- Item 17. KPMG Exit Conference ..... Steve Reader/Alison Upton  
*KPMG*
- Item 18. Internal Audit Report ..... Kim Witte  
*Chief Audit Executive*
- Item 19. Other Committee Business..... Tom Stephenson  
*Committee Chair*

**Other Business for the Board of Trustees**

- Item 20. Approval of Consent Agenda ..... Charles Schulze  
*Chairman*

Item 21. Executive Session .....Charles Schulze  
*Chairman*

Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 22. New Business for the Board of Trustees.....Charles Schulze  
*Chairman*

Item 23. Report from the Chairman.....Charles Schulze  
*Chairman*

**FACILITIES  
HOSPITAL AUTHORITY – FLORENCE  
NEW LEASE  
FOR APPROVAL**

**DECEMBER 12, 2025**

DESCRIPTION OF NEW LEASE: This lease is for approximately 7,950 square feet of clinical space located at 1929 Mountain Laurel Court, Florence. The purpose of this lease is to accommodate a MUSC Primary Care Clinic. The rent per square foot is \$26.00 plus \$8.50 a square foot for CAM, property taxes and insurance for a total square foot cost of \$34.50. The estimated monthly rental payment will be \$22,856.25, resulting in an annual lease amount of \$274,275.00. Rent shall increase 2.5% annually and CAM, property taxes and insurance estimated to increase 3% annually.

NEW LEASE AGREEMENT   X    
RENEWAL LEASE AGREEMENT       

LANDLORD: Asset Holdings Trust, LLC

LANDLORD CONTACT: Barron Ervin

TENANT NAME AND CONTACT: Jay Hinesley, Chief Executive Officer Florence

SOURCE OF FUNDS: General Hospital Funding

LEASE TERMS:

TERM: Ten (10) years: [Estimated 2/1/2026 – 1/31/2036]

TOTAL AMOUNT PER SQUARE FOOT: \$34.50

TOTAL ANNUALIZED LEASE AMOUNT:

Year 1	\$274,275.00	Year 6	\$312,200.02
Year 2	\$281,469.75	Year 7	\$320,396.71
Year 3	\$288,854.51	Year 8	\$328,810.07
Year 4	\$296,434.32	Year 9	\$337,445.87
Year 5	\$304,214.38	Year 10	\$346,310.02

TOTAL AMOUNT TERM: \$3,090,410.66

Extended Term(s): Two (2) Five (5) year options to renew

OPERATING COSTS:

FULL SERVICE         
MODIFIED   X

**FACILITIES  
HOSPITAL AUTHORITY – MIDLANDS  
LEASE RENEWAL  
FOR APPROVAL**

**December 12, 2025**

DESCRIPTION OF LEASE: This lease renewal is for 7,905 square feet of clinical space located at 108 Palmetto Park Blvd. Suite C, Lexington. The purpose of this lease is to continue to provide space for MUSC Heart and Vascular. The rent per square foot is \$27.36 plus \$1.70 a square foot for additional rent for a total square foot cost of \$29.06. The monthly rental payment will be \$19,146.37, resulting in an annual lease amount of \$229,756.40. Base Rent shall increase 3% annually. Landlord shall provide \$67,192.50 in tenant improvement allowance.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Palmetto Park Medical Suites, LLC

LANDLORD CONTACT: Christopher Hays

TENANT NAME AND CONTACT: MUSC Heart and Vascular, Drew Hamer & Matthew Littlejohnn, Chief Executive Officer

SOURCE OF FUNDS: MUSC Community Physicians

LEASE TERMS:

TERM: Five (5) years: [2/1/2026 – 1/31/2031]  
TOTAL AMOUNT PER SQUARE FOOT: \$29.06  
TOTAL ANNUALIZED LEASE AMOUNT: 1,215,653.62  
Year 1   \$229,756.40  
Year 2   \$236,245.94  
Year 3   \$242,930.16  
Year 4   \$249,814.91  
Year 5   \$256,906.20

Extended Term(s): Two (2) Five (5) Year Options to Renew

OPERATING COSTS:

FULL SERVICE   X    
MODIFIED \_\_\_\_\_

**FACILITIES  
HOSPITAL AUTHORITY – LANCASTER  
LEASE RENEWAL  
FOR APPROVAL**

**December 12, 2025**

DESCRIPTION OF LEASE: This lease renewal is for 5,400 square feet of clinical space located at 108 Healthcare Drive, Lancaster. The purpose of this lease is to continue to provide space for MUSC Health Gastroenterology. The cost per rentable square foot is \$22.50. The monthly rental payment will be \$10,122.84, resulting in an annual lease amount of \$121,474.08. Base Rent shall increase 3% annually. Landlord shall provide \$162,000.00 in tenant improvement allowance.

NEW LEASE AGREEMENT  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: TKC Management Services

LANDLORD CONTACT: Patrick Faulkner

TENANT NAME AND CONTACT: MUSC Health Gastroenterology Lancaster, Richard Warrin & Scott Broome, Chief, Lancaster

SOURCE OF FUNDS: MUSC Community Physicians

LEASE TERM: Five (5) years: [1/25/2026 – 1/31/2031]  
TOTAL AMOUNT PER SQUARE FOOT: \$22.50  
TOTAL ANNUALIZED LEASE AMOUNT: \$644,922.39  
Year 1   \$121,474.08  
Year 2   \$125,118.30  
Year 3   \$128,871.85  
Year 4   \$132,738.01  
Year 5   \$136,720.15

Extended Term(s): Two (2) Five (5) Year Options to Renew

OPERATING COSTS:  
FULL SERVICE \_\_\_\_\_  
NNN   X

**FACILITIES  
ACADEMIC  
LEASE RENEWAL  
FOR APPROVAL**

**December 12, 2025**

DESCRIPTION OF LEASE: This lease renewal is for 140 parking spaces located at Line Street and Hagood Avenue in Charleston. The purpose of this lease renewal is to continue providing parking for employees and students. The rent per space per month will be \$200.00. The monthly rental payment will be \$28,000.00, resulting in an annual lease amount of \$336,000.00. Rent shall increase 3% annually.

NEW LEASE AGREEMENT \_\_\_\_\_  
RENEWAL LEASE AGREEMENT   X  

LANDLORD: Rushmark Horizon, LLC

LANDLORD CONTACT: Robert McCray

TENANT NAME AND CONTACT: Stewart Mixon, Chief Operations Officer, Kenny Grace,  
Director of Parking Management

SOURCE OF FUNDS: MUSC Parking Management

LEASE TERMS:

TERM: Two (2) years: [11/1/2026 – 10/31/2028]  
TOTAL AMOUNT PER SPACE/MONTH: \$200.00  
TOTAL ANNUALIZED LEASE AMOUNT:  
Year 1 \$336,000.00  
Year 2 \$346,080.00

TOTAL AMOUNT TERM: \$682,080.00

Extended Term(s): To be negotiated

OPERATING COSTS:

FULL SERVICE   X    
MODIFIED \_\_\_\_\_





Item 8. Other Committee Business ..... Michael Stavrinakis  
*Committee Chair*

**Education, Faculty, and Student Affairs Committee: Barbara Johnson-Williams, Chair**

Item 9. Provost Report ..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

Item 10. MUSC and RHN Annual GME Update ..... Dr. Cynthia Talley  
*Senior Associate Dean for GME and CME*  
Dr. Tsveti Markova  
*Chief Integration Officer*

Item 11. 2026 Commencement Speaker for Approval ..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

Item 12. Other Committee Business ..... Barbara Johnson-Williams  
*Committee Chair*

**MUSC and MUHA Finance and Administration Committee: Jim Battle, Chair**

Item 13. MUSC Financial Report ..... Susie Edwards  
*Chief Financial Officer, MUSC*

Item 14. MUSC Major Purchase(s) for Approval ..... Susie Edwards  
*Chief Financial Officer, MUSC*

Item 15. MUSC Health Consolidated Financial Report..... Doug Lischke  
*Chief Financial Officer, MUSC Health*

Item 16. MUSC Health Budget Realignment Request for Approval..... Doug Lischke  
*Chief Financial Officer, MUSC Health*

Item 17. Other Committee Business ..... Jim Battle  
*Committee Chair*

**Hollings Cancer Center Committee: Dr. Don Johnson, Chair**

Item 18. Hollings Cancer Center Update ..... Dr. Ray DuBois  
*Director, Hollings Cancer Center*

Item 19. New Cancer Hospital Update..... Tom Crawford  
*Chief Operating Officer, MUSC Health*  
Adam Bacik  
*Chief Officer of the Cancer Hospital*

Item 20. Other Committee Business ..... Dr. Don Johnson  
*Committee Chair*

**Other Business for the Board of Trustees**

Item 21. Approval of Consent Agenda ..... Charles Schulze  
*Chairman*

Item 22. Executive Session ..... Charles Schulze  
*Chairman*

Upon proper motion and vote, the Board may convene a closed session pursuant to SC Code Ann. §30-4-70. Although the Board will not vote on any items discussed in closed session, the Board may return to public session to vote on items discussed.

Item 23. New Business for the Board of Trustees ..... Charles Schulze  
*Chairman*

Item 24. Report from the Chairman ..... Charles Schulze  
*Chairman*

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
**Monthly Financial Reports**  
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**For the four (4) Month Period Ended October 31, 2025**

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**The Medical University of South Carolina and Affiliated Organizations**  
**Statement of Net Position**  
**As of October 31, 2025**

	<b>University</b>	<b>Area Health Education Consortium</b>	<b>CHS Development Company</b>
<b>Assets &amp; Deferred Outflows</b>			
Cash and Cash Equivalents	\$ 441,275,794	\$ 35,440,011	\$ -
Cash and Cash Equivalents - Restricted	60,437,223	-	370,565
State Appropriation Receivable	163,844,085	7,340,764	-
Student Tuition and Fees Receivable	31,581,474	-	-
Student Loan Receivable	10,171,180	-	-
Grants and Contracts Receivable	22,824,198	236,593	-
Capital Improvement Bond Proceeds Receivable	-	-	-
Lease Receivable	15,085,521	-	-
Other Receivables	8,439,560	5,845,127	-
Investments	-	-	-
Prepaid Items	48,670,931	-	-
Capital Assets, net of Accumulated Depreciation	523,923,804	-	-
Due from Hospital Authority	-	-	-
Due from Other Funds	121,779,738	-	-
Bond Issue Costs	-	-	-
Derivative Instruments Fair Value / Deferred Outflows	-	-	-
Deferred loss on Debt Refinancing	-	-	-
Deferred Outflows-Pensions	106,602,578	-	-
Deferred Outflows-OPEB	183,864,839	-	-
Other Assets	642,768	-	-
<b>Total Assets &amp; Deferred Outflows</b>	<b>\$ 1,739,143,693</b>	<b>\$ 48,862,494</b>	<b>\$ 370,565</b>
<b>Liabilities &amp; Deferred Inflows</b>			
Accounts Payable	\$ 33,058,655	\$ 24,035	\$ -
Accrued Payroll and Other Payroll Liabilities	31,150,253	-	-
Accrued Compensated Absences	36,789,617	216,597	-
Deferred Revenue	189,805,280	10,881,247	-
Retainages Payable	2,409,892	-	-
Long-Term Debt	113,754,138	-	-
Lease Liability	74,711,517	-	-
SBITA Liability	3,206,916	-	-
Interest Payable	647,630	-	-
Deposits Held for Others	-	-	-
Due to Hospital Authority	25,880,960	-	-
Due to Other Funds	-	23,161,229	-
Federal Loan Program Liability	11,258,299	-	-
Derivative Instruments Fair Value / Deferred Inflows	-	-	-
Net Pension Liability	533,965,908	-	-
Net OPEB Liability	539,632,116	-	-
Deferred Inflows-Leases	14,306,352	-	-
Deferred Inflows-Pensions	28,062,353	-	-
Deferred Inflows-OPEB	173,580,321	-	-
Other Liabilities	40,041,098	5,010,520	-
<b>Total Liabilities &amp; Deferred Inflows</b>	<b>\$ 1,852,261,304</b>	<b>\$ 39,293,629</b>	<b>\$ -</b>
<b>Net Position</b>	<b>(113,117,611)</b>	<b>9,568,866</b>	<b>370,565</b>
<b>Total Liabilities &amp; Deferred Inflows and Net Position</b>	<b>\$ 1,739,143,693</b>	<b>\$ 48,862,494</b>	<b>\$ 370,565</b>

The Medical University of South Carolina  
 Budgeted Funds Comparison to Budget (Expenses Classified by Category)  
 For the period ending October 31, 2025

	Budget	Prorated Budget	Actual	Variance
<b>Revenues</b>				
Student Tuition and Fees	\$ 113,055,100	\$ 37,685,033	\$ 37,470,757	\$ (214,276) U
Grants and Contracts	277,036,496	92,345,499	97,015,388	4,669,889 F
Sales and Services	148,743,148	49,581,049	51,085,408	1,504,359 F
Net Clinical Services Revenue	3,467,225	1,155,742	970,716	(185,026) U
Other Operating Revenues	152,326,504	50,775,501	46,896,424	(3,879,077) U
<b>Total Operating</b>	<b>694,628,473</b>	<b>231,542,824</b>	<b>233,438,692</b>	<b>1,895,868 F</b>
State Appropriations	\$ 205,474,395	\$ 68,491,465	\$ 68,136,412	\$ (355,054) U
State Appropriations - AHEC/MUHA	48,686,808	16,228,936	16,228,936	- F
Gifts and Grants	24,875,630	8,291,877	5,253,478	(3,038,399) U
Investment Income	5,057,744	1,685,915	4,638,747	2,952,832 F
Other Non-Operating Revenues	52,000	17,333	203,898	186,565 F
MUSCP Practice Plan Salary Reimbursement	119,012,290	39,670,763	35,416,422	(4,254,341) U
<b>Total Non-Operating</b>	<b>403,158,867</b>	<b>134,386,289</b>	<b>129,877,892</b>	<b>(4,508,397) U</b>
<b>Total Revenues</b>	<b>1,097,787,340</b>	<b>365,929,113</b>	<b>363,316,585</b>	<b>(2,612,528) U</b>
<b>Expenditures</b>				
Salaries Wages	\$ 376,759,536	\$ 125,586,512	\$ 121,331,460	\$ 4,255,052 F
Fringe Benefits	165,434,813	55,144,938	49,345,715	5,799,223 F
<b>Total Personal Services</b>	<b>\$ 542,194,349</b>	<b>\$ 180,731,450</b>	<b>\$ 170,677,175</b>	<b>\$ 10,054,275 F</b>
Services	\$ 138,707,187	\$ 46,235,729	\$ 46,433,225	\$ (197,496) U
Contractual Services MUHA	18,853,707	6,284,569	6,284,569	- F
Supplies	51,660,498	17,220,166	11,798,475	5,421,691 F
Pharmaceuticals	26,088,713	8,696,238	2,198,802	6,497,436 F
Shared Services	30,428,093	10,142,698	7,799,907	2,342,791 F
Insurance	24,670,234	8,223,411	5,875,848	2,347,563 F
Other Expenses	22,179,445	7,393,148	5,174,873	2,218,275 F
Leases	31,718,272	10,572,757	8,962,475	1,610,282 F
Professional Fees	9,009,900	3,003,300	9,180,699	(6,177,399) U
Utilities	32,574,673	10,858,224	12,305,055	(1,446,831) U
Facility Related Expenses	768,553	256,184	2,865,955	(2,609,771) U
Meals and Travel	11,390,099	3,796,700	3,353,957	442,743 F
Recruitment	5,978,431	1,992,810	238,580	1,754,230 F
Trainee Expenses	10,044,908	3,348,303	4,215,552	(867,249) U
Scholarships	5,834,246	1,944,749	5,564,011	(3,619,262) U
Residents Salary & Fringe	92,486,040	30,828,680	31,786,698	(958,018) U
<b>Total Operating</b>	<b>\$ 512,392,999</b>	<b>\$ 170,797,666</b>	<b>\$ 164,038,681</b>	<b>\$ 6,758,985 F</b>
AHEC/MUHA Pass Through	\$ 29,833,101	\$ 9,944,367	\$ 9,944,367	\$ - F
Debt Service	10,513,325	3,504,442	3,504,441	1 F
<b>Total Non-Operating</b>	<b>\$ 40,346,426</b>	<b>\$ 13,448,809</b>	<b>\$ 13,448,808</b>	<b>\$ 1 F</b>
<b>Total Expenditures</b>	<b>\$ 1,094,933,774</b>	<b>\$ 364,977,925</b>	<b>\$ 348,164,664</b>	<b>\$ 16,813,261 F</b>
<b>Other Additions (Deductions)</b>				
Transfers from (to) Plant Funds	\$ (66,510,833)	\$ (22,170,278)	\$ (22,210,278)	\$ (40,000) U
Spending of Prior Year Receipts ("PY Funds")	70,465,628	23,488,543	20,136,195	(3,352,348) U
<b>Total Other Additions (Deductions)</b>	<b>\$ 3,954,795</b>	<b>\$ 1,318,265</b>	<b>\$ (2,074,083)</b>	<b>\$ (3,392,348) U</b>
<b>NET INCREASE (DECREASE) in Fund Balance</b>	<b>\$ 6,808,361</b>	<b>\$ 2,269,453</b>	<b>\$ 13,077,838</b>	<b>\$ 10,808,385 F</b>
<b>Non-Budgeted Items</b>				
Net Unfunded Pension Expense			1,204,887	
Net Unfunded OPEB Expense			433,908	
Depreciation			(7,040,452)	
Endowment Gains/Losses			3,716,814	
Gain (Loss) on Disposition of Property			-	
Other Non-Budgeted Items			3,975,196	
<b>SRECNP Bottom Line</b>			<b>15,368,191</b>	

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
NOTES TO THE FINANCIAL STATEMENTS  
October 31, 2025

Note 1. *Basis of Presentation*

This financial statement provides summarized information for The Medical University of South Carolina (MUSC) and its affiliated organizations in discrete columns on the same page. The purpose of this financial report is to provide information that will be helpful to those who must make decisions about MUSC.

Note 2. *State Appropriations*

State appropriations revenue is prorated evenly over the twelve month period for which the funds are to be spent.

Note 3. *Cash and Cash Equivalents - Restricted*

Cash and cash equivalents - restricted include bond proceeds, the debt service reserve accounts, and the debt service fund accounts.

Note 4. *Capital Assets, Net of Accumulated Depreciation*

The University's capital assets, net of accumulated depreciation consists of the following:

Construction in progress	\$ 146,710,460
Land/Bldgs/Equipment/Accumulated depreciation	377,213,344
Capital Assets, Net of Accumulated Depreciation	<u>\$ 523,923,804</u>

Note 5. *Construction in Progress*

The itemized construction-in-progress will be updated in future months.

Note 6. *Deferred Revenue*

The University's deferred revenue consists of the following:

State appropriations	\$ 152,933,335
Grants and contracts	25,504,608
Student tuition and fees	7,874,135
Other	3,574,801
Total Deferred Revenue	<u>\$ 189,886,879</u>

**THE MEDICAL UNIVERSITY OF SOUTH CAROLINA**  
NOTES TO THE FINANCIAL STATEMENTS  
October 31, 2025

**Note 7. Long Term Liabilities and Leases**

The University's long term liabilities and leases consist of the following:

Lease Liability	\$ 76,038,737
Higher Ed Refunded Revenue bond payable	12,715,000
State Institution bonds payable	33,330,000
Energy Performance Note Payable	21,726,924
Premium on State Institution bonds payable	4,021,417
Premium on Refunding Revenue Bonds	320,949
Bond Anticipation Note	45,150,000
Total Long Term Liabilities and Leases	<u>\$ 193,303,027</u>

**Note 8. Summary of Net Position**

The University implemented GASB Statement No. 68, *Accounting and Financial Reporting for Pensions* in fiscal year 2015 and GASB Statement No. 75, *Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions (OPEB)* in fiscal year 2018. These statements require participating employers to report their proportionate share of the plans' net pension liability and OPEB liabilities, pension and OPEB expense and deferred outflows and inflows. In fiscal year 2025, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position decreased \$7.0 million for a total of \$212.2 million. In fiscal year 2024, excluding the GASB 68 and GASB 75 impact, the University's net position increased \$1.1 million for a total of \$219.2 million. In fiscal year 2023, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$17.9 million for at total of \$218.1 million. In fiscal year 2022, excluding the GASB 68 and GASB 75 impact, the University's unrestricted net position increased \$39.6 million for a total of \$200.2 million.

	Per annual ACFR			
	<u>FY2025</u>	<u>FY2024</u>	<u>FY2023</u>	<u>FY2022</u>
Net investment in capital assets	\$ 299,490,119	\$ 247,825,690	\$ 272,606,591	\$ 264,898,753
Restricted				
Nonexpendable	87,869,063	91,804,303	96,695,036	94,737,549
Expendable	264,929,079	286,455,456	248,944,820	204,093,027
Unrestricted (exclusive of GASB 68 and 75 liabilities)	212,169,646	219,168,321	218,124,473	200,247,718
Unrestricted (including GASB 68 and 75 liabilities)	(990,034,291)	(994,905,686)	(1,001,836,676)	(961,299,272)
Total net position	<u>\$ (125,576,384)</u>	<u>\$ (149,651,916)</u>	<u>\$ (165,465,756)</u>	<u>\$ (197,322,225)</u>



Medical University of South Carolina  
Summary of Current Debt Obligations

(\$\$ in thousands)

	Original Issue	Purpose	Outstanding & Authorized as of 31-Oct-2025
<b>State Institution Bonds (SIB)</b>			
SIB 2016D	30,095	College of Dental Medicine Building	15,080
SIB 2021D	23,415	College of Pharmacy Addition and Various Building Renovations	18,250
BAN 2025	45,150	College of Health Professions Academic Building	45,150
	<u>\$ 98,660</u>		
<b>Current SIB Debt Authorized and Issued</b>			<u>\$ 78,480</u>
<b>Refunding Revenue Bonds, Series 2017</b>			
2017	<u>\$ 25,115</u>	Bee Street Garage	<u>\$ 12,715</u>
<b>Energy Performance Note Payable</b>			
EPNP 02-27-19	<u>\$ 30,000</u>	Energy Savings	<u>\$ 21,727</u>
<b>TOTAL:</b>	<u><b>\$ 153,775</b></u>		<u><b>\$ 112,922</b></u>

**MUSC Affiliated Organizations**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Four (4) Month Period Ending October 31, 2025**

	<b>Area Health Education Consortium</b>	<b>CHS Development Company</b>
<b>Operating Revenues</b>		
Student Tuition and Fees	\$ -	\$ -
Federal Grants and Contracts	196,981	-
State Grants and Contracts	1,238,280	-
Local Government Grants and Contracts	-	-
Nongovernmental Grants and Contracts	95,692	-
Sales and Services to Hospital Authority	-	-
Sales and Services of Educational and Other Activities	-	-
Sales and Services of Auxiliary Enterprises	-	-
Interest Income	-	-
Other Operating Revenues	99,616	-
<b>Total Operating Revenues</b>	<b>1,630,569</b>	<b>-</b>
<b>Operating Expenses</b>		
Compensation and Employee Benefits	994,816	-
Pension Benefits		
OPEB Expense		
Services and Supplies	281,280	-
Utilities	1,422	-
Scholarships and Fellowships	-	-
Refunds to Grantors	-	-
Interest Expense	-	-
Depreciation and Amortization	-	-
<b>Total Operating Expenses</b>	<b>1,277,517</b>	<b>-</b>
<b>Operating Income (Loss)</b>	<b>353,052</b>	<b>-</b>
<b>Nonoperating Revenues (Expenses)</b>		
State Appropriations	5,440,624	-
State Appropriations - MUHA	-	-
Gifts and Grants Received	-	-
Investment Income	-	-
Interest Expense	-	-
Gain (Loss) on Disposal of Capital Assets	-	-
Transfers From (To) Other State Agencies	-	-
Other Nonoperating Revenues (Expenses), net	23,207	-
<b>Net Nonoperating Revenues (Expenses)</b>	<b>5,463,831</b>	<b>-</b>
<b>Income (Loss) Before Other Revenues, Expenses, Gains, Losses and Transfers</b>	<b>5,816,883</b>	<b>-</b>
Capital Appropriations	-	-
Capital Grants and Gifts	-	-
Additions to Permanent Endowments	-	-
Transfers From (To) MUSC Physicians (UMA)	-	-
Transfers From (To) AHEC	-	-
Transfers From (To) CHS Development	-	-
Transfers From (To) Facilities Corporation	-	-
<b>Increase (Decrease) In Net Position</b>	<b>\$ 5,816,883</b>	<b>\$ -</b>

## MEMORANDUM

**TO:** The Board of Trustees  
**FROM:** Susie Edwards, Chief Financial Officer, MUSC University  
**SUBJECT:** Purchases Requiring Board Review and Approval  
**DATE:** December 11, 2025

This memorandum presents three procurement requests that require review and approval by the Board of Trustees prior to acquisition, in accordance with MUSC University procurement and budget policies.

### 1. Contractual Program Development Services for Hollings Cancer Center (HCC)

Hollings Cancer Center requests approval to include contractual program development services in its operating budget. HCC Clinical Trials Office wants to utilize a contractor (Actalent) to help recruit experienced workers. Contractors who demonstrate success will be eligible to apply for CTO state positions:

Position (position count)	Description of Work	Estimated Maximum Cost
Director of Cancer Trial Audits and Compliance (N=1)	Site lead for FDA and external sponsor audit preparation and management	\$104,000
Cancer Trial Auditor (N=1)	Internal Auditor for HCC Data Safety Monitoring and external audits	\$78,000
Cancer Trial Study and Data Coordinators (N=2)	Early Phase I cancer trial coordinator and data specialists to support physicians with protocol compliance and timely data abstraction	\$52,000

Total Estimated Maximum Cost: \$234,000 (term: January 1 through June 30, 2026)

Funding Source: Retained Clinical Funds

### 2. Training and Installation Services for Hollings Cancer Center (HCC)

Hollings Cancer Center is requesting a purchase from Sartorius Corporation for an Incucyte S3 Preventive Service Plan, System Training, and Initial System Installation. The Incucyte S3 system is an automated live-cell analysis system that performs long-term, non-disruptive imaging and analysis of cells inside an incubator.

Estimated Cost: \$54,876 (one-time purchase)

Funding Source: Operating Funds

### 3. Genotyping & Genetic Monitoring Services for the Department of Lab and Animal Resources (DLAR)

DLAR is requesting a purchase from Transnetyx, Inc., under a renegotiated contract for genotyping and genetic monitoring services that will be much more reliable and faster than performing the tests in Principle Investigator Labs. It will help with quick turnaround, allowing us to expand our research. There is no other company in the world that mimics their ability to guarantee accuracy and turnaround time.

Estimated Cost: \$ 1,324,431 (three-year contract term)

Funding Source: Operating Funds

These procurement requests have been reviewed and recommended for approval by the Director of University Procurement Services.

**MUSC Health - Board Package**  
**MUHA - Medical University Hospital Authority**  
Interim Financial Statements  
October 31, 2025

**Medical University Hospital Authority (MUHA)**

**Statement of Revenues, Expenses and Changes in Net Assets**

Consolidated

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**Statement of Net Position**

Consolidated

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**Statements of Cash Flows**

Consolidated

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**Medical University Hospital Authority - Consolidated**  
**Statement of Revenues, Expenses, and Change in Net Position**  
**For the 4 Month Period Ending - October 31, 2025**  
**Modified FASB Basis (in thousands)**

	Current Month				Fiscal Year To Date				
	Actual	Fixed Budget	Variance	Var %	Actual	Fixed Budget	Variance	Var %	YTD Prior Year
<b>Operating Revenues</b>									
Net Patient Service Revenue	\$426,428	\$417,970	\$8,458	2.02%	\$1,483,859	\$1,465,665	\$18,195	1.24%	\$1,254,829
HAWQ & Other Medicaid Directed Payments	43,909	37,699	6,210	16.47%	152,207	143,635	8,572	5.97%	144,657
Retail Pharmacy Revenue	96,059	79,076	16,983	21.48%	365,959	310,891	55,068	17.71%	287,044
Other Revenue	31,003	20,795	10,207	49.08%	90,183	78,728	11,455	14.55%	49,875
State Appropriations	(733)	5,569	(6,302)	-113.16%	15,978	22,277	(6,298)	-28.27%	26,159
<b>Total Operating Revenues</b>	<b>\$596,666</b>	<b>\$561,110</b>	<b>\$35,555</b>	<b>6.34%</b>	<b>\$2,108,187</b>	<b>\$2,021,196</b>	<b>\$86,991</b>	<b>4.30%</b>	<b>\$1,762,563</b>
<b>Operating Expenses</b>									
Salaries Wages	\$172,447	\$165,828	\$6,619	3.99%	\$588,678	\$574,465	\$14,212	2.47%	\$496,268
Benefits	49,090	51,311	(2,221)	-4.33%	183,950	187,761	(3,811)	-2.03%	159,145
Purchased Services	68,918	68,636	283	0.41%	254,950	259,270	(4,320)	-1.67%	226,816
Physician Services	29,652	27,103	2,549	9.41%	101,548	100,806	742	0.74%	78,550
Pharmaceuticals	44,209	40,981	3,227	7.87%	144,688	136,253	8,435	6.19%	107,073
Retail Pharmaceuticals	46,654	40,867	5,787	14.16%	173,270	159,953	13,318	8.33%	142,298
Medical Supplies	71,321	66,383	4,938	7.44%	249,617	241,765	7,851	3.25%	214,528
Other Supplies	6,679	6,409	270	4.21%	22,719	23,372	(653)	-2.79%	20,934
Utilities	4,734	4,184	550	13.15%	15,654	14,869	785	5.28%	13,323
Insurance	2,348	2,205	143	6.48%	7,509	7,324	185	2.53%	6,533
Leases	3,366	3,541	(175)	-4.94%	10,702	11,985	(1,284)	-10.71%	8,707
Other (including HAWQ Provider Tax)	24,371	24,577	(206)	-0.84%	82,707	86,668	(3,961)	-4.57%	77,487
<b>Total Operating Expenses</b>	<b>\$523,788</b>	<b>\$502,025</b>	<b>\$21,763</b>	<b>4.34%</b>	<b>\$1,835,992</b>	<b>\$1,804,491</b>	<b>\$31,501</b>	<b>1.75%</b>	<b>\$1,551,661</b>
EBIDA	\$72,878	\$59,086	\$13,792	23.34%	\$272,195	\$216,704	\$55,490	25.61%	\$210,903
Depreciation	\$20,321	\$17,983	\$2,338	13.00%	\$69,653	\$66,209	\$3,444	5.20%	\$61,181
Interest	4,203	5,690	(1,487)	-26.13%	15,503	19,981	(4,478)	-22.41%	13,580
Operating Income (Loss)	\$48,354	\$35,413	\$12,941	36.54%	\$187,039	\$130,514	\$56,525	43.31%	\$136,142
Operating Margin	8.10%	6.31%			8.87%	6.46%			7.72%
<b>NonOperating Revenue (Expenses)</b>									
Gifts and Grants	\$1,708	\$1,995	(\$287)	-14.39%	\$3,151	\$7,835	(\$4,684)	-59.78%	\$7,874
Noncash Pension and Other Post Employment Benefits	(11,633)	(10,999)	(\$634)	5.76%	(46,551)	(43,995)	(\$2,555)	5.81%	(48,818)
Investment Income	3,485	4,865	(1,379)	-28.35%	16,944	18,201	(1,256)	-6.90%	16,899
Loss on Disposal of Capital Assets	(51)	(113)	61	-54.44%	1,958	(1,135)	3,093	-272.54%	(1)
Other NonOperating Revenues (Expenses)	(1,726)	(1,569)	(157)	10.03%	(5,313)	(6,484)	1,171	-18.06%	(3,301)
Debt Issuance Costs	(2,206)	(481)	(1,725)	358.59%	(2,206)	(9,689)	7,483	-77.23%	(695)
<b>Total NonOperating Revenues (Expenses)</b>	<b>(\$10,423)</b>	<b>(\$6,302)</b>	<b>(\$4,121)</b>	<b>65.39%</b>	<b>(\$32,016)</b>	<b>(\$35,267)</b>	<b>\$3,252</b>	<b>-9.22%</b>	<b>(\$28,042)</b>
Income (Loss) before NonOperating Payments to MUSC Affiliates	\$37,931	\$29,111	\$8,820	30.30%	\$155,023	\$95,247	\$59,776	62.76%	\$108,100
Non Operating Payments to MUSC Affiliates	-	-	-	0.00%	-	-	-	0.00%	-
<b>Change in Net Position</b>	<b>\$37,931</b>	<b>\$29,111</b>	<b>\$8,820</b>	<b>30.30%</b>	<b>\$155,023</b>	<b>\$95,247</b>	<b>\$59,776</b>	<b>62.76%</b>	<b>\$108,100</b>
Total Margin	6.36%	5.19%			7.35%	4.71%			6.13%
Operating Cash Flow Margin	11.71%	10.35%			12.87%	10.16%			12.37%

Unaudited - For Management Use

## Medical University Hospital Authority – Consolidated

### Notes to the Interim Financial Statements

Statement of Revenues, Expenses and Changes in Net Assets: YTD October 31, 2025 (Unaudited)

*Actuals Compared to Fixed Budget*

**Revenue Explanation:** October year-to-date net patient service revenues were favorable to budget by 1.2%, or \$18.2M. Inpatient surgeries were favorable to budget by 0.1%, and outpatient surgeries were unfavorable to budget by 0.9%. Transplant procedures were equal to budget. Case Mix Index was favorable \$3.3M and Payor Mix shift was favorable \$3.0M.

**Expense Explanation:** Salaries and wages were unfavorable to budget by \$14.2M driven by agency staffing and incentive pay. Benefits were favorable to budget \$3.8M.

Purchased Services were favorable to budget \$4.3M due to improved spend utilization in laboratory and shared services.

Medical and Other Supplies were \$7.2M unfavorable to budget due to surgery, heart and vascular and interventional radiology utilization.

Pharmaceuticals were unfavorable to budget by \$8.4M due to drug costs. Retail pharmacy revenues, net of expenses, were \$41.8M favorable to budget.

Utilities, insurance, leases, and other expenses were favorable to budget by \$4.3M.

## **Statement of Net Position**

# Medical University Hospital Authority - Consolidated

## Statement of Net Position (in thousands)

October 31, 2025 and June 30, 2025

<b>Assets and Deferred Outflows</b>	<b>As of 10/31/2025 (unaudited)</b>	<b>As of 06/30/2025 (unaudited)</b>
Current Assets:		
Cash and Cash Equivalents	\$ 494,279	\$ 653,385
Cash Restricted for Capital Projects and Major Programs	76,860	70,004
Investments Unrestricted	501,720	174,368
Patient Accounts Receivable, Net of Allowance for Uncollectible Accounts of approximately \$448,300 and \$323,300	759,000	610,825
Due from Related Parties	43,915	8,759
Due from Joint Ventures and Partnerships	14,416	14,008
Other Current Assets	490,291	431,306
Total Current Assets	\$ 2,380,482	\$ 1,962,654
Investments Held by Trustees Mortgage Reserve Fund	\$ 92,427	\$ 89,804
Investments in Joint Ventures and Partnerships	78,997	61,540
Other Non-Current Assets	15,941	6,501
Capital Assets, Net	1,901,091	1,412,804
Total Assets	\$ 4,468,939	\$ 3,533,304
Deferred Outflows	\$ 1,077,405	\$ 1,076,364
<b>Total Assets and Deferred Outflows</b>	<b>\$ 5,546,344</b>	<b>\$ 4,609,668</b>
<b>Liabilities, Deferred Inflows and Net Position</b>		
Current Liabilities:		
Current Installments of Long-Term Debt	\$ 49,690	\$ 38,244
Current Installments of Capital Lease Obligations	52,962	46,302
Current Installments of Notes Payable	5,017	5,017
Due to Third-Party Payors	48,967	43,569
Accounts Payable	311,165	249,216
Accrued Payroll, Withholdings and Benefits	245,705	203,122
Other Accrued Expenses	212,699	248,747
Unearned Revenue	19,318	1,834
Total Current Liabilities	\$ 945,523	\$ 836,052
Long-Term Debt	\$ 764,577	\$ 599,743
Capital Lease Obligations	256,895	227,641
Notes Payable	10,929	10,610
Other Liabilities	31,478	26,478
RMC Net Pension Liability	27,546	29,629
Total MUHA Liabilities	\$ 2,036,950	\$ 1,730,153
Net Pension Liability (obligation of the state of SC)	1,444,023	1,423,250
Net OPEB Liability (obligation of the state of SC)	1,294,685	1,271,462
Total Liabilities	\$ 4,775,658	\$ 4,424,865
Deferred Inflows	\$ 514,036	\$ 517,075
<b>Total Liabilities and Deferred Inflows</b>	<b>\$ 5,289,693</b>	<b>\$ 4,941,940</b>
Net Position:		
Net Investment in Capital Assets	\$ 776,206	\$ 493,471
Restricted:		
Under Indenture Agreements	91,427	89,804
Expendable for:		
Capital Projects	27,414	37,483
Major Programs	41,108	41,533
Unrestricted (deficit)	(679,505)	(994,564)
Total Net Position	\$ 256,650	\$ (332,272)
<b>Total Liabilities, Deferred Inflows and Net Position</b>	<b>\$ 5,546,344</b>	<b>\$ 4,609,668</b>

Unaudited - For Management Use



## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 10/31/2025 (Unaudited) and 06/30/2025 (Unaudited) - (in thousands)

### Cash, Cash Equivalents and Investments

Unrestricted cash and cash equivalents decreased by \$159.1M from June 30, 2025.

Significant FY2026 events impacting cash include receipt of \$167.8M last quarter FY25

Health Access, Workforce, and Quality (HAWQ) Medicaid program, \$117.8M HAWQ tax payments, and \$50.0M investment in treasuries.

#### The Authority's cash balance is as follows:

	10/31/2025 Balance	6/30/2025 Balance
Carrying Amount (cash and cash equivalents)	\$ 494,279	\$ 653,385
Restricted (cash and cash equivalents)	76,860	70,004
Total	<u>\$ 571,139</u>	<u>\$ 723,389</u>

The Authority has unrestricted available cash of \$996M as detailed below

Cash and cash equivalents	\$ 494,279	\$ 653,385
Investments - unrestricted	501,720	174,368
Total	<u>\$ 995,999</u>	<u>\$ 827,753</u>

### Net Patient Accounts Receivable

Payor classes remained relatively stable compared to FY2025 as shown in the table below.

	10/31/2025 Balance	6/30/2025 Balance
Blue Cross	26%	28%
Medicare	36%	35%
Medicaid	10%	11%
Private insurance/managed care	19%	18%
Medically Indigent/self-pay/other	9%	8%
	<u>100%</u>	<u>100%</u>

## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 10/31/2025 (Unaudited) and 06/30/2025 (Unaudited) - (in thousands)

### Other Current Assets

The composition of other current assets is as follows:

	10/31/2025 Balance	6/30/2025 Balance
Inventory	\$ 155,403	\$ 134,525
Other Prepayments	110,636	59,685
Non-Patient Accounts Receivable	222,280	234,849
Lease Receivable	1,972	2,247
	<u>\$ 490,291</u>	<u>\$ 431,306</u>

### Other Non-Current Assets

The composition of other non-current assets is as follows:

	10/31/2025 Balance	6/30/2025 Balance
Siemens - Service Portion	\$ 3,613	\$ 3,802
Maintenance Contracts	7,511	1,494
Dept of Veterans Affairs Prepaid Rent	1,183	1,205
Other Long-Term Assets	3,634	-
	<u>\$ 15,941</u>	<u>\$ 6,501</u>

### Third Party Payors

MUHA owes Medicare and Medicaid \$49.0M, an increase of \$5.4M due to expected future settlements.

	10/31/2025 Balance	6/30/2025 Balance
Medicare/Medicaid Accounts Receivable	<u>\$ (48,967)</u>	<u>\$ (43,569)</u>

### Joint Ventures & Partnerships

The total net receivable (payable) to MSV, MHI, Mainsail, Edgewater and MHP is reflected as a component of due from joint ventures and partnerships, net on the Statement of Net Position.

	10/31/2025 Balance	6/30/2025 Balance
MUSC Health Partners (MHP)	\$ -	\$ (17)
Edgewater Surgery Center	(3)	5
Mainsail Health Partners	11,065	10,663
MUSC Strategic Ventures (MSV)	3,354	3,357
	<u>\$ 14,416</u>	<u>\$ 14,008</u>

## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 10/31/2025 (Unaudited) and 06/30/2025 (Unaudited) - (in thousands)

### Deferred Outflows

	10/31/2025 Balance	6/30/2025 Balance
Pension	\$ 398,786	\$ 398,058
Other Post-Employment Benefits	670,131	669,059
Refunding bond amortization	8,488	9,247
	<u>\$ 1,077,405</u>	<u>\$ 1,076,364</u>

### Accounts Payable

Accounts Payable increased by \$61.9M from June 30, 2025.

	10/31/2025 Balance	6/30/2025 Balance
	<u>\$ 311,165</u>	<u>\$ 249,216</u>

### Other Accrued Expenses

The composition of other accrued expenses is as follows:

	10/31/2025 Balance	6/30/2025 Balance
Other	\$ 44,993	\$ 33,702
Revenue Reserves	158,640	210,823
Accrued Interest	4,180	3,199
Amounts due to contractors	4,886	1,023
	<u>\$ 212,699</u>	<u>\$ 248,747</u>

### Unearned Revenue

Unearned revenue increased by \$17.5M from June 30, 2025 due to Children's Health and Quality Payment.

	10/31/2025 Balance	6/30/2025 Balance
DSH & Other Medicaid Directed Payments	\$ 3,345	\$ -
Addiction Center	3,000	-
Children's Health Infrastructure Funding	833	-
Behavioral Health	3,333	-
Health Innovation	3,031	-
Telehealth	150	-
Quality Payment	569	-
Leatherman Funding	333	1,000
Health Solutions	2,000	-
Other	2,724	834
	<u>\$ 19,318</u>	<u>\$ 1,834</u>

## MEDICAL UNIVERSITY HOSPITAL AUTHORITY – Consolidated

Balance Sheet: As of 10/31/2025 (Unaudited) and 06/30/2025 (Unaudited) - (in thousands)

### Long Term Debt

As of October 31, 2025, a table of outstanding balances by major issuance is listed below:

Project (mo/yr issued)	10/31/2025 Balance	6/30/2025 Balance
Shawn Jenkins Children's Hospital (06/2019)	\$ 251,646	\$ 255,006
Tidelands Health (various)	177,857	-
Ashley River Tower (12/2012)	142,082	148,482
Community Health System Acquisition (03/2019)	106,571	108,026
Lifepoint Acquisition (07/2021)	69,848	70,640
Central Energy Plant (12/2013)	16,573	17,589
	<u>\$ 764,577</u>	<u>\$ 599,743</u>

As of October 31, 2025, capital leases relate to various pieces of equipment and properties. A table of outstanding balances by equipment description is listed below:

Project (month/year issued)	10/31/2025 Balance	6/30/2025 Balance
Charleston Property Lease (various)	\$ 83,673	\$ 84,818
Charleston Equipment Lease (various)	31,573	31,389
Summey Medical Pavilion (04/2019)	37,485	37,885
RHN & Midlands Equipment Lease (various)	15,476	14,828
RHN & Midlands Property Lease (various)	43,242	36,641
Subscription-based Technology Agreement - ERP (10/22)	34,482	14,304
Medical Malls (02/2019)	7,550	7,776
Tidelands Health (various)	3,414	-
	<u>\$ 256,895</u>	<u>\$ 227,641</u>

### Pension and Other Post Employment Benefit (OPEB) Liabilities

As of October 31, 2025, the net pension liability increased by \$20.8M from June 30, 2025.

As of October 31, 2025, the net other post-employment benefit liability increased by \$23.2M from June 30, 2025.

### Deferred Inflows

Deferred inflows decreased by \$3.0M compared to June 30, 2025. The breakdown is listed below:

	10/31/2025 Balance	6/30/2025 Balance
Pension	\$ 61,034	\$ 63,562
Other Post-Employment Benefits	449,101	449,101
Equipment	2,124	2,360
Property Leases	1,777	2,052
	<u>\$ 514,036</u>	<u>\$ 517,075</u>

## **Statements of Cash Flows\***

\*Does not include Tidelands financials

# MEDICAL UNIVERSITY HOSPITAL AUTHORITY - Consolidated

## Statements of Cash Flows - (in thousands)

October 31, 2025 and June 30, 2025

	<b>As of 10/31/2025</b> <b>(unaudited)</b>	<b>As of 6/30/2025</b> <b>(unaudited)</b>
Cash flows from operating activities:		
Receipts received from patients and third-party payors	\$ 1,951,360	\$ 5,059,887
Other cash receipts	82,015	80,180
Payments to suppliers and employees	(1,901,484)	(4,727,138)
State appropriations	32,614	\$ 74,129
Net cash provided (used) by operating activities	<u>\$ 164,505</u>	<u>\$ 487,058</u>
Cash flows from noncapital financing activities:		
Proceeds from noncapital grants and gifts	3,081	10,589
Nonoperating expenditures	(5,382)	(28,821)
Nonoperating payments to MUSC Affiliates	-	(16,150)
Net cash provided (used) by noncapital financing activities	<u>\$ (2,301)</u>	<u>\$ (34,382)</u>
Cash flows from capital and related financing activities:		
Capital expenditures	\$ (99,597)	\$ (285,411)
Capital appropriations	-	2,000
Capital grants and gifts received	-	7,616
Proceeds from disposal of capital assets	3	87
Payments of principal on long-term debt	(13,652)	(46,611)
Payments of bond issuance cost	(1,851)	(1,494)
Payments on lease obligations	(22,917)	(48,479)
Payments on equipment replacement obligations	286	(380)
Interest payments	(13,759)	(40,305)
Net cash provided (used) by capital and related financing activities	<u>\$ (151,487)</u>	<u>\$ (412,976)</u>
Cash flows from investing activities:		
Proceeds from sale and maturity of investments	\$ 21,864	\$ 185,406
Investment income received	13,393	38,490
Purchases of investments	(204,260)	(132,906)
Net cash provided (used) by investing activities	<u>\$ (169,003)</u>	<u>\$ 90,990</u>
Net increase (decrease) in cash and cash equivalents	<u>(158,286)</u>	<u>130,690</u>
Cash and cash equivalents at beginning of year	723,735	593,045
Cash and cash equivalents at end of year	<u><u>\$ 565,449</u></u>	<u><u>\$ 723,735</u></u>

**MUHA FY26**  
**December 2025 Budget Realignment Request**

**Item #1 Midlands Neurosurgery Equipment for Physician Recruitment \$652,000**

Request to fund equipment to support a new service line for increased neurosurgical cases.

Funding Source: Swap of funds approved for Midlands - Primary Care Expansion Upfits - Trenholm Road and Clemson Road budget of \$900,000.

**MEDICAL UNIVERSITY HOSPITAL AUTHORITY (MUHA) BOARD OF TRUSTEES**  
**CONSENT AGENDA**  
December 12, 2025  
101 Colcock Hall

**Authority Operations and Quality Committee: Dr. Murrell Smith, Chair**

**Consent Agenda for Approval**

- Item 24. MUSC Quality Management Safety Plan (QAPI) ..... Dr. Danielle Scheurer  
*Chief Quality, MUSC Health*
- Item 25. MUSC Health - Charleston Division Appointments, Reappointments,  
and Delineation of Privileges ..... Dr. Erik Summers  
*Chief Medical Officer, MUSC Health - Charleston*
- Item 26. MUSC Health Regional Health Network Appointments,  
Reappointments, and Delineation of Privileges ..... Dr. Michael Foster  
*President, RHN Unified Medical Staff*
- Item 27. MUSC Health - Pee Dee Division Certificate Anesthesia Assistant  
Delineation of Privileges ..... Dr. Michael Foster  
*President, RHN Unified Medical Staff*

**Consent Agenda for Information**

- Item 28. MUSC Health – Charleston Division Medical Executive Committee Minutes ..... Dr. Erik Summers  
*Chief Medical Officer, MUSC Health - Charleston*
- Item 29. Contracts and Agreements ..... Annette Drachman  
*General Counsel*

**MUHA and MUSC Physical Facilities Committee: Terri Barnes, Chair**

**Consent Agenda for Information**

- Item 30. MUSC FY2026 Active Projects >\$250,000 ..... David Attard  
*Chief Facilities Officer, MUSC*
- Item 31. MUHA FY2026 Active Projects >\$250,000 ..... Tom Crawford  
*Chief Operating Officer, MUSC Health*
- Item 32. MUSC Facilities and Professional Services Contracts Awarded ..... David Attard  
*Chief Facilities Officer, MUSC*



**Policy/Procedure: MUSC Quality Management Safety Plan (QAPI)**

Document ID: 12098	Revision Number: 1	Status: Collaboration
Origination Date: Not Set		Effective Date: Not Set

**SCOPE:**

☒ Medical University Hospital Authority (MUHA)  
☒ MUSC Community Physicians (MCP)  
☒ MUSC Affiliate Physicians (MAP)  
☒ MUSC Physicians (MUSCP), Carolina Family Care, Inc. (CFC), MUSC Health Partners (MHP)  
☒ Medical University of South Carolina (University)

☒ Charleston Division  
☒ Pee Dee Division

☒ Catawba Division  
☒ Midlands Division

**Visit Type (mark all that apply)**

☒ Ambulatory  
☒ Ambulatory Surgical Center(s)  
☒ Inpatient

**Patient Population (mark all that apply)**

☒ Adult  
☒ Pediatrics  
☒ Psychiatry/Behavioral Unit  
☒ Rehabilitation  
☒ Women's Health

**Health Care Facilities**

☒ Correction Unit  
☒ Freestanding Emergency Department  
☒ Main Campus  
☒ Nursing Center(s)  
☒ Outpatient Clinic(s)  
☒ Outpatient Surgical Center  
☒ Remote Campus  
☒ Rural Health Clinic(s)  
☒ Telehealth

**ADDITIONAL SCOPE CLARIFICATION OR APPLICABILITY:**    ☐ None    ☐ Yes, see below:


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## **1. INTRODUCTION:**

The Medical University of South Carolina Health System (MUSC Health) is dedicated to delivering high-quality care across all domains—safe, timely, effective, equitable, efficient, and patient-centered—in all care settings. This commitment is embedded in an institutional strategy that aligns governance, managerial, and clinical functions to systematically assess performance and proactively identify opportunities for improvement in quality and safety, consistent with applicable local, state, and federal regulatory standards.

## **2. PURPOSE:**

This Quality Safety Management Plan establishes a structured framework for planning, designing, measuring, assessing, and improving system-wide processes to ensure high-quality and safe patient care. The plan adheres to applicable local, state, and federal regulatory standards, emphasizing risk-based thinking, process management, and continuous improvement. Key components include:

- Integrating quality and safety planning across the enterprise, with documented processes and risk assessments.
- Establishing an organizational structure to foster collaboration across units and departments.
- Communicating improvement efforts to promote institutional learning and innovation.
- Aligning project prioritization and process design with mission, vision, values, and strategic objectives.
- Conducting regular self-assessments to benchmark performance against best practices and applicable local, state, and federal regulatory standard requirements.
- Promoting evidence-based, high-value care and integrating error reduction and reliability procedures.
- Linking education and training to quality and safety science.
- Supporting innovative approaches and interprofessional teamwork.
- Enhancing patient and care team engagement as safety strategies.
- Promoting research and implementation of science to advance quality and safety.

## **3. GUIDING PRINCIPLES:**

Creating a culture of safety, including providing safe care and a safe environment, and continual improvement, is the work of the entire organization. MUSC Health System has adopted the Institute of Medicine (IOM) six (6) domains of Health Care Quality as the guiding principles for our Quality Manual. These six (6) aims (S.T.E.E.P.) guide our work to facilitate performance excellence:

**Safe:** Avoiding harm to patients from care that is intended to help them.

**Timely:** Reducing waits and sometimes-harmful delays for both those who receive and those who give care.

**Effective:** Providing services based on scientific knowledge to all who could benefit and refrain from providing services to those not likely to benefit (avoiding underuse and misuse, respectively).

**Efficient:** Avoiding waste, including waste of equipment, supplies, ideas, and energy.

**Equitable:** Providing care that does not vary in quality because of personal characteristics such as gender, ethnicity, geographic location, and socioeconomic status.

**Patient-Centered:** Providing care that is respectful of and responsive to individual patient preferences, needs, and values, and ensuring that patient values guide all clinical decisions.

**4. HIGH RELIABILITY:**

Embedding High Reliability principles (Appendix B) and fostering a Culture of Safety (Just Culture, Learning Culture, Reporting Culture).

**5. QUALITY POLICY – MISSION/ VISION/ VALUES**

Mission Statement:

MUSC Mission: Preserve and optimize human life in South Carolina and beyond.

Quality Mission: Lead the pursuit of perfect patient care through systematic improvement and risk management.

Vision Statement:

MUSC Vision: Lead health innovation for the lives we touch.

Quality Vision: Partner to achieve perfection for every patient, aligned with applicable local, state, and federal regulatory standards.

Organizational Values:

- Compassion
- Teamwork
- Diversity
- Accountability
- Innovation

These values guide all processes and are integrated into performance evaluations and training programs to ensure alignment with applicable local, state, and federal regulatory standards requirements.

**6. MUSC HEALTH STRATEGIC GOALS AND QUALITY OBJECTIVES**

Strategic Goal

Become South Carolina's most preferred integrated health system.

Operational "Pillar" Goals

Service: Deliver compassionate, respectful, and excellent care.

People: Foster team pride and loyalty through engagement and wellness programs.

Quality and Safety: Provide high-quality, highly reliable care across all domains, meeting applicable local, state, and federal regulatory standards.

Finance: Ensure financial stability while delivering high-value care.

Growth: Expand to meet community needs.

Innovation: Develop and implement new ideas and practices.

## **7. SCOPE**

### **A. Overview:**

MUSC Health System is dedicated to delivering the highest-quality and safest patient care while educating and training generations of outstanding health care providers and leaders to serve the people of South Carolina and beyond.

MUSC Health is comprised of:

- 6 Colleges
- MUSC-Physicians (practice plan)
- MUSC Medical Center (Medical University Hospital Authority, MUHA)
- 9 Community Hospitals
- Joint Ventures
- Affiliate Partners

The MUSC Health clinical enterprise encompasses all entities directly involved in patient care delivery.

### **B. Process Interaction:**

The processes within the MUSC Health System Quality Management System are interrelated.

Key Processes and Support Processes. Patient experience as a process approach can be grouped into 4 key processes:

1. Patient identification and assessment – includes patient intake, triage, registration, and health assessment leading to admission or discharge.
2. Development of treatment plan – includes care and treatment planning, provided either for inpatient or outpatient.
3. Delivery of care – includes delivery and coordination of care (treatment and ancillary services such as diagnostic, therapeutic, and custodial).
4. Transition of care – includes assessment of treatment plan effectiveness, analysis of patient outcomes, patient status determination to either continue treatment, change treatment, or discharge, and patient feedback.

## **8. GOVERNANCE STRUCTURE AND LEADERSHIP**

Quality and Safety governance at MUSC Health is an interdisciplinary structure that drives and coordinates improvement activities across all quality domains, following a process-based approach as required by applicable local, state, and federal regulatory standards. The structure ensures systematic planning, risk management, and performance evaluation through the following councils and committees:

- A. Quality Oversight Council (QOC)
- B. Composition: Chief Quality Officers from each division, System Quality Directors, and senior leaders.
  - i. Responsibilities:
    - 1. Operationalize improvement activities aligned with the MUSC Health Strategic Plan and applicable local, state, and federal regulatory standards.
    - 2. Review system and division-level performance data monthly, using evidence-based decision-making.
    - 3. Conduct proactive risk assessments (e.g., Failure Mode Effects and Analysis) and implement risk reduction strategies.
    - 4. Allocate resources for quality improvement projects and ensure process documentation.
    - 5. Communicate performance and improvement activities to Medical Executive Committees (MECs) and the Board of Trustees.
    - 6. Ensure compliance with applicable local, state, and federal regulatory standards through regular internal audits and management reviews.
    - 7. Monitor QSMP program effectiveness and address opportunities for improvement (OFIs).
- C. Divisional Quality Committees
  - i. Leadership: Divisional Chief Quality Officer.
  - ii. Responsibilities:
    - 1. Review divisional performance metrics and ensure alignment with system goals.
    - 2. Document processes and improvement plans per ISO 9001:2015 requirements.
    - 3. Report performance, barriers, and progress to the QOC quarterly.
    - 4. Opportunities from serious/sentinel events or regulatory surveys.
    - 5. Conduct risk assessments and implement corrective actions for identified non-conformities.
- D. QSMP Executive Committee:
  - i. Composition: Divisional quality team members, ICCE leaders, and senior leaders.
  - ii. Responsibilities:
    - 1. Meet monthly to ensure QSMP programs meet performance goals and ISO 9001:2015 requirements.
    - 2. Identify and close performance non-conformities through documented improvement plans.
    - 3. Collaborate across units to address systemic issues.
  - iii. Focus on:
    - 1. Publicly reported quality metrics.
    - 2. Strategic quality priorities.
    - 3. Opportunities from serious/sentinel events or regulatory surveys.
    - 4. Value-based Ideal Care plans.
    - 5. Report progress quarterly to ensure accountability and continuous improvement.
- E. Medical Executive Committees (MECs)
  - i. Role: Oversee and evaluate quality and safety outcomes, ensuring physician leadership in improvement efforts.
  - ii. Responsibilities:
    - 1. Support interprofessional collaboration and accountability.

2. Delegate physician performance improvement to Department Chairpersons.
3. Ensure high-quality, safe, patient-centered, and cost-effective care.

**F. Board of Trustees**

- i. Role: Ultimate responsibility for patient care quality and safety.
- ii. Responsibilities:
  1. Set strategic direction and require regular quality reports.
  2. Provide resources for performance improvement and risk management.
  3. Ensure comparable care standards across the enterprise.
  4. Review and approve the QSMP Plan annually, ensuring alignment with applicable local, state, and federal regulatory standards.
  5. Participate in management reviews to evaluate system performance and compliance.

## **9. MEASUREMENT, ANALYSIS, AND IMPROVEMENT**

### **Measurable Objectives:**

The measurable objectives are defined in the Pillar Goals for each division in collaboration with the Performance Excellence Team refer to Pillar goals in Tableau for details.

Maintain compliance with applicable local, state, and federal regulatory standards through annual audits.

**A. IMPROVE Committee**

Purpose: Govern sentinel and serious safety events, ensuring thorough investigation and corrective action.

- i. Process:
  - i. Meets weekly to approve, monitor, and close system-wide IMPROVE projects.
- ii. Conducts Root Cause Analyses (RCAs) for significant events per [SYS - Event Investigation & Analysis](#) and applicable local, state, and federal regulatory standards.
- iii. Assigns champions, process owners, and facilitators to ensure effective implementation of action plans.
- iv. Documents all projects using the IMPROVE methodology ([Appendix A](#)), ensuring traceability as per ISO 9001:2015.

**B. Project Identification:**

- i. Patient and family feedback (complaints, surveys).
- ii. Care team reports (occurrence reports, culture of safety surveys).
- iii. Senior leadership reviews of performance non-conformities.
- iv. External benchmarks and regulatory requirements (e.g., The Joint Commission, CMS, DNV, and South Carolina DPH).
- v. Risk assessments and claims data.



## **10. QUALITY GOALS**

### **MUSC Health Balanced Scorecard**

Pillar Goals are MUSC Health's operational performance management system. Pillar goals are set annually across a balanced scorecard framework (service, people, quality/safety, finance, growth, and innovation). As a high-performance institution, each year the goals are measurably higher than previous years and we cascade appropriate goals to all leaders and care team members. The LEAP Committee oversees this process and along with the leader's direct report, ensures leader accountability to pillar goal performance.

## **11. CONTINUAL IMPROVEMENT (PERFORMANCE IMPROVEMENT)**

MUSC Health adopts the Institute of Medicine's definition of quality: "The degree to which health services for individuals and populations increase the likelihood of desired health outcomes and are consistent with current professional knowledge." All IOM quality domains—safe, timely, effective, efficient, equitable, and patient-centered—are incorporated into process design and evaluation, ensuring compliance with applicable local, state, and federal regulatory standards.

### **A. PERFORMANCE IMPROVEMENT METHODOLOGY**

MUSC Health employs a systematic approach to process improvement, aligned with applicable local, state, and federal regulatory standards requirements. The IMPROVE model ([Appendix A](#)) is used for all projects, supplemented by LEAN and Six Sigma methodologies where applicable.

The process includes:

- i. Problem Identification: Define new processes or improvement opportunities.
- ii. Assessment: Test strategies and collect data.
- iii. Analysis: Evaluate data to confirm desired outcomes.
- iv. Implementation: Roll out the improvements system-wide.
- v. Monitoring: Ensure sustained performance through regular audits.

All improvement projects are documented in the occurrence reporting system and comply with ISO 9001:2015 traceability requirements.

### **B. SELECTION OF QUALITY IMPROVEMENT PRIORITIES**

Priorities are selected proactively and reactively based on:

- i. Strategic planning and organizational objectives.
- ii. Benchmark data and external comparisons.
- iii. Patient and family feedback (satisfaction surveys, complaints).
- iv. Care team feedback (occurrence reports, culture of safety surveys).
- v. Sentinel and serious safety events.
- vi. Regulatory requirements (DNV, CMS, The Joint Commission, South Carolina DPH).
- vii. Risk assessments, claims data, and mortality reviews.
- viii. Compliance hotline and contracted service agreements.
- ix. Prioritization involves risk-based thinking to address high-impact areas, as required by ISO 9001:2015.



## **12. COMMUNICATION STRATEGIES**

Effective communication of quality and safety performance is critical to engagement and improvement. The following modalities ensure horizontal and vertical communication, as required by applicable local, state, and federal regulatory standards:

- i. Tiered Briefs: Daily cascades from unit-level (Tier 1) to system senior leadership (Tier 4) to identify and address safety and operational threats.
- ii. Safety Rounds: Weekly leadership rounds to resolve frontline safety issues, with documented follow-up and reporting.
- iii. Safely Speaking: Daily email sharing evidence-based safety tools and innovations.
- iv. Clinical Connections: Weekly email for physicians, including quality and safety updates.
- v. GME: Monthly quality reports to trainees and program directors.
- vi. Onboarding: Quality and safety training for all new care team members.
- vii. Other: Standing agenda items at Board, MEC, and leadership meetings.

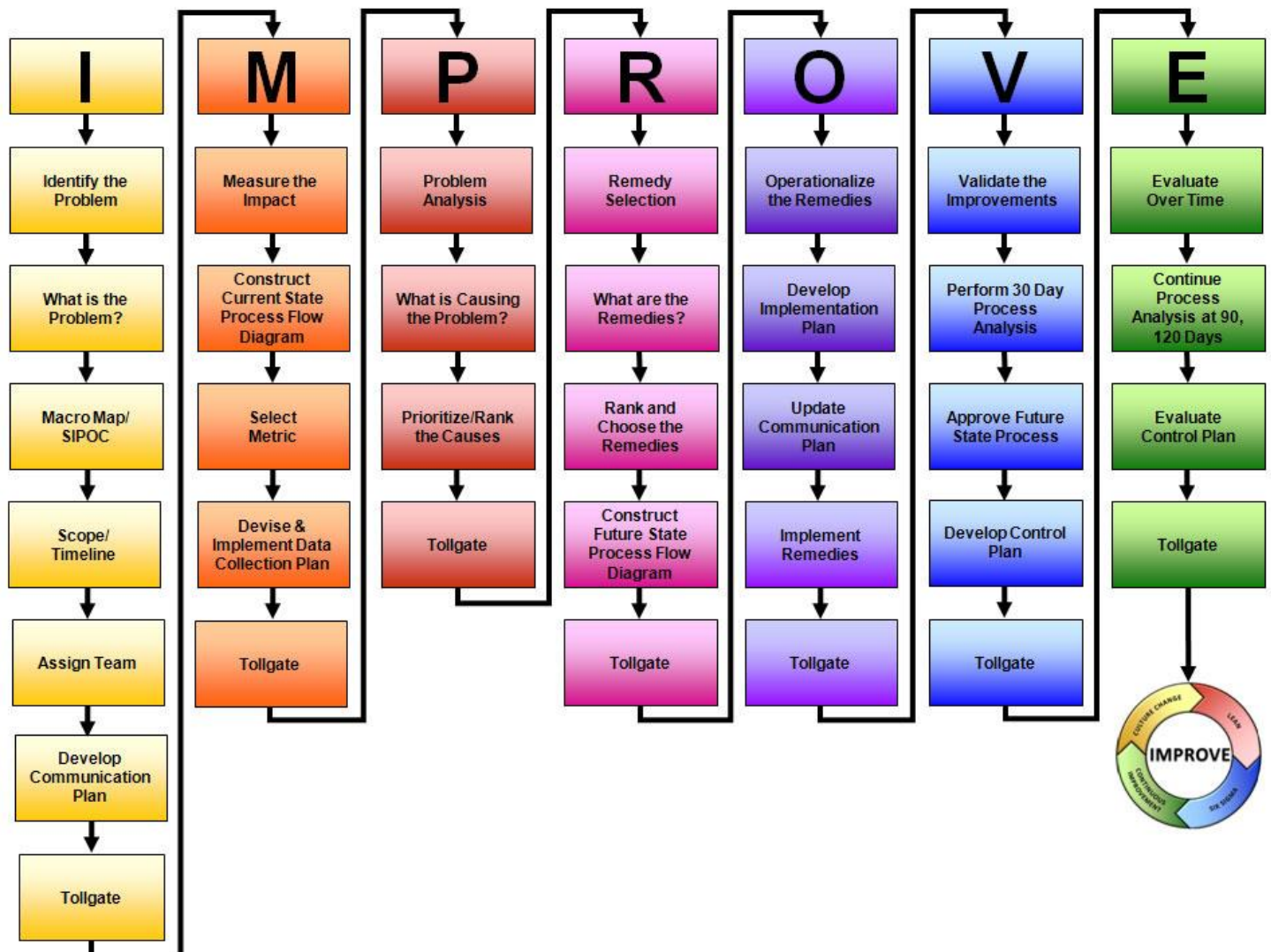
All communication processes are documented and audited to ensure compliance with applicable local, state, and federal regulatory standards.

## **13. ANNUAL EVALUATION**

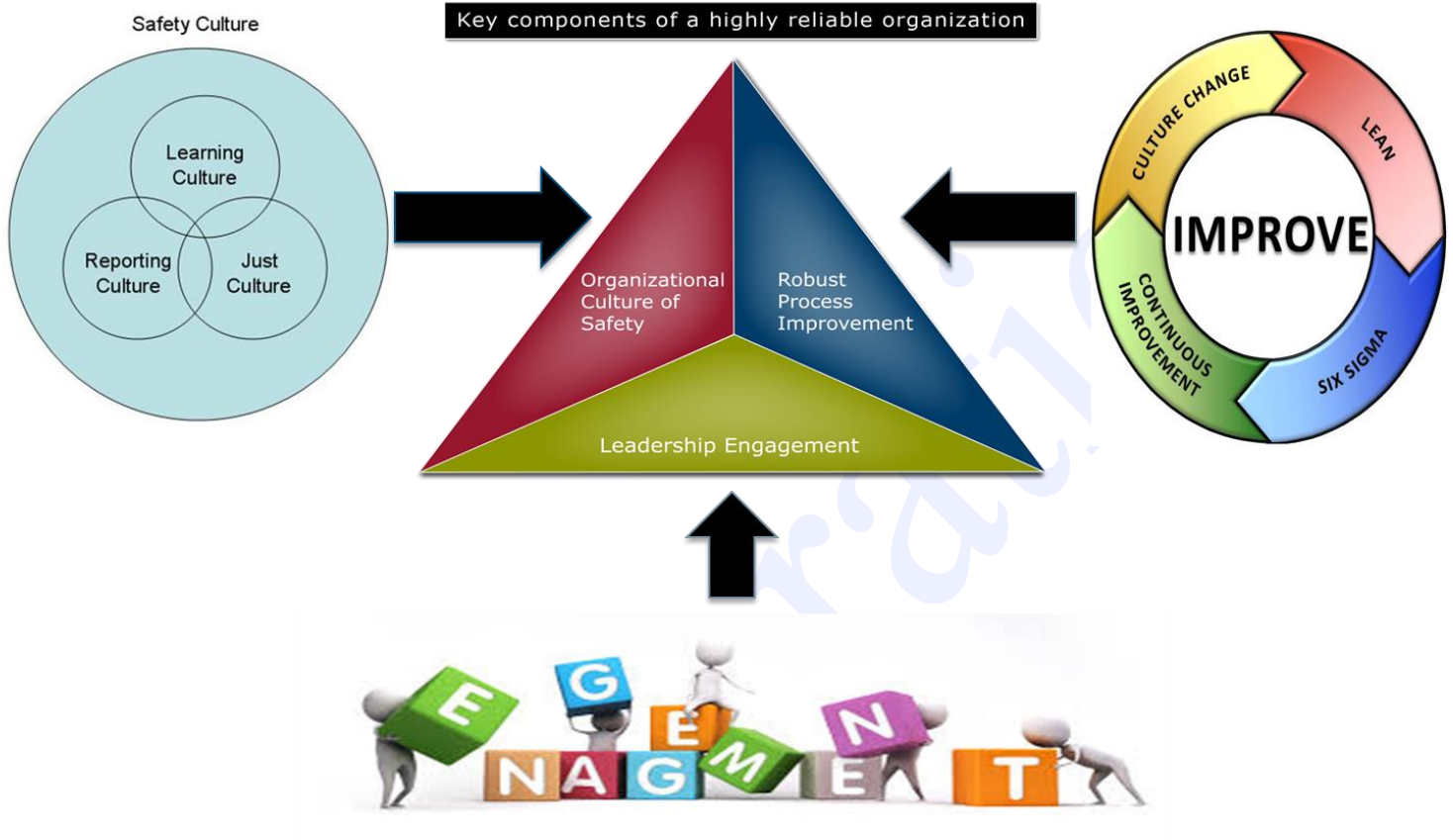
The Quality Management Plan is reviewed annually by the QOC, MECs, and Board of Trustees to ensure alignment with Applicable local, state, and federal regulatory standards. The evaluation includes:

- i. Internal audits of processes and performance metrics.
- ii. Management reviews to assess system effectiveness.
- iii. Updates to address regulatory changes or identified gaps.
- iv. Documentation of corrective actions and improvement plans.

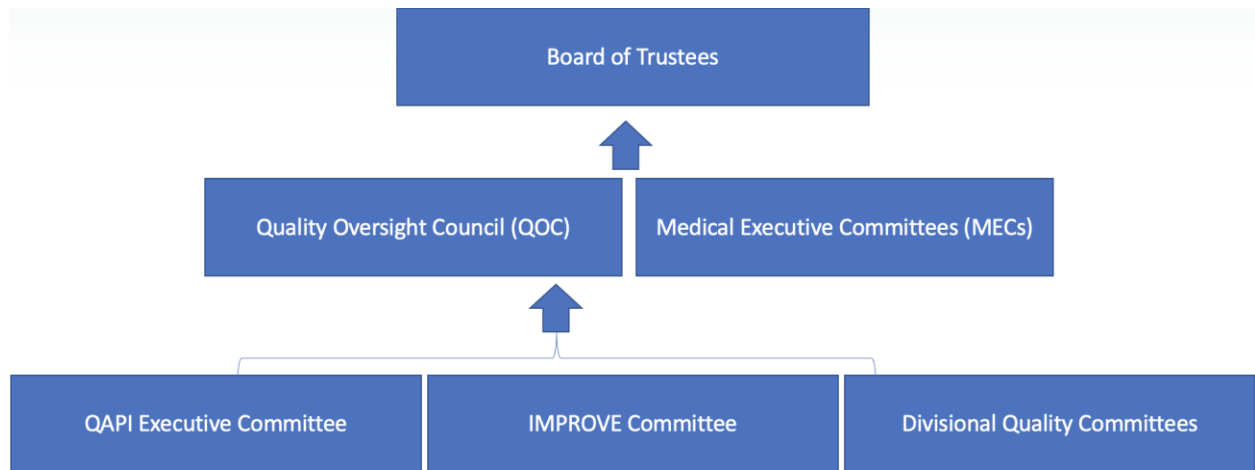
## APPENDIX A: Performance Improvement Methodology



## APPENDIX B: Framework for High Reliability



**APPENDIX C: Quality and Safety governance structure**



# MUSC HEALTH CHS and ORBG - Credentials Committee Reports October 20, 2025 (BOT October 28, 2025)

## Medical Executive Committee Report October 22, 2025

Initial Appointments reviewed, no concerns: 4

Reappointments reviewed, no concerns: 10

Change in privileges, no concerns: 1

Resignations Accepted, Locations Added and FPPE

Board Extensions Requested: 1 1 completing MOC and CME 6 month extension.

Practitioner name	Specialty	Status Request	APPROVED TERM DATES	Comments
<b>Initial Appointment and Clinical Privileges;</b>				
Abdur R Adly, CRNA	Nurse Anesthetist	Allied Health - Remote	10/28/25 to 2/28/2028	
Ana Karina Diaz-LePage, Ph.D.	Psychologist	Active	10/28/25 to 6/30/2028	
Ashleigh Marie Hemphill, M.D.	Obstetrics and Gynecology	Active	10/28/25 to 11/30/2027	
Brandi Monique Louis Darby, F.N.P.	Nurse Practitioner (Family)	Allied Health - Remote	10/28/25 to 3/31/2028	
Brennan Adare Regan, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 2/28/2028	
Brent A Ponce, M.D.	Orthopaedic Surgery	Active	10/28/25 to 11/30/2027	
Brittney L McClannahan, C.R.N.A.	Nurse Anesthetist	Allied Health - Remote	10/28/25 to 4/30/2028	
Carolyn Reed Word, M.D.	Allergy and Immunology	Active	10/28/25 to 3/31/82028	
Chad Davis, FNP-BC	Nurse Practitioner (Family)	Allied Health	10/28/25 to 1/31/2028	
Charles Santos, M.D.	Internal Medicine	Active	10/28/25 to 5/31/2028	
Charlie Isaiah Ervin, II, M.D.	Internal Medicine	Active – Remote	10/28/25 to 2/28/2028	
Cheryl G Baxter, N.P.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 8/31/2028	Temporary Privileges approved 10.20.25
Cheryl Moore, M.D.	Pathology and Lab Medicine	Active – Remote	10/28/25 to 3/31/2028	
Emma Kate Kroske, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 8/31/2028	
Gabrielle Ann Fernandez, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 4/30/2028	
Ghaila Chinasa Keng, M.D.	Internal Medicine	Active – Remote	10/28/25 to 7/31/2028	
Heather Brianna Ringley, P.A.	Physician Assistant	Active	10/28/25 to 10/31/2027	
Hilary Erin Harris, F.N.P.	Nurse Practitioner (Family)	Active	10/28/25 to 6/30/2028	
Holly Goldberg, P.A.	Physician Assistant	Allied Health	10/28/25 to 2/28/2028	Temporary Privileges approved 10.20.25
Jessica Violetta Bujak, P.A.	PA (Cardiovascular Medicine)	Allied Health	10/28/25 to 7/31/2028	
Jordan Bowe, Psy.D.	Psychiatry	Active	10/28/25 to 1/31/2028	
Jordan Brittany Lint, D.N.P.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 11/30/2027	
Joseph J Toste, MSW	Social Worker	Allied Health	10/28/25 to 7/31/2028	
Kaelynn Renee Gaboury, P.A.	Physician Assistant	Allied Health	10/28/25 to 8/31/2028	Temporary Privileges approved 10.20.25
Kurt Wesley Prins, M.D., Ph.D.	Cardiology (Adult)	Active	10/28/25 to 4/30/2028	
LaToya Bolds-Johnson, P.A.	Physician Assistant	Allied Health - Remote	10/28/25 to 11/30/2027	
Lauren Diane Metarko, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 7/31/2028	
Lisa Brock Colasurdo, N.P.	Nurse Practitioner (Family)	Affiliate	10/28/25 to 9/30/2028	
Mansour A Parsi, M.D.	Gastroenterology (Adult)	Active	10/28/25 to 5/31/2028	
Marc John Rogers, M.D.	Urology (Adult)	Active – Remote	10/28/25 to 5/31/2028	
Margaret Darr, F.N.P.	Nurse Practitioner (Family)	Allied Health	10/28/25 to 11/30/2027	
Mark Mcallister Ballard, C.R.N.A.	Nurse Anesthetist	Allied Health - Remote	10/28/25 to 12/31/2027	
Maya Hadas Wahl, P.A.	Physician Assistant	Active	10/28/25 to 7/31/2028	
Michelle Tuyet Bui, P.A.	Physician Assistant	Allied Health	10/28/25 to 2/28/2028	
Nyeshia Nicole Hall, F.N.P.	Cardiology (Adult)	Allied Health - Remote	10/28/25 to 5/31/2028	
Olivia Mary Louise Love, P.A.	Physician Assistant	Active	10/28/25 to 11/30/2027	
Olivia Rachel Thompson, M.S.	Genetic Counselor	Allied Health	10/28/25 to 9/30/2028	
Rachel Renee Banton, N.P.	Nurse Practitioner (Family)	Allied Health	10/28/25 to 9/30/2028	Temporary Privileges approved 10.20.25

**MUSC HEALTH CHS and ORBG - Credentials Committee Reports October 20, 2025 (BOT October 28, 2025)**

**Medical Executive Committee Report October 22, 2025**

Richard Jeremy Upton, D.O.	Pathology and Lab Medicine	Active – Remote	10/28/25 to 10/31/2027	
Rustan Joel Van Wyk, D.O.	Urology (Adult)	Active – Remote	10/28/25 to 10/31/2027	Temporary Privileges approved 10.20.25
Sameera Ahmad, M.D.	Internal Medicine	Active – Remote	10/28/25 to 8/31/2028	
Sarah Elizabeth Beasley, M.D.	Internal Medicine	Active	10/28/25 to 6/30/2028	
Saundra D Cross, LPC	Clinical Counselor	Allied Health	10/28/25 to 12/31/2027	
Shelby Lynn Stohman, Ph.D.	Psychologist	Active	10/28/25 to 12/31/2027	
Sidney Noelle Snyder, P.A.	Physician Assistant	Allied Health	10/28/25 to 3/31/2028	
Skylar Ann Jayes, LISW-CP	Clinical Social Worker	Allied Health	10/28/25 to 6/30/2028	
Srikanth Puli, M.D.	Internal Medicine	Active – Remote	10/28/25 to 3/31/2028	
Sydney M Middleton, M.D., B.S.	Endocrinology (Pediatrics)	Active	10/28/25 to 1/31/2028	
Tyler Marie Smith, P.A.	Physician Assistant	Allied Health	10/28/25 to 1/31/2028	Temporary Privileges approved 10.20.25
<b>Reappointment and Clinical Privileges;</b>				
Abigail Hebron, R.D., M.S.	Registered Dietitian	Allied Health	10/28/25 to 3/31/2028	
Abirami Sivapiragasam, M.D.	Hematology/Oncology (Adult)	Active	10/28/25 to 12/31/2027	
Adrian Lee Strand, M.D., M.P.H	Family Medicine	Affiliate CFC - Colleague	10/28/25 to 3/31/2028	
Airody Keshava Hebbar, M.D.	Family Medicine	Active	10/28/25 to 6/30/2028	
Allyson L Armstrong, MSN, FNP	Nurse Practitioner (Family)	Allied Health	10/28/25 to 5/31/2028	
Amanda Allen Littleton, N.P.	Hematology/Oncology (Adult)	Allied Health	10/28/25 to 5/31/2028	
Amanda Maiello Booth, R.D., M.S.	Registered Dietitian	Allied Health	10/28/25 to 5/31/2028	
Benjamin Francis King, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 8/31/2028	
Brett D Van Leer-Greenberg, M.D.	Gastroenterology (Adult)	Active	10/28/25 to 7/31/2028	
Brock Anthony Chamberlain, P.A.	Physician Assistant	Allied Health	10/28/25 to 1/31/2028	
Brooklin Renae Trudell, P.A., B.S.	Physician Assistant	Allied Health	10/28/25 to 5/31/2028	
Cheryl Elizabeth Kerrigan, P.N.P.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 8/31/2028	
Chuma Obineme, M.D., B.S.	Gastroenterology (Adult)	Active	10/28/25 to 12/31/2027	Provider withdrawing - Colleague privilege
Courtney Faith Miller, N.P.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 3/31/2028	
Cynthia Leigh Talley, M.D.	Trauma Surgery	Active	10/28/25 to 7/31/2028	
Danielle C Mushinsky, M.S., R.D.	Registered Dietitian	Allied Health	10/28/25 to 4/30/2028	
Danielle Yvonne Lee, R.D., M.B.A.	Registered Dietitian	Allied Health	10/28/25 to 2/28/2028	Provider adding - Outpatient privileges (including outpatient telemedicine)
Danuel K Snelgrove, M.D., B.S.	Neurology	Active	10/28/25 to 9/30/2028	
Dean Gaines Kilpatrick, Ph.D.	Psychologist	Allied Health	10/28/25 to 6/30/2028	
Debra L. Feller, C.R.N.A.,	Nurse Anesthetist	Allied Health - Remote	10/28/25 to 6/30/2028	
Derek M Toth, LMSW, LBSW, A.A.	Clinical Social Worker/Counselor	Allied Health	10/28/25 to 9/30/2028	
Diana L McDaniel Mullis, M.D.	Psychiatry	Active	10/28/25 to 10/31/2027	
Donna Rae Roberts, M.D., M.S.	Radiology	Active	10/28/25 to 8/31/2028	
Edward Mark Kantor, M.D., P.A.	Psychiatry	Active	10/28/25 to 8/31/2028	
Eleta Lazar Donelan, P.A.C., B.S.	Physician Assistant	Allied Health	10/28/25 to 8/31/2028	
Elizabeth M Poindexter, P.A.	Physician Assistant	Allied Health	10/28/25 to 11/30/2027	
Emily D Gottfried, Ph.D.	Psychologist	Allied Health	10/28/25 to 12/31/2027	
Emily Y Fosberry, D.N.P., B.S.N.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 11/30/2027	Provider withdrawing - Moderate Sedation

# MUSC HEALTH CHS and ORBG - Credentials Committee Reports October 20, 2025 (BOT October 28, 2025)

## Medical Executive Committee Report October 22, 2025

Garrett Nelson Bell, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 3/31/2028	
Grace Suppa, D.O.	Rheumatology (Pediatrics)	Active	10/28/25 to 2/28/2028	
Graciela B. De Jesus, M.D.	Dermatology	Active	10/28/25 to 7/31/2028	
Gregory Jonathan Postal, M.D.	Psychiatry	Active	10/28/25 to 8/31/2028	
Gwen Nicole Croce, C.R.N.A.	Nurse Anesthetist	Allied Health	10/28/25 to 3/31/2028	
Hannah Marie Sayles, C.R.N.A.	Nurse Anesthetist	Allied Health	10/28/25 to 10/31/2027	
Hao Tang, M.D., Ph.D.	Ophthalmology	Active	10/28/25 to 10/31/2027	
Heather Rose Barraco, R.D., M.S.	Registered Dietitian	Allied Health	10/28/25 to 5/31/2028	
Janice Dixon Key, M.D.	Adolescent Medicine	Active	10/28/25 to 8/31/2028	
Jeffrey J. Borckardt, Ph.D.	Psychologist	Allied Health	10/28/25 to 12/31/2027	Provider withdrawing - Biofeedback Therapy, Hypnotherapy privileges
Jennifer J Walton, N.P.	Nurse Practitioner (Family)	Allied Health - Colleague	10/28/25 to 1/31/2028	
Jennifer L Lewey, F.N.P., M.S.N.	Nurse Practitioner (Family)	Allied Health	10/28/25 to 7/31/2028	
Jennifer L. Cannon, C.R.N.A.	Nurse Anesthetist	Allied Health	10/28/25 to 6/30/2028	
Jennifer Leigh Waters, M.S.W.	Clinical Social Worker/Counselor	Allied Health	10/28/25 to 9/30/2028	
Jesse M Grady, BSN, MSN, FNP	Nurse Practitioner (Family)	Allied Health	10/28/25 to 3/31/2028	
Jessica Lynn Brown, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 12/31/2027	
Jessica Marie Hatfield, P.A., B.S.	Physician Assistant	Allied Health	10/28/25 to 10/31/2027	
Joshua C Brown, M.D., Ph.D.	Neurology	Active	10/28/25 to 8/31/2028	Provider withdrawing - IV Thrombolytic Treatment - Interpretation of first read CT scan for the purpose of IV thrombolytic treatment decisions.
Joshua Tutek, Ph.D.	Psychologist	Allied Health	10/28/25 to 1/31/2028	
Justin William Dean, M.D.	Family Medicine	Affiliate CFC - Colleague	10/28/25 to 6/30/2028	
Kaitlyn Maureen Boggs, M.D.	Pediatrics	Active	10/28/25 to 8/31/2028	
Kara R. Cole, A.N.P.	Nurse Practitioner (Adult)	Allied Health	10/28/25 to 9/30/2028	
Karen Rivera, P.A.	Physician Assistant	Allied Health	10/28/25 to 10/31/2027	
Katelyn Codd, P.A.	Physician Assistant	Allied Health	10/28/25 to 12/31/2027	
Kelly Gleffe Passarello, M.P.A.S.	Physician Assistant	Allied Health	10/28/25 to 10/31/2027	
Kelvey Richards, P.A.C., M.S.	Physician Assistant	Allied Health	10/28/25 to 2/28/2028	
Kevin King Roggin, M.D.	General Surgery/Subspecialties	Active	10/28/25 to 8/31/2028	Provider withdrawing - Distal esophagogastrectomy, Pelvic exenteration/evisceration, Moderate Sedation
Kristin Marie Capone, M.D.	Gastroenterology (Pediatrics)	Active	10/28/25 to 2/28/2028	
Lauren Sydnor Springs, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 4/30/2028	
Leigh Ann Tollison, D.N.P., P.N.P.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 5/31/2028	
Libby Parker Siegel, B.S., M.S.	Registered Dietitian	Allied Health	10/28/25 to 1/31/2028	Switch provider to correct DOP "Registered Dietitian" add Core and Tele privileges
Lindsey Anne Clark, C.R.N.A.	Nurse Anesthetist	Allied Health - Remote	10/28/25 to 7/31/2028	
Lisa Marie Baych, M.D.	Internal Medicine	Affiliate - Colleague	10/28/25 to 5/31/2028	
Madison Brianne Sheheane, N.P.	Nurse Practitioner (Family)	Allied Health	10/28/25 to 6/30/2028	



# MUSC HEALTH CHS and ORBG - Credentials Committee Reports October 20, 2025 (BOT October 28, 2025)

## Medical Executive Committee Report October 22, 2025

Madison Taylor Gilinsky, N.P.	Nurse Practitioner (Family)	Allied Health	10/28/25 to 12/31/2027	
Maggie Leigh Westfal, M.D.,M.P.H.	General Surgery/ Subspecialties	Active	10/28/25 to 9/30/2028	
Marcy Nagpal, M.D.	Obstetrics and Gynecology	Active	10/28/25 to 8/31/2028	
Mary A Johnson, MSN	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 4/30/2028	
Mary Noreen Sagedy Herring, M.D.	Physical Medicine Rehabilitation	Active	10/28/25 to 5/31/2028	
Megan Ann Foxe, M.S., R.D.	Registered Dietitian	Allied Health	10/28/25 to 6/30/2028	
Megan Cosgrove Bolick, N.P.	Nurse Practitioner (Adult)	Allied Health	10/28/25 to 6/30/2028	
Melissa Campbell Evans, M.D.	Critical Care Medicine (Peds)	Active	10/28/25 to 9/30/2028	
Micah Graham Monk, D.O.	Internal Medicine	Affiliate - Colleague	10/28/25 to 8/31/2028	
Michelle Duchesneau Lally, M.D.	Developmental Pediatrics	Active	10/28/25 to 4/30/2028	
Michelle Elaine Ziegler, D.D.S.	Dentistry (Adolescent and Adult)	Active	10/28/25 to 9/30/2028	
Mollie Wharton Dadin, LISW-CP	Clinical Social Worker/Counselor	Allied Health	10/28/25 to 8/31/2028	
Molly Ann Naylor, N.P.	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 6/30/2028	Provider withdrawing - Moderate & Deep Sedation privileges.
Myranda Murphy Valyear, P.A.	Physician Assistant	Allied Health	10/28/25 to 12/31/2027	
Pamela J Pride, M.D.	Internal Medicine	Active	10/28/25 to 10/31/2027	
Rachel Hanna Morgan, P.A.C.	Physician Assistant	Allied Health	10/28/25 to 12/31/2027	
Rachel Nneka Anazia, M.D., B.S.	Anesthesiology	Active – Remote	10/28/25 to 12/31/2027	
Ramit Singla, M.D.	Neurology	Active	10/28/25 to 11/30/2027	
Raymond Keels Allen, M.D.	Pathology and Lab Medicine	Active	10/28/25 to 11/30/2027	
Robert Alcala Utsman, D.D.S., M.S.	Dentistry (Adolescent and Adult)	Active	10/28/25 to 3/31/2028	
Robert David Cromley, Jr., C.R.N.A.	Nurse Anesthetist	Allied Health	10/28/25 to 3/31/2028	
Robert John Weil, M.D.	Neurological Surgery	Active	10/28/25 to 5/31/2028	
Robert Lawrence Borowski, D.O.	Endocrinology (Adult)	Active	10/28/25 to 3/31/2028	
Rohit Mittal, M.D.	Pediatric Surgery	Active	10/28/25 to 6/30/2028	Provider withdrawing - Moderate & Deep Sedation privileges.
Ryan Jeffrey Beyer, M.D.	Gastroenterology (Adult)	Active	10/28/25 to 3/31/2028	Provider withdrawing - Moderate Sedation
Sajal Sharma Pokharel, M.D., Ph.D.	Radiology	Active – Remote	10/28/25 to 9/30/2028	
Samantha Anne Parker, M.P.A.S.	Physician Assistant	Allied Health	10/28/25 to 8/31/2028	
Sara M Witcraft, Ph.D.	Psychologist	Allied Health	10/28/25 to 9/30/2028	
Sarah Frances Heard, N.P.	Nurse Practitioner (Family)	Allied Health	10/28/25 to 8/31/2028	
Sarah Nicole Peglow, P.A.C.,	Physician Assistant	Allied Health	10/28/25 to 8/31/2028	
Sarah R Breevoort, M.D., Ph.D.	Physical Medicine Rehabilitation	Active	10/28/25 to 11/30/2027	
Sarah Weiss Book, M.D., M.S.C.R	Psychiatry	Active	10/28/25 to 4/30/2028	
Scott Arthur Pletzer, M.D.	Cardiology (Pediatric)	Active	10/28/25 to 9/30/2028	
Scott Townsend Reeves, M.D.	Anesthesiology	Active	10/28/25 to 5/31/2028	
Starr Loadholt Murphy, FNP-BC	Nurse Practitioner (Family)	Allied Health	10/28/25 to 1/31/2028	
Stephanie Kay Whitener, M.D.	Anesthesiology	Active	10/28/25 to 11/30/2027	
Stephanie Lynn Petersen, A.P.R.N.,	Nurse Practitioner (Pediatric)	Allied Health	10/28/25 to 4/30/2028	
Tamara R Nuss, M.S.N.	Nurse Practitioner (Adult)	Allied Health	10/28/25 to 1/31/2028	Provider adding - LVAD management privileges.
Tessa Joy Corio, P.A.	Physician Assistant	Allied Health	10/28/25 to 11/30/2027	
Victoria Anne Sullivan, M.D., B.S.	Family Medicine	Active	10/28/25 to 9/30/2028	
Victoria M Sexton, Psy.D.	Psychologist	Allied Health	10/28/25 to 5/31/2028	



**MUSC HEALTH CHS and ORBG - Credentials Committee Reports October 20, 2025 (BOT October 28, 2025)**

**Medical Executive Committee Report October 22, 2025**

Waleed A Mohammed, M.B.B.S.	Nephrology (Adult)	Active	10/28/25 to 11/30/2027	
Wendy L Estrellado-Cruz, M.D.	Pulmonary Medicine (Pediatrics)	Active	10/28/25 to 9/30/2028	
William H Mellick, Ph.D.	Psychologist	Allied Health	10/28/25 to 11/30/2027	Provider adding - Crisis Intervention, Family Therapy, Group Psychotherapy, Individual Psychotherapy
William Joel Cook, M.D.	Dermatology	Active	10/28/25 to 5/31/2028	
Yalani Light Vanzura, M.D.	Emergency Medicine (Adult)	Active	10/28/25 to 12/31/2027	
Zeeshan Azeem, M.D.	Nephrology (Adult)	Affiliate - Colleague	10/28/25 to 12/31/2027	
<b>Adding Privileges - CIP</b>				
Anita McNeil Dixon, N.P.-C	Adding NP privileges for Hospital Medicine.			
Anna Grace McElduff, P.A.,	Addition of Arterial line			
Austin D Hunt Rutledge, D.O.	Adding circumcision			
Daniel Holbrook, B.S., M.D.	Addition of Moderate Sedation			
Daniella K Zaroni, M.D.	Addition of Moderate Sedation			
Hina Chaudhry, M.D.	Adding Obesity Medicine			
Lauren A Kirkland, P.A.	Adding Intratympanic injections and myringotomy w/tube placement			
Michael David Martin, N.P.	Adding Lumbar Puncture and Central Line Placement.			
Nancy Lilly Hagood, M.D.	Adding Global Point of Care Ultrasound			
Nathan Paul DeTurk, M.D.	Adding occipital nerve blocks and botox for chronic migraines.			
<b>Adding Orangeburg Location to Charleston Credentialing Profile</b>				
Fuller, Rollin, M.D.	Emergency Medicine			
Kasson, Matthew, M.D.	Urology			
Papo, Yotam, M.D.	Hospitalist			
Stringfellow, Stephen, M.D.	Radiology			
Wise, Rachel, M.D.	Radiology			
<b>Acceptance of Resignations - FYI</b>				
Ajibade, Olubemi, M.D.				
Dineen, Timothy, M.D.				
Marchant, Savannah, N.P.				
Leslie-Brown, Heather, M.D.				
Stoermann, Mary, M.D.				
Brown, Jason, MD				
Battula, Anusha, MD				
Brown, Diana, CRNA				
Lowe, Forrest, MD				

MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025				
MUSC HEALTH PEE DEE DIVISION - Credentialing Agenda				
MUSC - Florence Credentialing Applications – Oct 13, 2025				
Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges</b>				
Daniel Ethan Lewis, M.D.	MUSC Florence	Emergency Medicine	Active	
Charles Louis Edwards, D.O.	MUSC Florence	Emergency Medicine	Active	
Thomas James Hewson, M.D.	MUSC Florence	Emergency Medicine	Active	
Saeed Tarokh, M.D.	MUSC Florence	Emergency Medicine	Active	
Marshall Scott Wise, D.O.	MUSC Florence	Emergency Medicine	Active	
Francis Ugowe, MD	MUSC Florence	Cardiology	Active	
Venkateshwar K Gottipaty, M.D.	MUSC Florence	Cardiology	Active	
Sean Bowen, D.O.	MUSC Florence	Hospitalist	Active	
Ami Parmar, M.D.	MUSC Florence	Hospitalist	Active	
Sushma Pavuluri, D.O., M.S., B.A.	MUSC Florence	Hematology/Oncology	Active	
Marc Aaron Wallace, D.O.	MUSC Florence	Radiology (CRA)	Active	
John Hamid Naheedy, M.D.	MUSC Florence	Radiology (DivRAD)	Active	
Pedro Norat Guimaraes Barroso Magno, M.D.	MUSC Florence	Surgery	Active	
Tyler Weeks, D.O.	MUSC Florence	Surgery	Active	
Gloriana Madrigal Loria, M.D.	MUSC Florence	Endocrinology	Active	
Nidhi Kumar, MSN, FNP, B.S.N., R.N.	MUSC Florence	Pulmonary	AHP	
Ranae Shannon Berry, P.A.	MUSC Florence	Emergency Medicine	AHP	
Sethe Michael Wetter, C.R.N.A.	MUSC Florence	CRNA	AHP	
Carl Lee Edwards, C.R.N.A.	MUSC Florence	CRNA	AHP	
Tranetta Lenise Ellis, C.R.N.A.	MUSC Florence	CRNA	AHP	
Ellen Marie Ferrell, C.R.N.A.	MUSC Florence	CRNA	AHP	
Sackelia Sashana Grey, C.R.N.A.	MUSC Florence	CRNA	AHP	
Philip Michael Hughes, C.R.N.A.	MUSC Florence	CRNA	AHP	
Frankie Annette Hurst, C.R.N.A.	MUSC Florence	CRNA	AHP	
Ryan James Jamison, C.R.N.A.	MUSC Florence	CRNA	AHP	
Ebony Shayteva Jenkins, C.R.N.A.	MUSC Florence	CRNA	AHP	
Melissa Anne Knowles, C.R.N.A.	MUSC Florence	CRNA	AHP	
Travis Allen Lee, C.R.N.A.	MUSC Florence	CRNA	AHP	
Thomas Daniel Martin, Jr., C.R.N.A.	MUSC Florence	CRNA	AHP	
William John Nummy, C.R.N.A.	MUSC Florence	CRNA	AHP	
Christine Sue Saraceno, C.R.N.A.	MUSC Florence	CRNA	AHP	
Torri S Predmore, P.A.	MUSC Florence	Emergency Medicine	Tele-Emergency Medicine	
Allison Barger Cox, P.A.	MUSC Florence	Emergency Medicine	Tele By-Proxy (MUSC)	
Ashley Joann Porter, F.N.P., A.G.N.P	MUSC Florence	Emergency Medicine	Tele By-Proxy (MUSC)	
Sasa Strunjas, M.D.	MUSC Florence - Leatherman	Psychiatry	Tele By-Proxy (MUSC)	
<b>Reappointment and Clinical Privileges</b>				
John Hoffman, Jr DO	MUSC Florence	Anesthesiology	Active	
Jessica M Bell, F.N.P., BSN, ADN	MUSC Florence	Tele-Emergency Medicine	AHP	
Whitney Elise Johnson, AGAC-NP, RN, MSN, BSN	MUSC Florence	Pulmonary Disease	AHP	
Larry Marmo, CSFA, CST, Ph.D.	MUSC Florence	CSFA- Certified Surgical First Assist	AHP	

MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025				
Melissa Lynette Tillman-Bernard, C.R.N.A.	MUSC Florence	CRNA	AHP	
Amanda Rose Tyler, A.C.N.P	MUSC Florence	Cardiology	AHP	
Rebecca Jean Widel, M.S.N., A.P.R.N.	MUSC Florence	Hospitalist	AHP	
Robert Lawrence Borowski, D.O.	MUSC Florence	Tele-Endocrinology	Tele By-Proxy	
Danuel Keith Snelgrove, M.D., B.S.	MUSC Florence	Tele-Neurology	Tele By-Proxy	
<b>New DOPs</b>				
CAA				
<b>Resignations</b>				
Diana Brown CRNA				
Lindsay Michelle Alcantara, F.N.P.		Tele-Emergency Medicine		
MUSC – Marion Credentialing Application - Oct 13, 2025				
Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges</b>				
Sean Bowen, D.O.	MUSC Marion	Active	Hospitalist	
Ami Parmar, M.D.	MUSC Marion	Active	Hospitalist	
Daniel Ethan Lewis, M.D.	MUSC Marion	Active	Emergency Medicine	
Charles Louis Edwards, D.O.	MUSC Marion	Active	Emergency Medicine	
Thomas James Hewson, M.D.	MUSC Marion	Active	Emergency Medicine	
John Hamid Naheedy, M.D.	MUSC Marion	Active	Radiology	
Marc Aaron Wallace, D.O.	MUSC Marion	Active	Radiology	
Saeed Tarokh, M.D.	MUSC Marion	Active	Emergency Medicine	
Marshall Scott Wise, D.O.	MUSC Marion	Active	Emergency Medicine	
Ranae Shannon Berry, P.A.	MUSC Marion	AHP	Emergency Medicine	
Sethe Michael Wetter, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Carl Lee Edwards, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Ryan James Jamison, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
William John Nummy, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Christine Sue Saraceno, C.R.N.A.	MUSC Marion	AHP	Anesthesia	
Torri S Predmore, P.A.	MUSC Marion	AHP-Telemedicine	Tele-Emergency Medicine	
Ashley Joann Porter, F.N.P.	MUSC Marion	Telemedicine - By Proxy	Telemedicine By Proxy	
<b>Reappointment and Clinical Privileges</b>				
John Wilson Hoffman, Jr., D.O.	MUSC Marion	Anesthesiology	Active	
Jessica M Bell, F.N.P., BSN, ADN	MUSC Marion	Tele- Emergency Medicine	AHP	
Rebecca Jean Widel, M.S.N., A.P.R.N.	MUSC Marion	Hospitalist	AHP	
Robert Lawrence Borowski, D.O.	MUSC Marion	Tele-Endocrinology	Telemedicine By Proxy	
Danuel Keith Snelgrove, M.D., B.S.	MUSC Marion	Tele-Neuroogy	Telemedicine By Proxy	
<b>New DOPS</b>				
CAA				
<b>Resignations</b>				

MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025				
Diana Brown CRNA				
Lindsay Michelle Alcantara, F.N.P.		Tele-Emergency Medicine		
MUSC - Black River Credentialing Applications - October 13, 2025				
Practitioner name	Practice Name	Specialty	Status Request	Comments
<b>Initial Appointment and Clinical Privileges</b>				
Daniel Ethan Lewis, M.D.	MUSC Black River	Emergency Medicine	Active	
Srikanth Puli, M.D.	MUSC Black River	Medicine	Active	
Marc Aaron Wallace, D.O.	MUSC Black River	Radiology	Active	
Sean Bowen, D.O.	MUSC Black River	Medicine	Active	
Charles Louis Edwards, D.O.	MUSC Black River	Emergency Medicine	Active	
Thomas James Hewson, M.D.	MUSC Black River	Emergency Medicine	Active	
John Hamid Naheedy, M.D.	MUSC Black River	Radiology	Active	
Ami Parmar, M.D.	MUSC Black River	Hospitalist	Active	
Saeed Tarokh, M.D.	MUSC Black River	Emergency Medicine	Active	
Marshall Scott Wise, D.O.	MUSC Black River	Emergency Medicine	Active	
Ranae Shannon Berry, P.A.	MUSC Black River	Emergency Medicine	AHP	
sethe Michael Wetter, CRNA	MUSC Black River	CRNA	AHP	
Christine Sue Saraceno, CRNA	MUSC Black River	CRNA	AHP	
Ryan James Jamison, CRNA	MUSC Black River	CRNA	AHP	
Carl Lee Edwards, CRNA	MUSC Black River	CRNA	AHP	
William Nummy, CRNA	MUSC Black River	CRNA		
Torri S Predmore, P.A.	MUSC Black River	Tele-Emergency Medicine	Telemedicine By Proxy	
Ashley Joann Porter, F.N.P.	MUSC Black River	Tele-Emergency Medicine	Telemedicine By Proxy	
<b>Reappointment and Clinical Privileges</b>				
John Wilson Hoffman, Jr., D.O.	MUSC Black River	Anesthesiology	Active	
Jessica M Bell, F.N.P., BSN, ADN	MUSC Black River	Tele- Emergency Medicine	AHP	
Rebecca Jean Widel, M.S.N., A.P.R.N.	MUSC Black River	Hospitalist	AHP	
Jessica McKenzie Grimsley, F.N.P., M.S.N., B.S.N.	MUSC Black River	Family Medicine	AHP	
Amanda Rose Tyler, A.C.N.P	MUSC Black River	Hospitalist	AHP	
Danuel Keith Snelgrove, M.D., B.S.	MUSC Black River	Tele-Neurology	Telemedicine By Proxy	
<b>New DOP</b>				
CAA				
<b>Resignations:</b>				
Diana Brown CRNA				
Lindsay Michelle Alcantara, F.N.P.		Tele-Emergency Medicine		
MUSC HEALTH CATAWBA DIVISION - Credentialing Agenda				
MUSC Health Lancaster - October 14, 2025				
Practitioner Name	Practice Name	Specialty	Status Requesting	Comments
<b>Initial Appointment and Clinical Privileges; Status : Active Staff</b>				
Edward G. Froelich, MD	MUSC	Anesthesia	Active	

**MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025**

Initial Appointment and Clinical Privileges; Status : Consulting/Courtesy				
Curt H. Grob, MD	MUSC	Tele-Preventive Med	Consulting	
John Naheedy, MD	Diversified	Tele-radiology	Consulting	
Sasa Strunjas, MD	River Regional	Psychiatry	Consulting	
Donna Roberts, MD	MUSC	Tele-radiology	Consulting	
Initial Appointment and Clinical Privileges; Status : Allied Health Practitioner				
Christian M. Martin FNP-BC	SERO	Radiation Oncology	AHP	
Meaghan A. Pedlow, FNP-C	MUSC	Medicine	AHP	
Christine S. Saraceno, CRNA	MUSC	CRNA	AHP	
Christoper Santos, CRNA	Contract	CRNA	AHP	
Carl L. Edwards, CRNA	Contract	CRNA	AHP	
Mark A. Reyka, CRNA	Contract	CRNA	AHP	
Sethe M. Wetter, CRNA	Contract	CRNA	AHP	
Elizabeth Wilkes, CRNA	MUSC	CRNA	AHP	
Dena E. Peery, PMHNP	River Reg.	Psychiatry	AHP	
Reappointment and Clinical Privileges; Status : Active				
Aravind Raghavan, MD	MUSC	Int. Medicine	Active	
Aboorva K. Sudhakar, MD	MUSC	Endocrinology	Active	
Marcus Briones, MD	MUSC	Orthopedics	Active	
Bang Chau, MD	MUSC	Emerg. Medicine	Active	
Reappointment and Clinical Privileges; Status : Consulting/Courtesy				
Shankar B. Yalamanchili, MD	River Regional	Psychiatry	Consulting	
Reappointment and Clinical Privileges; Status : Allied Health Practitioner				
Melissa Tillman-Bernand, CRNA	Contractor	CRNA	AHP	
Reappointment and Clinical Privileges; Status :Telemedicine By Proxy				
Danuel K. Snelgrove, MD	MUSC	Tele-Neurology	By Proxy	
Change in Privileges:				
Monther Atiti, MD	Bariatrics Sleeve Procedures - 6 Proctoring Cases Completed/Reviewed			
Terminations:				
William Magin, MD	Radiology			
Robin Secrist, NP	Psychiatry			
Timothy Dineen, MD	Radiology			
Charmi Balsara, MD	Tele-Radiology			
MUSC Health Chester - October 14, 2025				
Practitioner Name	Practice Name	Specialty	Status Requesting	Comments
Initial Appointment and Clinical Privileges - Consulting				
Curt H. Grob, MD	MUSC	Tele-Preventive Med	Consulting	
John H. Naheedy, MD	Diversified	Tele-radiology	Consulting	
Donna Roberts, MD	MUSC	Tele-radiology	Consulting	
Initial Appointment and Clinical Privileges: Allied Health				
Meaghan A. Pedlow, FNP-BC	MUSC	Medicine	AHP-RHN	
Krista M. Bridges, FNP-BC	MUSC	Medicine	AHP-RHN	
Christine S. Saraceno, CRNA	MUSC	CRNA	AHP	
Carl L. Edwards, CRNA	Contract	CRNA	AHP	

MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025				
Christopher Santos, CRNA	Contract	CRNA	AHP	
Sethe M. Wetter, CRNA	Contract	CRNA	AHP	
<b>Reappointment and Clinical Privileges; Status : Active/Courtesy/Consulting</b>				
Marcus Briones, MD	MUSC	Orthopedics	Consulting	
Bang Chau, MD	MUSC	Emerg. Medicine	Active	
<b>Reappointment and Clinical Privileges; Status : Allied Health Providers</b>				
Melissa Tillman-Bernand, CRNA	Contract	CRNA	AHP	
<b>Reappointment and Clinical Privileges; Status : Telemedicine By Proxy</b>				
Danuel K. Snelgrove, MD	MUSC	Tele-Neurology	By Proxy	
<b>Terminations:</b>				
Effie Thompson, PA-C	Orthopedics			
William Magin, MD	Radiology			
Timothy Dineen, MD	Radiology			
Charmi Balsara, MD	Tele-Radiology			
<b>MUSC HEALTH MIDLANDS DIVISION - Credentialing Agenda</b>				
<b>MUSC Columbia - Credentialing Applications - October 2025</b>				
Practitioner name	Practice Name	Specialty	Status Requesting	Comments
<b>Initial Appointment and Clinical Privileges</b>				
Batra, Mona MD	Apogee Physicians	Hospitalist	Active	
Carr, Ryan MD	MUSC Health Community Pathology Services - Columbia	Anatomic & Clinical Pathology	Active	
Dickey, Kimberly CSFA	MUSC Health Columbia	Surgery	AHP	
Edwards, Carl CRNA	Locums for Hire, Inc.	Anesthesia	AHP	
Froelich, Edward, MD	MUSC Health Anesthesiology	Anesthesia	Active	
Ferrel, Ellen CRNA	Med Talent Group	Anesthesia	AHP	
Grey, Sackelia CRNA	CRNA Locum Jobs	Anesthesia	AHP	
Matthews, Candler, MD	MUSC Health Orthopedics	Orthopedics	Active	
Hurst, Frankie CRNA	Med Talent Group	Anesthesia	AHP	
Katkar, Rujuta MD	MUSC Center for Telehealth	Tele-Endocrinology	By Proxy	
Knowles, Melissa CRNA	MUSC Health Orangeburg	Anesthesia	AHP	
Moku, Vidhath DO	MUSC Health Pain Management	Pain Medicine	Active	
Naheedy, John MD	Diversified Radiology of Colorado	TeleRadiology	Telemedicine	
Paez-Escamilla, Manuel MD	Palmetto Retina Center	Ophthalmology	Active	
Pelletier, Betty ANP	MUSC Health Chapin Primary Care	Family Medicine	AHP	
Powell, Lauren DNP	MUSC Health Chapin Primary Care	Family Medicine	AHP	
Reyka, Mark CRNA	Consilium Staffing	Anesthesia	AHP	
Sangmuah, Eliza MD	Apogee Physicians	Hospitalist	Active	
Saraceno, Christine CRNA	MUSC Lancaster Medical Center	Anesthesiology	AHP	
Simo Gounoue, Armelle MD	Apogee Physicians	Hospitalist	Active	
Sinha, Ravi MD	Apogee Physicians	Hospitalist	Active	
Vargas, Alana CRNA	Radar Healthcare Providers	Anesthesia	AHP	
Wetter, Sethe CRNA	SCI Anesthesia	Anesthesia	AHP	
<b>Reappointments</b>				

MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025				
Almond,, Jenna P.A.	Apogee Physicians	Hospitalist	AHP	
Borowski, Robert D.O.	MUSC Center for Telehealth	Internal Medicine	By Proxy	
Cannon,, Victoria P.A.,	Apogee Physicians	Hospitalist	AHP	
Carlisle,, Kaitlin P.A.C.,	MUSC Midlands Emergency Medicine	Emergency Medicine	AHP	
Gillespie,, Lauren C.R.N.A.	MUSC Midlands Anesthesiology	Anesthesiology	AHP	
Hoffman, Jr, John D.O.	MUSC Midlands Anesthesiology	Anesthesiology	Active	
Johnson,, MacKenzie P.A.	Midlands Orthopedics & Neurosurgery	Orthopaedics	AHP	
Koke,, Victoria C.R.N.A.	MUSC Midlands Anesthesiology	Anesthesiology	AHP	
Leppard,, William M.D.	Carolinas Dermatology and Plastic Surgery	Plastic Surgery	Courtesy	
Rawl,, Taylor P.A.	Apogee Physicians	Physician Assistant	AHP	
Snelgrove,, Danuel MD	MUSC Center for Telehealth	Tele-Neurology	By Proxy	
Tillman-Bernard, Melissa C.R.N.A.	MUSC Midlands Anesthesiology	Anesthesiology	AHP	
Change in Privileges				
Change in Status				
Proctoring				
Bernadette Goudreau, M.D.	MUSC Health Vascular Surgery	Vascular Surgery	Active	
Michael Foster, MD	MUSC Health Heart and Vascular	Cardiology	Active	
Keneth Robert Blind, P.A.	MUSC Health Emergency Medicine	Emergency Medicine	AHP	
Timothy Killen Adams, M.D.	MUSC Health Anesthesiology	Anesthesiology	Active	
Yarlagadda, Bhavya MD	MUSC Health Kershaw Medical Center	Hospitalist	Active	
Resignations				
Edds, Eric MD	ARK Staffing Solutions - Locums	Radiology	Active	
Finch, Sarah CRNA	Midwest Anesthesia Alliance	Anesthesia	AHP	
Halligan, Michael MD	Locumtenens	Cardiovascular & Thoracic Surgery	Active	
Nazari, Natasha MD	QLER Physicians Medical Group, PA	Psychiatry	Telemedicine	
Smith, Ian MD	SC Internal Medicine Associates	Diagnostic Radiology	Active	
Noojin, Frank MD	Prisma Health Orthopedics	Ortho Surg, Sports Med	Active	
William Magin, MD	MUSC Health Lancaster	Radiology	Telemed	
MUSC Kershaw - Credentialing Applications - October 2025				
Practitioner name	Practice Name	Specialty	Status Requesting	Comments
Initial Appointment and Clinical Privileges				
Batra, Mona MD	Apogee Physicians	Hospitalist	Active	
Carr, Ryan MD	MUSC Health Community Pathology Services - Columbia	Anatomic & Clinical Pathology	Active	
Danzy, Shawndele NP	River Region Psychiatry Associates	Psychiatry	AHP	
Edwards, Carl CRNA	Locums for Hire, Inc.	Anesthesia	AHP	
Froelich, Edward, MD	MUSC Health Anesthesiology	Anesthesia	Active	
Grey, Sackelia CRNA	CRNA Locum Jobs	Anesthesia	AHP	
Hurst, Frankie CRNA	Med Talent Group	Anesthesia	AHP	
Katkar, Rujuta MD	MUSC Center for Telehealth	Tele-Endocrinology	By Proxy	
Knowles, Melissa CRNA	MUSC Health Orangeburg	Anesthesia	AHP	

MUSC HEALTH REGIONAL HEALTH NETWORK CREDENTIALING - OCTOBER 2025				
Mankins, Morgan NP	MUSC Health Primary Care Elgin	Family Medicine	AHP	
Morgan, Loren MD	MUSC Health Heart & Vascular	Cardiology	Active	
Naheedy, John MD	Diversified Radiology of Colorado	TeleRadiology	Telemedicine	
Price, Crystal FNP-BC	MUSC Health Pulmonology Camden	Pulmonology	AHP	
Reyka, Mark CRNA	Consilium Staffing	Anesthesia	AHP	
Saraceno, Christine CRNA	MUSC Lancaster Medical Center	Anesthesiology	AHP	
Stokes, Jennifer NP	MUSC Health Heart & Vascular	Cardiology	AHP	
Strunjas, Sasa MD	River Region Psychiatry Associates	Psychiatry	Active	
Vargas, Alana CRNA	Radar Healthcare Providers	Anesthesia	AHP	
Wetter, Sethe CRNA	SCI Anesthesia	Anesthesia	AHP	
<b>Reappointments</b>				
Borowski, Robert D.O.	MUSC Center for Telehealth	Internal Medicine	By Proxy	
Carlisle,, Kaitlin P.A.C.,	MUSC Midlands Emergency Medicine	Emergency Medicine	AHP	
Durbin,, John M.D.,	MUSC Health Primary Care - Haile St	Rural Health Clinic Only - NEW	RHC	
Edwards,, Jonathan M.D.,	MUSC Center for Telehealth	Tele-Neurology	By Proxy	
Hoffman, Jr, John D.O.	MUSC Midlands Anesthesiology	Anesthesiology	Active	
Rawl,, Taylor P.A.	Apogee Physicians	Physician Assistant	AHP	
Tillman-Bernard, Melissa C.R.N.A.	MUSC Midlands Anesthesiology	Anesthesiology	AHP	
Yalamanchili, Shankar M.D.	River Region Psychiatry Associates	Psychiatry	Active	
<b>Change in Privileges</b>				
<b>Proctoring</b>				
Yarlagadda, Bhavya, MD	Apogee Physicians	Hospitalist	Active	
Patel, Manish M.D.	MUSC Advanced Urology & Women's Health	Urology	Active	
<b>Resignations</b>				
Edds, Eric MD	ARK Staffing Solutions - Locums	Radiology	Active	
Finch, Sarah CRNA	Midwest Anesthesia Alliance	Anesthesia	AHP	
Halligan, Michael MD	Locumtenens	Cardiovascular & Thoracic Surgery	Active	
Mercier, Mark MD	ARK Staffing Solutions - Locums	Emergency Medicine	Active	
Nazari, Natasha MD	QLER Physicians Medical Group, PA	Psychiatry	Telemedicine	
Smith, Ian MD	SC Internal Medicine Associates	Diagnostic Radiology	Active	
Secrist, Robin PMHNP	River Region Psychiatry Associates	Psychiatry	AHP	
William Magin, MD	MUSC Health Lancaster	Radiology	Telemed	



Category/Specialty: Anesthesia Assistant

Category Qualifications: Requires South Carolina license to practice as an Anesthesia Assistant.

Staff Member Type: Anesthesia Assistant

Specialty Procedure Qualifications: This document is focused on defining qualifications related to competency to exercise clinical privileges. The applicant must also adhere to any additional organizational, regulatory or accreditation requirements that the organization is obligated to meet.

Note that privileges granted may only be exercised at the sites and settings that have the appropriate equipment, license, beds, staff, and other support required to provide the services defined in this document. Site-specific services may be defined in hospital or department policy.


Requests for specialty procedure privileges may require documentation of training and experience (adequate volume and acceptable outcomes) as established by the Department Chair.

Specialty	Type	Title
Anesthesia Assistant	Core	Anesthesia Assistant



#### Description

By selecting this privilege, you agree to develop a complete protocol for the department and specialty for which you are applying. PLEASE NOTE: A signed copy of your protocol MUST be received before we can process your application. If your protocol has been completed and signed by you and your supervising physician, please fax to 1-888-455-7886. Changes made to your clinical privileges or supervising physician(s) must be reported to the Medical Staff Office

# CHARLESTON DIVISION MEDICAL EXECUTIVE COMMITTEE

<b>Charleston Division Medical Executive Committee</b> <b>Date:</b> September 24, 2025 <b>Meeting Place:</b> MS Teams <b>Recording:</b> Sarah de Barros <b>Meeting Time:</b> 7:30 am <b>Adjournment:</b> 8:28 am	<b>Members:</b> <b>Medical Executive Committee President, Vice President, and Secretary:</b> Dr. Marc Heincelman, Dr. Libby Infinger, Dr. Laura Hollinger <b>MUSC Charleston Chief Medical Officer:</b> Dr. Erik Summers <b>Credentials Committee Chairperson:</b> Dr. Jonathan Edwards <b>Peer Review Committee Chairperson (currently VP of the Medical Staff):</b> Dr. Libby Infinger <b>Designated Institutional Officer for Graduate Medical Education:</b> Dr. Cynthia Talley <b>Orangeburg Chief of Staff Orangeburg (satellite campus):</b> Dr. Dion Franga <b>Orangeburg Chairman of MSLCO:</b> Dr. Catherine Millender <b>Orangeburg MSLCO Member at Large:</b> Dr. Mark London <b>MUSC Orangeburg Chief Medical Officer (satellite campus):</b> Vacant <b>Charleston Quality Chief:</b> Dr. Mark Lockett <b>Division APP Rep:</b> Meg Fulton  <b>Non-voting:</b> <b>The Dean of the College of Medicine:</b> Dr. Terry Steyer <b>Senior Healthcare Counsel:</b> Vivian Fairburn <b>CEO Charleston:</b> Dr. Saj Joy <b>Credentialing Director:</b> Charlene Jackson <b>CEO Orangeburg:</b> Walter Benett III <b>Division CNO:</b> Brenda Kendall-Bailey <b>Accreditation Director:</b> Kim Denty		
Agenda/Topic	Debate & Discussion	Conclusions	Recommendation/ Follow-Up What/When/Who
<b>Review of Minutes</b>	Minutes from the August Charleston Division Medical Executive Committee meeting approved	<b>Approval</b>	<b>Approved</b>
<b>Credentials Committee</b> • Dr. Edwards	Monthly credentialing roster presented via e-mail vote: <ul style="list-style-type: none"> <li>- Roster of files presented 183</li> <li>- Initial Appointments 82</li> <li>- Reappointments Not Requiring Discussion 68</li> <li>- Changes in Privileges 33</li> </ul>	MEC recommends the approval of the roster to the Board of Trustees	<b>Approved</b>
<b>CQO Update</b> • Dr. Mark Lockett	See Attached Presentation <ul style="list-style-type: none"> <li>- Quality Scorecard</li> <li>- Falls</li> <li>- HAPI</li> <li>- CAUTI</li> <li>- CLABSI</li> </ul>	<b>Information</b>	 CHS DIV MEC Chief Quality Update Sep

## CHARLESTON DIVISION MEDICAL EXECUTIVE COMMITTEE

	<ul style="list-style-type: none"> <li>- Quality &amp; Safety / Vizient Infections</li> <li>- Goals</li> <li>- Quality &amp; Safety / Key Items</li> </ul>		
<b>CEO Update (Charleston)</b> <ul style="list-style-type: none"> <li>• Dr. Saj Joy</li> </ul>	<ul style="list-style-type: none"> <li>- Financial Update</li> <li>- Operational Initiatives</li> <li>- Workforce &amp; People Strategy</li> <li>- Next Steps / Follow-Up</li> </ul>		
<b>Delineation of Privileges</b> <ul style="list-style-type: none"> <li>• Marc Heincelman</li> </ul>	<ul style="list-style-type: none"> <li>- Delineation of Privilege forms were shared with this Committee prior to this meeting for review</li> <li>- These forms have been revised to current standards and processes</li> <li>- Each form has been reviewed and approved by their respective Department Chair</li> </ul>	<b>Approved</b>	
<b>Thoracic-Abdominal Regional Perfusion Donation</b> <ul style="list-style-type: none"> <li>• Danielle Scheurer</li> </ul>	See Attached Presentation <ul style="list-style-type: none"> <li>- The “Why”</li> <li>- MUSC Health needs a consensus statement for using transplant organs procured via TA NRP DCD</li> </ul>	<b>Approved</b>	 Thoracic-Abdominal Regional Perfusion
<b>Death Note Optimization</b> <ul style="list-style-type: none"> <li>• Nancy Johnson /Elizabeth Poindexter</li> </ul>	See Attached Presentation <ul style="list-style-type: none"> <li>- Current State</li> <li>- Changes</li> <li>- OPA Example &amp; Criteria</li> <li>- Future State Death Note Workflow</li> </ul>	<b>Approved</b>	 Death Note Optimization PP Pr
<b>MUSC Health Charleston Standing Orders/Protocols/Standing Orders</b>	<b><u>MUSC Health Charleston Standing Orders/Protocols/Policies:</u></b> <ul style="list-style-type: none"> <li>• 5892 CHS - ED Respiratory Distress</li> <li>• 5895 CHS - ED Ocular Injury</li> <li>• 5900 CHS - ED Adult GI Bleed</li> <li>• 5898 CHS - ED Adult Extremity Injury</li> <li>• 5916 CHS - ED Adult Hypoglycemia</li> <li>• 5899 CHS - ED Adult Hip and Long Bone Fracture</li> <li>• 6063 CHS - Adult Heart Post Transplant Lab Orders</li> <li>• 5264 CHS - GYN Standing Orders</li> <li>• 5284 CHS - Children's Urology Topical Anesthetic</li> <li>• 11730 CHS - Children's Urology POCT Orders</li> <li>• 5288 CHS - Children's Urology Lab Order</li> <li>• 5287 CHS - Children's Urology KUB Standing Order</li> <li>• 5286 CHS - Children's Urology Enema and Catheter</li> <li>• 12154 CHS - Gastroenterology and Colorectal Surgery Procedure Evaluation Protocol</li> </ul>	<b>Approved</b>	All Standing Orders, Protocols and Policies can be reviewed in the CHS Division MEC Box.

## CHARLESTON DIVISION MEDICAL EXECUTIVE COMMITTEE

	<ul style="list-style-type: none"> <li>• 4828 CHS - Standing Order for Triage AHC</li> <li>• 4829 CHS - Standing Orders for AHC GI</li> <li>• C-144A CHS-D - Adult Parental Nutrition</li> <li>• 11737 SYS - Adult TPA Standing Orders</li> <li>• 11736 SYS - Adult Chemotherapy/Immunotherapy Hypersensitivity Management Standing Orders</li> <li>• G-02A SYS - Nicotine Replacement Therapy Standing Order</li> <li>• G-02 SYS Tobacco Treatment Program</li> <li>• 11727 CHS - Voiding Trial Standing Orders</li> <li>• 12173 CHS - COVID-19 2025-2026 Standing Order for Adults</li> </ul>		
<b>Adjournment</b> 8:29 am	The next meeting of the Charleston Division Medical Executive Committee will be October 22, 2025, at 7:30 a.m. via TEAMS		

  
Laura Hollinger, MD  
Laura Hollinger, MD, Secretary of the Medical Staff

**AGREEMENTS ENTERED INTO BY THE MEDICAL UNIVERSITY HOSPITAL  
AUTHORITY SINCE THE OCTOBER 2025 MEETING OF THE BOARD OF TRUSTEES**

**Professional Service Agreements over \$50k** – fees are incurred when professional services are performed by an expert and result in a tangible product or other deliverable:

Bunnell-Lammons Engineering, Inc. X2	Sectra, Inc.
Columbia Gastroenterology Associates, P.A.	Siemens Medical Solutions USA, Inc
Greenberg Farrow Architecture Inc. DBA SGA NW	Smith & Nephew, Inc
Design	Stantec Consulting Services, Inc X3
Perfusion Life, LLC	Steris IMS
R2 Global	The Carlin Collaborative
RMF Engineering Inc	

**Managed Care** - The Medical Center has entered a Managed Care Agreement with the following:

BCBSSC	Express Scripts Inc X2
Community Health Solutions of America, Inc.	Molina Healthcare of South Carolina, Inc

**Transplant Agreements** - For the institution(s) listed below, the Medical Center Transplant Unit agrees to provide tissue typing and transplantation to those patients who are medically suitable and to follow those patients in the transplant clinic at MUSC.

**Transfer Agreements** - MUHA agrees to accept the admission of individuals requiring specialized care and meet certain criteria from the following facilities:

Forest Acres Post Acute  
Liberty Senior Care

**Affiliation Agreements –**

Maryville University  
Saint Francis University

**Clinical Services Agreements over \$50k** – are consulting or professional services performed by outside experts who are fulfilling or serving in an interim capacity for approved resources deemed required for essential services that are currently open / vacant.

Millennium Post Acute Rehabilitation  
National Healthcare Corporation  
QualiCenters Inland Northwest LLC DBA Fresenius Medical Care Marion  
Resonac Graphite of America, Inc  
SiteLabs, Inc  
TransMedics, Inc.

**Consulting Contracts over \$50k** – includes any services and or related products performed by experts, consultants, or advisors, those who are skillful and knowledgeable in a field that we require outside expertise, who are not an employee in any fashion of the institution, and who perform an advisory role or acts as a counselor in a situation to add value or to any situation where outside advice or services are requested.

KAUFMAN, HALL & ASSOCIATES, LLC

<b>University Active Project List &gt; \$250,000</b>			<b>December 2025</b>					
Project #	Description	MUSC Approved Budget	Funds Committed to Date	Balance to Finish	A/E	Contractor	Status	Projected Final Completion
<b>Approved Projects</b>								
9840	BSB Envelope Repairs	\$12,200,000	\$10,942,900	\$1,257,100	REI	WxTite	Construction	December 2025
9854	CoHP President Street Academic Building	\$79,933,236	\$67,252,071	\$12,681,165	SMHa	RTT	Construction	December 2025
9855	COM Office/Academic Building	\$200,000,000	\$186,925,011	\$13,074,989	Liollio	RTT	Construction	October 2027
9856	Anderson House Interior Repairs	\$1,400,000	\$1,394,715	\$5,285	Compass 5	Huss	Construction	December 2025
9857	CRI AHU #1 and #2 Replacement	\$9,600,000	\$459,746	\$9,140,254	DWG	Triad	Design	April 2027
9859	HCC AHU #6 Replacement	\$2,541,000	\$2,274,014	\$266,986	DWG	Triad	Construction	December 2026
9860	HCC Medium Voltage Fedders A & B Replacement	\$1,500,000	\$889,450	\$610,550	GWA	Metro	Construction	November 2025
9862	TG AHU 3 & 6 Replacement	\$3,400,000	\$1,478,048	\$1,921,952	MECA	CR Hipp	Design (AHU 6)	September 2026
9863	T-G Generators Replacement	\$4,100,000	\$3,993,042	\$106,958	GWA	Metro	Construction	January 2026
9868	Data Center AHUs 7-10 Replacement	\$900,000	\$892,153.00	\$7,847	MECA	McCarter	Construction	December 2025
9869	HCC Cooling Towers Replacement	\$1,740,000	\$1,618,704	\$121,296	RMF	McCarter	Construction	May 2026
9872	Campus Connector Bridges (PR002036)	\$55,168,738	\$706,101	\$54,462,637	SLAM		Design	TBD
9873	CSB 1st Floor Electrical Switchgear Replacement	\$1,350,000	\$1,252,090	\$97,910	RMF	Metro	Construction	December 2025
9874	Research Building Strobic Fan Replacement	\$2,550,000	\$2,236,861	\$313,139	CEMS	Triad	Construction	December 2025
51355	BSB Chiller #6 Replacement	\$1,984,169	\$1,755,271	\$228,898	MECA	McCarter	Construction	May 2026
51358	Campus Elevators Modernization	\$9,450,000	\$6,336,367	\$3,113,633	RMF	CSG	Construction	September 2027
51367	BSB 7 East Lab and Office Renovations	\$1,300,000	\$1,283,318	\$16,682	Compass 5	Musselman	Construction	March 2026
51368	Waring Library Renovations	\$1,485,000	\$1,401,676	\$83,324	Liollio	Huss	Construction	April 2026
51370	Garage Structural Repairs	\$2,675,000	\$2,455,053	\$219,947	WGI	Stone	Construction	February 2026
51371	HCC AHU #5 Replacement	\$4,600,000	\$94,620	\$4,505,380	DWG		Design	TBD
51372	BSB MCC Refurbishment	\$1,200,000	\$1,046,083	\$153,917	RMF	Metro	Construction	December 2025
51375	Psych Institute Data Center UPS Replacement	\$4,000,000	\$292,600	\$3,707,400	GWA		Design	TBD
51376	COHP Buildings A & B Renovations	\$9,500,000	\$720,000	\$8,780,000	SMHa	Musselman	Construction	September 2026
51378	McClennon Banks Elevators 130, 131, 132	\$1,716,000	\$98,400	\$1,617,600	VDA	Metro Elev Coasta	Construction	December 2026
51379	Storm Eye Inst 6th and 7th Floor Renovation	\$2,100,000	\$213,974	\$1,886,026	MPS		Design	TBD
PR002169	TG Elevators 90,91, & 92 Replacement	\$999,999	\$967,628	\$32,371	VDA	Delaware Elev	Construction	May 2026
PR002373	Colcock Hall AHU 1 & 2 Replacement	\$737,332	\$517,430	\$219,902	RMF	McCarter	Construction Pends	December 2025
PR002685	BSB Penthouse Slab Repair	\$500,000	\$342,000	\$158,000	ADC	Stenstrom	Construction	March 2026
PR002384	HCC 3rd Floor Lobby Renovation	\$488,981	\$61,234	\$427,747	MPS		Design	April 2026

### Hospital Authority Active Project List >\$250,000

Market	Project Name	Description	MUHA BoT Approved Amount	Funds Committed to Date	Balance to Finish	Arch/Eng	Contractor	Status	Projected Final Completion
Catawba	Fire Alarm System	Replacement of 25yr old fire alarm system due to failure and lack of parts	875,000	875,000	-		Honeywell	Construction	June 2026
Catawba	Fire Alarm System - Phase 2	Replacement of 25yr old fire alarm system due to failure and lack of parts	850,000	98,000	-	HIPP	Honeywell	Construction	June 2027
Catawba	Lancaster CT (ED) Replacement	Replacement of existing end of life CT	750,000	545,259	204,741	Siemens DCS	Siemens DCS	Construction	Jan 2026
Catawba	Lancaster X-Ray Replacement	Replacement of end of life X-Ray	250,000	228,456	21,544	Siemens DCS	Siemens DCS	Construction	Jan 2026
Catawba	Lancaster Imaging Center X-Ray Replacement	Replacement of end of life X-Ray	500,000	475,000	25,000	Siemens DCS	Siemens DCS	Construction	Jan 2026
Catawba	Siemens Symbia EVO Excel (construction only)	Replacement of existing NucCam	500,000	285,000	215,000	Siemens DCS	Siemens DCS	Construction	Jan 2026
Catawba	Siemens Luminos Agile Max	Replacement of Flouro	450,000	378,999	71,001	Siemens DCS	Siemens DCS	Construction	March 2026
Catawba	Lancaster Family Med GME Construction	Construction/fit-out of spaces for new GME program Third and final phase of buildout of ASC space with 3 ORs and 1 GI Procedure room	5,000,000		-	TBD	TBD	Conceptual Pricing	July 2026
Charleston	West Campus Phase 3 OR Expansion		16,000,000	12,166,376	3,833,624	MPS	MBKhan	Construction	Dec 2025
Charleston	West Campus Phase 3 Office Based Lab Cath Lab Expansion.	Final phase of buildout of ASC space with office based Cath-Lab - contemporaneous build-out with ORs	3,700,000	1,584,000	2,116,000	MPS	MBKhan	Construction	Dec 2025
Charleston	Hollings Cancer Center Infusion Pharmacy Space Rebuild and	Renovation of Hollings Cancer Center Pharmacy for USP 797/800 compliance	2,071,313	1,845,200	226,113	LS3P	Stenstrom	Construction	November 2025
Charleston	Adult Burn Procedure Room and Rehab Gym (Construction)	Renovation of 5SW unit of UH/MH to create a new adult burn unit+proc room+rehab; ABMA accreditation	2,200,000	2,150,000	50,000	Paul Doyle	MB Kahn	Construction	Dec 2025
Charleston	SEI 4th Floor Renovation	Renovation of Storm Eye Institute Ortho Clinics to allow for physician growth	5,295,000	-	5,295,000	TBD	TBD	Planning	Jan 2027
Charleston	SPD ART Cart Washer Construction	Replacement of existing surgical instrument cart washer in ART due to end-of-life	550,000	44,611	505,389	Compass5 Partners	TBD	Design	June 2026
Charleston	Pharmacy Carousels and Construction / UH, SJCH, ART	Replacement of old end-of-life pharmacy med carousels in UH/MH and ART and SJCH	3,200,000	1,237,768	1,962,232	Greenberg Farrow	Stenstrom	Construction	May 2026
Charleston	Elms Infusion Clinic Pharmacy Expansion	Expansion of existing pharmacy at Elms Boulevard to accommodate system oncology/infusion growth with new USP 797/800 compliant compounding pharmacy and for new pharmacy to act as back-up to other pharmacies in the Charleston Division	5,700,000	3,833,674	1,866,326	Compass5 Partners	Rodgers/ Thompson Turner	Construction	June 2026
Charleston	Mt. Pleasant Cancer Center Expansion	Expansion of oncology/infusion in Mt Pleasant in leased facility which already houses Radiation Oncology	4,000,000	160,000	3,840,000	SMHa	Chastain	Construction	Nov 2025
Charleston	Cellular Therapy Expansion	Expansion of Cellular Therapy with new GMP labs at 261 Calhoun Street	17,500,000	4,276,000	13,224,000	Greenberg Farrow	Samet Construction	Construction	Feb 2027
Charleston	Vestibular and Balance - RT	Renovation of existing 2nd floor area in Rutledge Tower to create a new vestibular balance clinic	362,500	187,500	175,000	ADC Engineering	TBD	Construction	Dec 2025

Market	Project Name	Description	MUHA BoT Approved Amount	Funds Committed to Date	Balance to Finish	Arch/Eng	Contractor	Status	Projected Final Completion
Charleston	Brachytherapy (Construction)	Construction of new Brachytherapy suite in Clinical Sciences Building	1,983,400	130,488	1,852,912	Siemens DCS	Siemens DCS	Design	Aug 2026
Charleston	Sleep Lab at CPP	Relocation of Sleep lab from UHE 7th floor to Cannon Park Place to increase inpatient beds by 10	300,000	-	300,000	TBD	TBD	Planning	
Charleston	Quality CV ICU Guldman lift and boom replacement project	Replacement of existing end-of-life booms and patient lifts in ART CVICU with new	1,200,000	1,085,000	115,000	N/A	Guldman +Trumpf	Design	May 2026
Charleston	Siemens SJCH New VIR (Construction) #8	Construction of new IR suite in SJCH to accommodate increased patient volumes	750,000	-	750,000	Siemens DCS	Siemens DCS	Design	July 2026
Charleston	Siemens ART MRI New 3T (Construction Phase 1 - resolve	Construction of a net new MRI in ART building to accommodate increased patient volume	500,000	45,000	455,000	Siemens DCS	Siemens DCS	On Hold	
Charleston	Siemens ART VIR Suite Icono Room 2 (Construction) #12	Replacement of end-of-life Interventional Radiology bi-plane	500,000	91,360	408,640	Siemens DCS	Siemens DCS	Construction	Feb 2026
Charleston	Siemens SJCH X-Ray Replace Fluoro (Construction) #5	Replacement of end-of-life fluoro/rad in SJCH	275,000	-	275,000	Siemens DCS	Siemens DCS	Design	Oct 2025
Charleston	Siemens RT SMP X-Ray Swap (Construction) #6	Replacement of end-of-life x-ray in RT which is non-functional with a relocated X-Ray from Chuck Dawley	250,000	-	250,000			On Hold	
Charleston	Radiology/Peds Ortho - EOS Edge @ SMP (Construction & Equipment)	Renovation of existing space to accommodate new EOS standup X-Ray for pediatric patients	338,333	185,000	153,333	Little Architects	Chastain	Construction	Feb 2026
Charleston	Construction of 3rd FL MH NES Biplane Replacement	Replacement of failing Bi-Plane for NES Lab	1,300,000	110,000	1,190,000	Siemens DCS	Siemens DCS	Design	March 2026
Charleston	Nexton Brighton Parkway Peds Ambulatory Clinic	Construction/fitout of first Peds Ambulatory clinic in Nexton/Summerville market	3,426,000	2,666,113	759,887	MPS	J Musselman	Construction	Jan 2027
Charleston	SJCH 18 Bed Expansion	Addition of 18 new NICU Beds plus enabling projects	3,200,000	-	3,200,000	TBD	TBD	AWAIT CON	
Charleston	SJCH NICU 6 Bed Expansion	Addition of 6 new NICU Beds plus enabling projects	3,200,000	2,986,777	213,223	MPS	MB Kahn	Construction	Dec 2026
Charleston	Siemens ART Luminos Agile Max Fluoro	Replacement of existing Fluoro-Rad machine	821,000	-	821,000	Siemens DCS	Siemens DCS	Construction	March 2026
Charleston	Siemens MH VIR room 1 Artis Icono ceiling	Replacement of existing Fluoro-Rad machine	750,000	-	750,000	Siemens DCS	Siemens DCS	Design	April 2026
Charleston	Siemens MH VIR room 5	Replacement of existing Fluoro-Rad machine	750,000	-	750,000	Siemens DCS	Siemens DCS	Design	July 2026
Charleston	Siemens Multix X-Ray Mt Pleasant Ped After-hours	Replacement of existing Rad machine	600,000	-	600,000	Siemens DCS	Siemens DCS	Construction	Feb 2026
Charleston	SJCH 6th Floor Upfit	Enabling project to move physician offices from 2nd floor of SJCH D&T platform to shell space	500,000	15,000	485,000	Little Architects	TBD	Design	June 2026
Charleston	ART GME Renovations/ Fitup (Phase two)	Fitup and renovation of existing and new spaces for GME program	400,000	185,000	215,000	Josie Abrams Architects	Stenstrom	Construction	Feb 2026
Charleston	Roper MOB	Enabling project to start clinical space reorganization to accommodate inpatient bed growth	250,000	228,000	22,000	Little Architects	Landlord Fitout	Construction	Dec 2026
Charleston	Path & Lab Fast Flow Automation Lab (Const. & Equip)	Design and construction of new Path & Lab space due to growth and age of equipment	3,200,000	18,400	3,181,600	GMC	TBD	Design	Dec 2027
Charleston	ART H&V Phase II CICU Renovations and Upgrades	Renovations to existing CICU for new slider doors, windows etc., for patient safety	1,616,000	25,000	1,591,000	Compass5 Partners	TBD	Design	June 2026
Charleston	Siemens BioGraph PET-CT	Net new PET-CT	1,000,000	110,000	890,000	Siemens DCS	Siemens DCS	Design	June 2026



Market	Project Name	Description	MUHA BoT Approved Amount	Funds Committed to Date	Balance to Finish	Arch/Eng	Contractor	Status	Projected Final Completion
Charleston	Siemens 3T Chuck Dawley MRI	Net new MRI in Mt. Pleasant	4,145,000	-	4,145,000	Siemens DCS	Siemens DCS	Design	April 2026
HAWQ - Academic	Dental Medicine Expansion - Pee Dee Rural GPR Program	Expansion of Dental Rural GPR program to RHNs	3,536,218	1,154,250	2,381,968	Josie Abrams Architects	MB Khan	Design	May 2026
Midlands	SCDC Inpatient Unit and Endoscopy Suite	Creation of a new high security inpatient and GI/Endoscopy unit for providing services to SC DoC	4,400,000	141,902	4,258,098	LS3P	MBKhan	Design	Nov 2026
Orangeburg	Bamberg Primary Care/Healthplex	Renovation of leased space to create new primary care offices and new HealthPlex	2,200,000	117,138	2,082,862	Josie Abrams Architects	Mashburn	Construction	
Orangeburg	Orangeburg Nuc Med Camera (Construction + Equipment)	Replacement of end-of-life nuc cams to current technology to increase volume	1,650,000	-	1,650,000	Siemens DCS	Siemens DCS	Design	Nov 2025
Orangeburg	Orangeburg Siemens Somatom Pro.Pulse CT (Construction &	Replacement of end-of-life/non-functional linear accelerator in the cancer center	855,000	-	855,000	Siemens DCS	Siemens DCS	Design	June 2025
Orangeburg	BBEMC Shell Space	Renovation of leased space to create new primary care offices and new HealthPlex	1,950,000	68,000	1,882,000	Josie Abrams Architects	Mashburn	Construction	Oct 2025
Orangeburg	Deferred Maintenance Boiler Replacement	Replacement of end-of-life/non-functional linear accelerator in the cancer center	364,250	257,000	107,250	CMTA Engineers	WC Rouse	Construction	May 2026
Orangeburg	Retail Pharmacy Upfit	Conversion of existing canteen in main hospital to a retail pharmacy	650,000	-	650,000	Little Architects	TBD	Design	August 2026
PeeDee	Mullins Nursing Home Renovations	Upgrades to accommodate LTC Relocation from Mullins	4,800,000	3,233,450	1,566,550	Compass5 Partners	Mashburn	Construction	August 2026
Pee Dee	Mammography/Bone Density Expansion	Expansion of women's services with net new mammo unit and bone density scanning unit	750,000	236,000	514,000	Compass5 Partners	Gilbert Construction	Construction	March 2025
Pee Dee	Respite Spaces	Creation of new respite spaces for medical and affiliated health profession students	400,000	385,000	15,000		Fbi Construction	Pending	April 2026
Pee Dee	Med Mall A Expansion	Build-out of shell space in Med Mall A of MUSC Health Florence to incremental increase in medical office exam spaces for specialty practices	3,400,000	156,800	3,243,200	MPS	TBD	On Hold	TBD
Pee Dee	2nd MRI	Design and construction of net new MRI Space	2,000,000	1,953,694	46,306	Siemens DCS	Siemens DCS	Construction	March 2026
PeeDee	Marion CT Replacement	Replacement of CT in Marion	650,000	-	650,000	Siemens DCS	Siemens DCS	Design	Jan 2026
PeeDee	Construction for Cardiac (EVS Room Upgrade)	New cardiac imaging space buildout	1,831,000	-		Siemens DCS	Siemens DCS	Design	May 2026
PeeDee	GME Lounge Construction	Creation of new lounge space for compliance with GME requirements	650,000	48,000		Compass5 Partners	TBD	Design	June 2026
System	Indian Land Hospital and MOB	Construction of new 54-bed inpatient hospital and 60K SF MOB in Indian Land SC	21,955,650	7,072,696	14,882,954	LS3P/HDR	Malow/MB Kahn	Design	July 2027
System	Kiawah Partners Medical Pavilion (fka Sea Islands FSed/MOB)	Construction of a new 12K SF freestanding ED complimented with an Medical Officer Building to serve the Sea Islands community	11,307,692	731,270	10,576,422	MPS	Whiting-Turner Rodgers/ Thompson Turner	Construction	Dec 2025
System	Nexton Hospital and MOB	Construction of new 74-bed inpatient hospital and 30K SF Cancer Center in Nexton (Summerville) SC	17,306,133	19,876,696	-2,570,563	Liollio / HGA		Design	Nov 2027
System	Hollings Cancer Center at Florence	Expansion of Hollings Cancer Center to Florence/Pee Dee area	20,000,000	\$ -	20,000,000	TBD	TBD	Pending	May 2027
System	Columbia NE IP OB/GYN Remainder of Project	Renovation of 3rd floor in Columbia NE to accommodate growth of newly relocated OB program	12,000,000	878,408	11,121,592	TBD	TBD	Pending	Nov 2027

Market	Project Name	Description	MUHA BoT Approved Amount	Funds Committed to Date	Balance to Finish	Arch/Eng	Contractor	Status	Projected Final Completion
System	Columbia ED Renovation	Renovation of existing ED in Columbia DT to increase exam treatment spaces and modernize ED for improved patient/family experience	16,000,000	6,245,000	9,755,000	TBD	TBD	Pending	May 2027
System	Pharmacy Expansion (Florence and Kershaw)	Renovation and expansion of the existing pharmacy to comply with new USP 797/800	4,567,000	695,548	3,871,452	Compass5 Partners	TBD	Design	June 2026
System	Pharmacy Expansion (Florence and Kershaw)	Renovation and expansion of the existing pharmacy to comply with new USP 797/800	7,065,000	498,519	6,566,481	Compass5 Partners	TBD	Design	May 2026
System	Kershaw Infusion	Expansion of HCC Oncology Infusion at Kershaw	3,669,670	3,854,999	-185,329	Compass5 Partners	Rodgers/ Thompson Turner	Construction	Aug 2026
System	Midlands EP Lab	Renovation of existing defunct EP space in Columbia to create two new EP labs	5,000,000	350,000	4,650,000	Siemens DCS	Siemens DCS	Design	Jan 2026
System	Bluffton MOB Upfit	Upfit of build-to-suit 56K SF MOB in Beaufort Bluffton area	15,240,000	385,000	14,855,000	The Kieth Corp	The Kieth Corp	Construction	May 2026
System	MUSC Health at Clemson	Construction of new 90,000 SF Student Health Center	35,000,000	4,824,783	30,175,217	MPS / P+W Clark	Rodgers/ Thompson Turner	Construction	May 2027
System	334 Calhoun MOB/ASC	New MOB/ASC in downtown Charleston	15,000,000	785,000	14,215,000	/Frampton w/ MPS + TsoiKobus	Clark/ Frampton Design-Build	Design	Dec 2028
System	Comprehensive Cancer Hospital	New Comprehensive Cancer Hospital in Downtown Charleston	15,000,000	974,245	14,025,755	Clark/ Frampton w/ MPS + TsoiKobus	Clark/ Frampton Design-Build	Design	April 2030
System	Comprehensive Cancer Hospital Enabling Projects	Enabling projects for new Comprehensive Cancer Hospital in downtown Charleston	25,000,000	385,000	24,615,000	Clark/ Frampton w/ MPS + TsoiKobus	Clark/ Frampton Design-Build	Design	April 2030
System	Garners Ferry FSED Expansion	Upfit only of new 12K SF freestanding ED in Midlands market with 12 ED treatment rooms and trauma bay	2,275,000	257,000	2,018,000	Catalyst	Catalyst	Construction	June 2026
System	Ladson FSED	Build-to-suit 12K SF freestanding ED in Charleston market with 12 ED treatment rooms and trauma bay in Dorchester County	15,400,000	35,000	15,365,000	Nexcore - Build to Suit	Nexcore - Build to Suit	Design	Feb 2027
System	Summerville FSED	Build-to-suit 12K SF freestanding ED in Charleston market with 12 ED treatment rooms and trauma bay in Summerville area	13,900,000	35,000	13,865,000	Nexcore - Build to Suit	Nexcore - Build to Suit	Design	Nov 2026
System	West Ashley FSED	Build-to-suit 12K SF freestanding ED in Charleston market with 12 ED treatment rooms and trauma bay in West Ashley onsite of old Red Lobster	16,250,000	35,000	16,215,000	Nexcore - Build to Suit	Nexcore - Build to Suit	Design	Nov 2026
System	Florence FSED	Build-to-suit 12K SF freestanding ED in PeeDee market with 12 ED treatment rooms and trauma bay	13,800,000	35,000	13,765,000	Nexcore - Build to Suit	Nexcore - Build to Suit	Design	Nov 2026
System	Charleston CSC Pharmacy Parata Line Expansion (Phase 2)	Planned phase 2 expansion of Parata Automation Line due to meeting Phase 1 volume expectations	5,000,000	5,000	4,995,000	MPS	MBKahn	Design	Dec 2026

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
CONSTRUCTION CONTRACTS  
FOR REPORTING  
December 11, 2025**

**Task Order Contract Releases:**

Chastain Construction	\$ 223,544.00
H294 Dept of EM Medicine Office Renovation	

**MEDICAL UNIVERSITY OF SOUTH CAROLINA  
PROFESSIONAL SERVICES  
FOR REPORTING  
December 11, 2025**

**Large Professional Service Contracts:**

Brownstone Construction Services-Amendment #3 COM Academic Building	\$382,142.48
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**Indefinite Quantity Releases (IDQ):**

RMF Campus Wide Elevator Modernization	\$ 68,058.00
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**IDQ Contracts:**

**Architectural Services:**

McMillan Pazdan Smith Architecture  
Coast Architects  
Novus Architects, Inc.  
Michael Edwards Architecture, LLC

Provides architectural engineering services on an as-needed basis, over a two year period, throughout the campus. Individual projects not to exceed \$200,000. Total services are not to exceed \$500,000 per firm, per contract period.

**Roofing/Waterproofing Engineering Services:**

The Building Envelope Enclosure Group  
Terracon Consultants, Inc.

Provides roofing/waterproofing engineering services on an as-needed basis, over a two year period, throughout the campus. Individual projects not to exceed \$200,000. Total services are not to exceed \$500,000 per firm, per contract period.

**MEDICAL UNIVERSITY OF SOUTH CAROLINA (MUSC) BOARD OF TRUSTEES**  
**CONSENT AGENDA**  
December 12, 2025  
101 Colcock Hall

**Research and Institutional Advancement Committee: Michael Stavrinakis, Chair**

**Consent Agenda for Information**

- Item 26. MUSC Foundation Institutional Advancement Fundraising Report..... Carol Shannon  
*Vice President for Institutional Advancement*

**Education, Faculty, and Student Affairs Committee: Barbara Johnson-Williams, Chair**

**Consent Agenda for Approval**

- Item 27. Endowed Chair Appointment .....Dr. David Cole  
*President*

College of Medicine

**John V. Marymont, M.D., MBA**, for appointment to the James W. Colbert  
Endowed Chair, effective December 1, 2025.

- Item 28. Faculty Appointment .....Dr. David Cole  
*President*

College of Medicine

**John V. Marymont, M.D., MBA**, as Professor on the Clinician Educator track, in  
the Department of Orthopaedics and Physical Medicine and Rehabilitation,  
effective December 1, 2025

- Item 29. Tenure .....Dr. David Cole  
*President*

College of Medicine

**John V. Marymont, M.D., MBA**, for appointment as Professor with Tenure on the  
Clinician Educator track in the Department of Orthopaedics and Physical Medicine  
and Rehabilitation, effective December 1, 2025.

- Item 30. Faculty Appointments..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

James B. Edwards College of Dental Medicine

**Hema Arany, DDS, CAGS, MSD, BDS**, as an Associate Professor, on the Academic  
Clinician tenure track, in the Department of Reconstructive and Rehabilitation  
Sciences, Division of Restorative Sciences, effective January 5, 2026.

**Vaibhav Gandhi, BDS, MDS, MSD**, as an Associate Professor, on the Academic  
Investigator/Clinician tenure track, in the Department of Advanced Specialty  
Sciences, Division of Applied Craniofacial Sciences, effective December 1, 2025.

**Sumit Yadav, BDS, MDS, Ph.D.,** as Professor with tenure, in the Department of Advanced Specialty Sciences, effective February 16, 2026.

College of Health Professions

**Jean Gordon, MBA, MSN, DBA, MS, BSN,** Associate Professor, Department of Healthcare Leadership & Management, effective October 1, 2025.

College of Medicine

**Gayathri Devi, Ph.D., MS,** as Professor on the Academic Investigator track, in the Department of Surgery, Division of Surgical Oncology, effective October 1, 2025.

**Monika (Bec) Gooz, M.D., Ph.D.,** as Associate Professor on the Academic Investigator/Educator track, in the Department of Regenerative Medicine & Cell Biology, effective July 1, 2025.

**Daniel N. Holena, M.D., MSCE,** as Professor, on the Clinician Educator track, in the Department of Surgery, Division of Trauma and Acute Care Surgery, effective October 1, 2025.

**Alexander Podboy, M.D.,** as Clinical Associate Professor, in the Department of Medicine, Division of Gastroenterology and Hepatology, effective December 8, 2025.

**Brent A. Ponce, M.D.,** as Professor on the Clinician Educator track, in the Department of Orthopaedics and Physical Medicine and Rehabilitation, effective October 1, 2025.

**Kurt W. Prins, M.D., Ph.D.,** as Professor on the Academic Investigator track, in the Department of Medicine, Division of Cardiology, effective August 1, 2025.

**Lyle Lesesne Pritchard, M.D.,** as Clinical Associate Professor, in the Department of Pediatrics, Division of Child Abuse Pediatrics, effective October 1, 2025.

**Marylyn DeRiggi Ritchie, Ph.D.,** as Professor with Tenure on the Academic Investigator track, in the Department of Public Health Sciences, effective November 1, 2025.

Item 31. Faculty Appointment Correction ..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**Or Cohen-Inbar, M.D., Ph.D.,** from Affiliate Assistant Professor to Affiliate Associate Professor in the Department of Neurosurgery, effective August 24, 2025.

Item 32. Endowed Chair Appointments ..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

**Daniel N. Holena, M.D., MSCE,** Professor in the Department of Surgery, Division of Trauma and Acute-Care Surgery, for an appointment to the Charles F. Crews Professor of Surgery Endowed Chair, effective October 1, 2025.

**Marylyn DeRiggi Ritchie, Ph.D.**, Professor in the Department of Public Health Sciences for appointment to the SmartState Endowed Chair in Translational Biomedical Informatics, effective November 1, 2025.

Item 33. Sabbatical..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

College of Medicine

**John O'Bryan, Ph.D., Professor**, in the Department of Biochemistry and Molecular Biology, effective May 1, 2026.

Item 34. Tenure..... Dr. John Marymont  
*Executive Vice President for Academic Affairs and Provost*

James B. Edwards College of Dental Medicine

**Sumit Yadav, BDS, MDS, Ph.D.**, as Professor with tenure, in the Department of Advanced Specialty Sciences, effective February 16, 2026.

College of Health Professions

**Lauren Gellar, Ph.D., MS, MCHES**, Professor, in the Department of Clinical Sciences, Division of Healthcare Studies, Academic Educator track, effective January 1, 2026.

College of Medicine

**Clarice Seifert Clemmens, M.D.**, Professor, in the Department of Otolaryngology-Head and Neck Surgery, Clinician Educator track, effective January 1, 2026.

**Autumn Edenfield, M.D.**, Associate Professor, in the Department of Obstetrics and Gynecology, Clinician Educator track, effective January 1, 2026.

**Hongkuan Fan, Ph.D.**, Professor, in the Department of Pathology and Laboratory Medicine; Dual in the Department of Regenerative Medicine and Cell Biology, Academic Investigator track, effective January 1, 2026.

**Evan M. Graboyes, M.D., MPH**, Professor, in the Department of Otolaryngology-Head and Neck Surgery; Dual in Department of Public Health Sciences, Academic Clinician track, effective January 1, 2026.

**Antonis Kourtidis, Ph.D.**, Associate Professor, in the Department of Regenerative Medicine and Cell Biology, Academic Investigator track, effective January 1, 2026.

**Lara Wine Lee, MD, Ph.D.**, Professor, in the Department of Dermatology and Dermatologic Surgery; Dual in the Department of Pediatrics, Division of General Pediatrics, Academic Clinician track, effective January 1, 2026.

**Marylyn DeRiggi Ritchie, Ph.D.**, as Professor, in the Department of Public Health Sciences, effective November 1, 2025. Dr. Ritchie will also serve as the MUSC Enterprise Chief Artificial Intelligence Officer.

**M. Lance Tavana, M.D.**, Associate Professor, in the Department of Surgery, Division of Plastic, Reconstructive, and Hand Surgery, Clinician Educator track, effective January 1, 2026.

College of Nursing

**Carrie L. Cormack, DNP, CPNP, FPCN, FAAN**, Associate Professor in the Department of Nursing on the Clinical Educator track, effective January 1, 2026.

**Sarah N. Miller, Ph.D., RN**, Professor in the Department of Nursing, on the Academic Researcher track, effective January 1, 2026.

**Shannon M. Phillips, Ph.D., RN**, Professor in the Department of Nursing on the Academic Researcher track, effective January 1, 2026.

**MUSC and MUHA Finance and Administration Committee: Jim Battle, Chair**

**Consent Agenda for Approval**

Item 35. Item removed.

**Consent Agenda for Information**

- Item 36. MUSC Physicians Financial Report.....Doug Lischke  
*Chief Financial Officer, MUSC Health*
- Item 37. FY2026 Consulting, Contractual Services, and  
Professional Services Contracts over \$50,000.....Aaron Howell  
*Executive Vice President for Finance and Operations*  
Doug Lischke  
*Chief Financial Officer, MUSC Health*



# MUSC Foundation/Institutional Advancement Fundraising Report

Total Committed  
\$49,116,706

% to Goal  
39.3%

Donor Count  
7,450

Gift Count  
10,904

## Total Committed by Campaign

College of Dental Medicine	\$305,865
College of Graduate Studies	\$11,196
College of Health Professions	\$875,616
College of Medicine	\$15,210,512
College of Nursing	\$1,560,919
College of Pharmacy	\$1,012,990
Department of Medicine	\$5,202,407
Department of Otolaryngol...	\$33,438
Department of Surgery	\$378,959
Dermatology	\$4,753
Emergency Medicine	\$370
General University	\$1,353,993
Heart & Vascular Center	\$242,721
Hollings Cancer Center	\$12,761,618
MUSC - Catawba	\$24,112
MUSC - Midlands	\$30,990
MUSC - Pee Dee	\$5,001,413
MUSC Children's Health	\$2,315,569
Neuroscience Institute	\$425,836
Orthopaedics & Physical M...	\$1,700
Psychiatry & Behavioral Scie...	\$1,118,847
Storm Eye Institute	\$1,235,887
Waring Library	\$6,996

John Marymont, MD, MBA  
**Abbreviated Curriculum Vitae**  
Professor  
marymont@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2007	M.B.A., Business Administration, Rice University , Houston , Texas
1986	M.D., Doctorate of Medicine, Vanderbilt Medical School, Nashville, Tennessee
1982	B.A., Biochemistry/Molecular Biology , Northwestern University , Evanston , Illinois

**Post-Graduate Training**

Certificate, Jones Graduate School of Business, Medical and Healthcare Management , January 2005, December 2005

Fellowship, New England Baptist Hospital, Foot and Ankle, July 1994, June 1995

Fellowship, Cleveland Clinic Foundation, Sports Medicine, July 1991, June 1992

Internship, The University of Texas Health Science Center, General Surgery , July 1986, June 1987

Residency, The University of Texas Health Science Center, Orthopedic Surgery , July 1987, June 1991

**Additional Training**

1994-07-15, 2034-12-31, American Board of Orthopedic Surgery , Orthopedic Surgery , Board Certification

**Certifications**

No activities entered.

**Professional Licensures**

Alabama State Medical License, Month / Year Originally Conferred: November 2017

**MUSC Rank and Promotion History**

Professor, Medical University of South Carolina, College of Medicine, Orthopaedics and Physical Medicine & Rehabilitation, 2025-12-01

**Non-MUSC Rank and Promotion History**

Professor , University of South Alabama, Orthopedic Surgery, 2016-07-01

Professor, LSU Health Sciences Center, 2010-01-01, 2016-12-31

Professor, Baylor College of Medicine, Orthopedic Surgery, 2009-01-01, 2010-12-31

Instructor, Mitchell College of Business, 2016-01-01

Clinical Instructor, Northwestern University, School of Medicine, Orthopedic Surgery , 1992-01-01, 1994-12-31

Associate Professor, Baylor College of Medicine, 2003-01-01, 2009-12-31

Assistant Professor, Baylor College of Medicine, 1995-01-01, 2003-12-31

John Marymont, MD, MBA  
**Abbreviated Curriculum Vitae**  
Professor  
marymont@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2007	M.B.A., Business Administration, Rice University , Houston , Texas
1986	M.D., Doctorate of Medicine, Vanderbilt Medical School, Nashville, Tennessee
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Alabama State Medical License, Month / Year Originally Conferred: November 2017

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Professor, LSU Health Sciences Center, 2010-01-01, 2016-12-31

Professor, Baylor College of Medicine, Orthopedic Surgery, 2009-01-01, 2010-12-31

Instructor, Mitchell College of Business, 2016-01-01

Clinical Instructor, Northwestern University, School of Medicine, Orthopedic Surgery , 1992-01-01, 1994-12-31

Associate Professor, Baylor College of Medicine, 2003-01-01, 2009-12-31

Assistant Professor, Baylor College of Medicine, 1995-01-01, 2003-12-31

John Marymont, MD, MBA  
**Abbreviated Curriculum Vitae**  
Professor  
marymont@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2007	M.B.A., Business Administration, Rice University , Houston , Texas
1986	M.D., Doctorate of Medicine, Vanderbilt Medical School, Nashville, Tennessee
1982	B.A., Biochemistry/Molecular Biology , Northwestern University , Evanston , Illinois

**Post-Graduate Training**

Certificate, Jones Graduate School of Business, Medical and Healthcare Management , January 2005, December 2005

Fellowship, New England Baptist Hospital, Foot and Ankle, July 1994, June 1995

Fellowship, Cleveland Clinic Foundation, Sports Medicine, July 1991, June 1992

Internship, The University of Texas Health Science Center, General Surgery , July 1986, June 1987

Residency, The University of Texas Health Science Center, Orthopedic Surgery , July 1987, June 1991

**Additional Training**

1994-07-15, 2034-12-31, American Board of Orthopedic Surgery , Orthopedic Surgery , Board Certification

**Certifications**

No activities entered.

**Professional Licensures**

Alabama State Medical License, Month / Year Originally Conferred: November 2017

**MUSC Rank and Promotion History**

Professor, Medical University of South Carolina, College of Medicine, Orthopaedics and Physical Medicine & Rehabilitation, 2025-12-01

**Non-MUSC Rank and Promotion History**

Professor , University of South Alabama, Orthopedic Surgery, 2016-07-01

Professor, LSU Health Sciences Center, 2010-01-01, 2016-12-31

Professor, Baylor College of Medicine, Orthopedic Surgery, 2009-01-01, 2010-12-31

Instructor, Mitchell College of Business, 2016-01-01

Clinical Instructor, Northwestern University, School of Medicine, Orthopedic Surgery , 1992-01-01, 1994-12-31

Associate Professor, Baylor College of Medicine, 2003-01-01, 2009-12-31

Assistant Professor, Baylor College of Medicine, 1995-01-01, 2003-12-31

Medical University of South Carolina  
COLLEGE OF DENTAL MEDICINE  
ABBREVIATED CURRICULUM VITAE

Date: 9/28/25

Name: Arany Hema Praveen  
Last First Middle

Citizenship and/or Visa Status: citizen

Office Address: \_\_\_\_\_ Telephone: \_\_\_\_\_

**Education: (Baccalaureate and above)**

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
UB school of dental medicine, Buffalo New York	2023	DDS	Dentistry
Goldman School of Dental Medicine, Boston Massachusetts	2011	AEGD	Dentistry
KLES's Institute of Dental Sciences, Belgaum	2002	MS	Endodontics and Operative dentistry
P.M. Nadagouda Memorial Dental College, Bagalkot	2000	BDS	Dentistry
_____	_____	_____	_____
_____	_____	_____	_____

**Graduate Medical Training: (Chronological)**

	<u>Place</u>	<u>Dates</u>
Internship	_____	_____
	_____	_____
	_____	_____

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:	_____	_____
	_____	_____
	_____	_____
	_____	_____

Board Certification:	_____	Date: _____
	_____	Date: _____
	_____	Date: _____
	_____	Date: _____
Licensure:	New York	Date: 2023-Present
	Wisconsin	Date: 2014-2021
	Virginia	Date: 2012-2023
	India	Date: 2000-Present

**Faculty appointments: (Begin with initial appointment)**

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2024-Present	Clinical Associate Professor	UB school of dental Medicine	Restorative Dept
2024-Present	Director of IDP	UB school of dental Medicine	Restorative Dept
2018-2024	Clinical Assistant Professor	UB school of dental Medicine	Restorative Dept
2016-2018	Clinical Instructor	UB school of dental Medicine	Restorative Dept
2007-2009	Clinician	Forsyth Research Institute Harvard	Research

Medical University of South Carolina  
COLLEGE OF DENTAL MEDICINE  
ABBREVIATED CURRICULUM VITAE

Date: 09/23/2025

Name: Gandhi Vaibhav  
Last First Middle

Citizenship and/or Visa Status: Indian/H1B

Office Address: 4000 East Campus Loop Telephone: 402 739 4492  
Lincoln NE 68583

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>University of Louisville School of Dentistry</u>	<u>2020-2022</u>	<u>MSD/07-29-25</u>	<u>Orthodontics</u>
<u>University of Louisville School of Dentistry</u>	<u>2020-2022</u>	<u>Certificate in orthodontics/ 07-29-25</u>	<u>Orthodontics</u>
<u>Government Dental College &amp; Hospital, Ahmedabad, India</u>	<u>2012-2015</u>	<u>MDS/ 04-30-15</u>	<u>Orthodontics</u>
<u>Government Dental College &amp; Hospital, Ahmedabad, India</u>	<u>2006-2011</u>	<u>BDS/ 09-06-2011</u>	<u>Dentistry</u>

Graduate Medical Training: (Chronological)

	<u>Place</u>	<u>Dates</u>
<b>Internship</b>		
	<u>Government Dental College &amp; Hospital , Ahmedabad, India</u>	<u>2010-2011</u>

	<u>Place</u>	<u>Dates</u>
<b>Residencies or Postdoctoral:</b>		
	<u>University of Louisville School of Dentistry, KY, USA</u>	<u>2020-2022</u>
	<u>Government Dental College &amp; Hospital , Ahmedabad, India</u>	<u>2012-2015</u>

<b>Board Certification:</b>	<u>American Board of Orthodontics</u>	<b>Date:</b> <u>05/01/2024</u>
		<b>Date:</b>
		<b>Date:</b>
	<u>Florida</u>	<b>Date:</b> <u>06/26/2024</u>
<b>Licensure:</b>	<u>South Carolina Dental Instructor License</u>	<b>Date:</b> <u>09/04/2025</u>
	<u>Nebraska Dental Faculty License</u>	<b>Date:</b> <u>11/25/2024</u>
	<u>Texas</u>	<b>Date:</b> <u>11/06/2023</u>
	<u>Virginia</u>	<b>Date:</b> <u>03/26/2024</u>

Faculty appointments: (Begin with initial appointment)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>2016-2017</u>	<u>Senior Lecturer</u>	<u>Siddhpur Dental College &amp; Hospital Siddhpur India</u>	<u>Orthodontics</u>
<u>2018-2020</u>	<u>Clinical/Research Instructor</u>	<u>University of Connecticut Health School of Dental Medicine</u>	<u>Orthodontics</u>
<u>2025-Current</u>	<u>Assistant Professor</u>	<u>University of Nebraska College of Dentistry</u>	<u>Growth and Development</u>

Medical University of South Carolina  
COLLEGE OF DENTAL MEDICINE  
ABBREVIATED CURRICULUM VITAE

Date: 10/6/2025

Name: Yadav Sumit   
Last First Middle

Citizenship and/or Visa Status: Citizen

Office Address: 173 Ashely Ave Telephone: 317-919-8765  
Charleston, SC 29425

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Northwestern Kellogg School Of Mgmt	2020-2022	MBA	Business
Indiana University (IUPUI)	2007-2010	PhD	Oral Biology
Rajiv Gandhi University	2003-2006	MDS	Orthodontics
Manipal University	1997-2002	BDS	Dentistry

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship		

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
Orthodontics (Rajiv Gandhi University of Health Sciences)		07/2006
Orthodontics (UConn Health)		07/2013

Board Certification: American Board of Orthodontics Date: 6/30/2013  
Date:  
Date:

Licensure: Dental Instructor License (South Carolina) Date: 9/2025  
Nebraska Dental Faculty License Date: 2025  
Date:  
Date:

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2010	Instructor	UConn Health	Orthodontics
2011	Assistant Professor	Uconn Health	Orthodontics
2017	Associate Professor	Uconn Health	Orthodontics
2022	Professor	Uconn Health	Orthodontics
2023	Professor and Chairman	UNMC	Growth and Development

First Appointment to MUSC: Rank Professor Date: 1/16/2026



Medical University of South Carolina  
COLLEGE OF HEALTH PROFESSIONS  
ABBREVIATED CURRICULUM VITAE

Date: 9/10/2025

Name: Gordon Last Jean First Middle

Citizenship and/or Visa Status: American

Office Address: 16128 Emerald Estates Dr Weston, Fl. 33331 Telephone: 954-394-1655

Education: (Baccalaureate and above)

Institution	Years Attended	Degree/Date	Field of Study
University of Miami	1972-1974	5/1/1974	BS Nursing
Kaplan University	2008-2010	3/2010	MS/Ed Nursing
Kaplan University	2017-2018	2018	FNP
Capella University	2014-2015	3/2015	MBA/Accounting
Nova Southeastern University	1996-1997	10/1/97	MS/ HRM
Nova Southeastern University	1997-1999	10/1/1999	DBA/Business/HRM

Graduate Medical Training: (Chronological)

Place	Dates
Internship	

Place	Dates
Residencies or Postdoctoral:	

Board Certification: Florida multistate RN737102. Date: 4/30/2026

Licensure: Date:

Date:

Date:

Faculty appointments: (Begin with initial appointment)

Years	Rank	Institution	Department
2001-2004	Assistant Professor	St Thomas University	Management
2021-2025	Assistant Professor	University of North Carolina	Health Care administration

First Appointment to MUSC: Rank Associate Date: 10/1/2025



Gayathri Devi, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
devig@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

1998	Ph.D., Biochemistry and Molecular Biology , University of Nebraska Medical Center , Omaha, Nebraska, United States
1993	M.S., Biochemistry/Human Biology , All India Institute of Medical Sciences, New Delhi, India B.S., Biochemistry/Human Biology , All India Institute of Medical Sciences, New Delhi, India

**Post-Graduate Training**

Fellowship, AVI BioPharma, Inc, Industry Postdoctoral Fellow, July 2000, June 2004

Post-Doctorate, Oregon Health and Sciences University, Prostate Cancer Research Program - Department of Pediatrics, July 1998, June 2000

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

No activities entered.

**MUSC Rank and Promotion History**

**Non-MUSC Rank and Promotion History**

Professor , Duke University, School of Medicine, Surgery/Pathology, Surgical Sciences, 2023-01-01

Instructor, Duke University, School of Medicine, Surgery, 2005-01-01, 2006-12-31

Associate Professor , Duke University, School of Medicine, Surgery/Pathology, Surgical Sciences, 2011-01-01, 2022-12-31

Assistant Professor, Duke University , School of Medicine, Surgery/Pathology, Surgical Sciences, 2006-01-01, 2011-12-31

Monika Gooz, MD, PhD  
**Abbreviated Curriculum Vitae**  
Associate Professor  
(843) 876-2363  
beckm@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2004	Ph.D., Semmelweis University, Hungary
1991	M.D., Medicine, Semmelweis University, Hungary

**Post-Graduate Training**

Post-Doctorate, Department of Medicine, Division of Gastroenterology, Medical University of South Carolina (MUSC), Charleston, SC, Post-doctoral Fellow, September 1998, September 2001

Post-Doctorate, Department of Medicine, Division of Nephrology, MUSC, Charleston, SC, Post-doctoral Fellow, September 2002, June 2004

Post-Doctorate, Department of Medicine, Division of Rheumatology, Medical University of South Carolina (MUSC), Charleston, SC, Post-Doctoral Fellow, September 2001, September 2002

Post-Doctorate, Institute of Experimental Medicine, Hungarian Academy of Sciences, Budapest, Hungary, Research Fellow, September 1995, September 1998

Post-Doctorate, Semmelweis University, Budapest, Hungary, Research Fellow, September 1991

Post-Doctorate, Semmelweis University, Budapest, Hungary, Ph.D. Student, September 1993, September 1995

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

No activities entered.

**MUSC Rank and Promotion History**

Research Associate Professor, Medical University of South Carolina, College of Pharmacy, COP Drug Discovery and Biomedical Sciences, 2015-01-01, 2022-06-30

Research Associate Professor, Medical University of South Carolina, College of Graduate Studies, 2005-10-07, 2010-06-30

Associate Professor, Medical University of South Carolina, College of Pharmacy, COP Drug Discovery and Biomedical Sciences, 2022-07-01, 2025-06-30

Associate Professor, Medical University of South Carolina, College of Medicine, Medicine, Nephrology, 2010-07-01, 2014-12-31

Assistant Professor, Medical University of South Carolina, College of Medicine, Medicine, Nephrology, 2006-07-

01, 2010-06-30

Instructor, Medical University of South Carolina, College of Medicine, Medicine, Nephrology, 2004-07-01, 2006-06-30

#### Non-MUSC Rank and Promotion History

Adjunct Faculty, Trident Technical College, Science and Mathematics, 2012-10-01

Daniel Holena, MD, MSCE  
**Abbreviated Curriculum Vitae**  
Professor  
holena@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2015	M.S.C.E, Clinical Epidemiology , University of Pennsylvania
2002	M.D., Medicine, State University of New York at Stony Brook
1991	B.Sc., Biology, McGill University

Post-Graduate Training

Certificate, University of Pennsylvania Center for Clinical Epidemiology and Biostatistics, R.C., June 2010, June 2011  
Fellowship, University of Pennsylvania, Trauma and Surgical Critical Care, July 2007, June 2009  
Residency, Weill-Cornell School of Medicine, General Surgery, July 2002, June 2007

Additional Training

No activities entered.

Certifications

American Heart Association, Type of Certification: Life Support, Specialty: ATLS, Certification Number: N/A, Effective Date: 2002-08-08, Expiration Date (if none, see note above): 2025-03-13  
American Board of Surgery, Type of Certification: Board Certification, Specialty: Surgical Critical Care, Certification Number: N/A, Effective Date: 2008-09-22, Expiration Date (if none, see note above): 2025-11-01  
American Board of Surgery, Type of Certification: Board of Certification, Specialty: General Surgery, Certification Number: N/A, Effective Date: 2007-10-30, Expiration Date (if none, see note above): 2024-11-01

Professional Licensures

Wisconsin , Month / Year Originally Conferred: September 2021, Month/Year Expires: October 2024, 76054-20  
Pennsylvania , Month / Year Originally Conferred: January 2007, Month/Year Expires: December 2022, 430641  
New York , Month / Year Originally Conferred: January 2002, Month/Year Expires: January 2007

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Professor , Medical College of Wisconsin, Surgery, 2023-07-01  
Instructor B, University of Pennsylvania, Perelman School of Medicine, Surgery, 2009-07-01, 2009-06-30  
Associate Professor of Epidemiology, University of Pennsylvania, Perelman School of Medicine, Biostatistics, Epidemiology, and Informatics, 2018-09-01, 2021-08-31  
Associate Professor , University of Pennsylvania, Perelman School of Medicine, Surgery, 2018-09-01, 2021-08-

Associate Professor , Medical College of Wisconsin, Surgery, 2021-10-01, 2023-06-30

Assistant Professor of Epidemiology, University of Pennsylvania , Perelman School of Medicine, Biostatistics and Epidemiology, 2017-09-01, 2018-08-31

Assistant Professor, University of Pennsylvania, Perelman School of Medicine, Surgery, 2009-07-01, 2018-08-31

Alexander Podboy, MD  
**Abbreviated Curriculum Vitae**  
Clinical Associate Professor  
podboy@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2014 M.D., Medicine, Northeast Ohio Medical University

**Post-Graduate Training**

Fellowship, Cedars-Sinai Medical Center, Advanced Endoscopy, July 2020, June 2021

Fellowship, Stanford University School of Medicine, Gastroenterology & Hepatology, July 2017, June 2020

Residency, Mayo School of Graduate Medical Education, Internal Medicine, July 2014, June 2017

**Additional Training**

2023-01-11, 2033-12-31, American Board of Obesity Medicine, Obesity Medicine, Board Certification

2021-11-18, 2026-04-01, American Board of Internal Medicine, Gastroenterology, Board Certification

2017-08-18, 2026-04-01, American Board of Internal Medicine, Internal Medicine, Board Certification

2017-05-01, 2017-05-31, Stanford Faculty Development Program for Clinical Teaching, Stanford Faculty Development Program for Clinical Teaching, Training

**Certifications**

No activities entered.

**Professional Licensures**

Virginia Medical University, Month / Year Originally Conferred: July 2021, 0101272714

**MUSC Rank and Promotion History**

**Non-MUSC Rank and Promotion History**

Assistant Professor, University of Virginia Healthcare, Gastroenterology and Hepatology, 2021-08-01

**Brent Ponce, MD**  
**Abbreviated Curriculum Vitae**  
Professor  
ponceb@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

1996	M.D., Medicine, Vanderbilt University School of Medicine
1992	B.A., Biology, University of Cincinnati

**Post-Graduate Training**

Graduate Certificate, University of Alabama at Birmingham, Healthcare Quality and Patient Safety, January 2018, January 2018  
Fellowship, Harvard University, Shoulder Fellowship, July 2003, December 2003  
Internship, Wright State, Surgical Internship, July 1996, June 1997  
Residency, Harvard University, Combined Orthopaedic Surgery Residency, July 1999, June 2003

**Additional Training**

2006-07-01, 2026-12-31, American Board of Orthopaedic Surgery , Orthopaedic Surgery , Board Certification

**Certifications**

No activities entered.

**Professional Licensures**

Georgia State Medical Licensure , Month / Year Originally Conferred: January 2020, 87378  
Alabama State Medical Licensure, Month / Year Originally Conferred: January 2006, MD.27539

**MUSC Rank and Promotion History**

**Non-MUSC Rank and Promotion History**

Professor, University of Alabama at Birmingham, Orthopaedic Surgery, 2017-10-01, 2021-03-31  
Associate Professor, University of Alabama at Birmingham, Surgery, Orthopaedics, 2012-10-01, 2017-09-30  
Assistant Professor, University of Alabama at Birmingham, Surgery, Orthopaedics, 2006-08-01, 2012-10-31  
Assistant Professor, University of Alabama at Birmingham, Biomedical Engineering, 2011-12-01, 2021-03-31

Kurt Prins, MD, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
prins@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2012	M.D., Medicine, University of Minnesota Ph.D., Biochemistry, Molecular Biology, and Biophysics, University of Minnesota
2006	B.S., Exercise Physiology, University of Wisconsin-Madison

**Post-Graduate Training**

Fellowship, University of Minnesota, Cardiovascular Disease, July 2014, June 2018

Residency, University of Alabama-Birmingham, Internal Medicine, July 2012, June 2014

**Additional Training**

No activities entered.

**Certifications**

American Board of Internal Medicine , Type of Certification: Board Certification, Specialty: Cardiovascular Disease, Certification Number: N/A, Effective Date: 2019-10-29, Expiration Date (if none, see note above): 2026-04-01

American Board of Internal Medicine , Type of Certification: Board Certification, Specialty: Internal Medicine, Certification Number: N/A, Effective Date: 2015-08-03, Expiration Date (if none, see note above): 2026-04-01

**Professional Licensures**

Minnesota Medical Licensure , Month / Year Originally Conferred: July 2014, Month/Year Expires: April 2026

Alabama Medical , Month / Year Originally Conferred: August 2013, Month/Year Expires: December 2014

**MUSC Rank and Promotion History**

**Non-MUSC Rank and Promotion History**

Associate Professor (Tenure), Lillehei Heart Institute , University of Minnesota, Medicine, Cardiovascular , 2023-01-01

Assistant Professor , Lillehei Heart Institute, University of Minnesota, Medicine , Cardiovascular, 2018-01-01, 2023-12-31



**Lyle Lesesne Pritchard, MD**  
**Abbreviated Curriculum Vitae**  
Clinical Associate Professor  
pritchly@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

1988	M.D., Medicine, Medical University of South Carolina, South Carolina, United States
1984	B.A., College of William and Mary, Virginia, United States

**Post-Graduate Training**

Internship, The Medical University of South Carolina , Pediatrics, July 1988, June 1989  
Residency, University of Alabama, Pediatrics, July 1990, June 1991  
Residency, Medical University of South Carolina, Pediatrics, July 1989, June 1990

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

South Carolina Medical License, Month / Year Originally Conferred: November 1991

**MUSC Rank and Promotion History**

MUSC AHEC Associate Professor, Medical University of South Carolina, College of Medicine, AHEC, AHEC Pediatrics, 2012-07-01, 2018-06-14  
MUSC AHEC Assistant Professor, Medical University of South Carolina, College of Medicine, AHEC, AHEC Pediatrics, 2010-01-01, 2012-06-30  
Clinical Associate Professor, Medical University of South Carolina, College of Medicine, Pediatrics, Child Abuse Pediatrics, 2025-10-01  
Assistant Professor, Medical University of South Carolina, College of Medicine, Family Medicine, 2000-04-01, 2009-12-31

**Non-MUSC Rank and Promotion History**

Clinical Assistant Professor, University of South Carolina SOM , 2020

**Marylyn Ritchie, PhD**  
**Abbreviated Curriculum Vitae**  
Professor  
ritchiem@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2004	Ph.D., Statistical Genetics, Vanderbilt University
2002	M.S., Applied Statistics, Vanderbilt University
1999	B.S., Biology, University of Pittsburgh at Johnstown

**Post-Graduate Training**

No activities entered.

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

No activities entered.

**MUSC Rank and Promotion History**

**Non-MUSC Rank and Promotion History**

Professor , Geisinger Health System , Biomedical and Translational Informatics, 2015-01-01, 2017-12-31

Professor , Pennsylvania State University, Biochemistry and Molecular Biology, 2014-01-01, 2018-12-31

Professor , University of Pennsylvania, Perelman School of Medicine, Genetics, 2018-01-01

Paul Berg Professor, Pennsylvania State University, Biochemistry and Molecular Biology, 2015-01-01, 2016-12-31

Edward Rose, M.D. and Elizabeth Kirk Rose, M.D. Professor, University of Pennsylvania, Perelman School of Medicine , 2022-01-01

Associate Professor, Pennsylvania State University , Biochemistry and Molecular Biology, 2011-01-01, 2014-12-31

Associate Professor, Vanderbilt University, Molecular Physiology & Biophysics/Biomedical Informatics , 2009-01-01, 2011-12-31

Assistant Professor, Vanderbilt University, Molecular Physiology & Biophysics, 2004-01-01, 2009-12-31

Or Cohen-Inbar, MD, PhD  
**Abbreviated Curriculum Vitae**  
Affiliate Associate Professor  
coheninb@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2014	Ph.D., Molecular Immunology, Technion Israel Institute of Technology
2008	M.D., Medicine, Technion Israel Institute of Technology

Post-Graduate Training

Fellowship, Sunnybrook Medical Center, Radiation Oncology, February 2016, March 2016  
Fellowship, Sunnybrook Medical Center, Radiosurgery, July 2015, August 2015  
Fellowship, University of Virginia, Surgical Neuro Oncology and Radiosurgery, June 2014, June 2016  
Internship, Rambam Health Care Campus, Medicine, March 2007, March 2008  
Residency, Rambam Health Care Campus, Neurological Surgery, April 2008, May 2014

Additional Training

2023-11-17, 2023-11-18, Advanced Spine MicroSurgical Skills Hands-on Cadaveric lab, Advanced Spine MicroSurgical Skills Hands-on Cadaveric lab, Certificate  
2023-09-20, 2023-09-20, Gleolan Training , Gleolan Training , Certificate  
2023-09-18, 2023-09-18, SpineJack training , SpineJack training , Certificate  
2022-12-07, 2022-12-10, Comprehensive Endoscopic Endonasal Surgery of the Skull Base. The Pittsburgh Course, Comprehensive Endoscopic Endonasal Surgery of the Skull Base. The Pittsburgh Course, Certificate  
2022-10-09, 2022-10-10, TOPS System Bio Skills, TOPS System Bio Skills, Certificate  
2021-05-28, 2021-05-28, Camber Spine University, OLIF and ALIF advanced training, Certificate  
2019-07-10, 2019-07-27, Choice Spine University, Advanced Hands-On Cadaveric Course, Certificate  
2019-06-14, 2019-06-15, Medtronic Medical Education., Medtronic Medical Education., Certificate  
2015-04-01, 2015-12-31, Brainlab Academy, IACET, Treatment planning for Clinicians , Certificate  
2012-08-26, 2012-08-30, The European Association of Neurosurgical Societies, Neurosurgery - Spine and Peripheral Nerves, Course Certificate  
2012-03-04, 2012-03-06, AOSpine Principles Course , AOSpine Principles Course - Trauma and Degenerative Spine, Course Certificate

Certifications

Ministry of Health, State of Israel , Type of Certification: Board Certification, Specialty: Neurosurgeon,  
Certification Number: 1-3487, Effective Date: 2014-10-02

Professional Licensures

Ministry of Health, State of Israel Medical License, Month / Year Originally Conferred: April 2008, 1-83378  
Maryland Board of Physicians, Month / Year Originally Conferred: January 2019, D0086717

MUSC Rank and Promotion History

Affiliate Associate Professor, Medical University of South Carolina, College of Medicine, Neurosurgery, 2025-08-24, 2028-06-30

#### Non-MUSC Rank and Promotion History

Visiting Assistant Professor , University of Virginia Health Care Center, Neurological Surgery, 2016-07-01

Senior lecturer (equivalent to Assistant Professor) , Technion Israel Institute of Technology, 2017-03-01, 2018-08-31

Clinical Associate Professor , University of Pittsburgh, Neurological Surgery, 2021-09-01

Clinical Assistant Professor, University of Pittsburgh, Neurological Surgery, 2019-05-01, 2021-08-31

Daniel Holena, MD, MSCE  
**Abbreviated Curriculum Vitae**  
Professor  
holena@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2015	M.S.C.E, Clinical Epidemiology , University of Pennsylvania
2002	M.D., Medicine, State University of New York at Stony Brook
1991	B.Sc., Biology, McGill University

Post-Graduate Training

Certificate, University of Pennsylvania Center for Clinical Epidemiology and Biostatistics, R.C., June 2010, June 2011

Fellowship, University of Pennsylvania, Trauma and Surgical Critical Care, July 2007, June 2009

Residency, Weill-Cornell School of Medicine, General Surgery, July 2002, June 2007

Additional Training

No activities entered.

Certifications

American Heart Association, Type of Certification: Life Support, Specialty: ATLS, Certification Number: N/A, Effective Date: 2002-08-08, Expiration Date (if none, see note above): 2025-03-13

American Board of Surgery, Type of Certification: Board Certification, Specialty: Surgical Critical Care, Certification Number: N/A, Effective Date: 2008-09-22, Expiration Date (if none, see note above): 2025-11-01

American Board of Surgery, Type of Certification: Board of Certification, Specialty: General Surgery, Certification Number: N/A, Effective Date: 2007-10-30, Expiration Date (if none, see note above): 2024-11-01

Professional Licensures

Wisconsin , Month / Year Originally Conferred: September 2021, Month/Year Expires: October 2024, 76054-20

Pennsylvania , Month / Year Originally Conferred: January 2007, Month/Year Expires: December 2022, 430641

New York , Month / Year Originally Conferred: January 2002, Month/Year Expires: January 2007

MUSC Rank and Promotion History

Non-MUSC Rank and Promotion History

Professor , Medical College of Wisconsin, Surgery, 2023-07-01

Instructor B, University of Pennsylvania, Perelman School of Medicine, Surgery, 2009-07-01, 2009-06-30

Associate Professor of Epidemiology, University of Pennsylvania, Perelman School of Medicine, Biostatistics, Epidemiology, and Informatics, 2018-09-01, 2021-08-31

Associate Professor , University of Pennsylvania, Perelman School of Medicine, Surgery, 2018-09-01, 2021-08-

Associate Professor , Medical College of Wisconsin, Surgery, 2021-10-01, 2023-06-30

Assistant Professor of Epidemiology, University of Pennsylvania , Perelman School of Medicine, Biostatistics and Epidemiology, 2017-09-01, 2018-08-31

Assistant Professor, University of Pennsylvania, Perelman School of Medicine, Surgery, 2009-07-01, 2018-08-31

Marylyn Ritchie, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
ritchiem@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2004	Ph.D., Statistical Genetics, Vanderbilt University
2002	M.S., Applied Statistics, Vanderbilt University
1999	B.S., Biology, University of Pittsburgh at Johnstown

Post-Graduate Training

No activities entered.

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Professor, Medical University of South Carolina, College of Medicine, Public Health Sciences, 2025-11-01

Non-MUSC Rank and Promotion History

Professor , Geisinger Health System , Biomedical and Translational Informatics, 2015-01-01, 2017-12-31

Professor , Pennsylvania State University, Biochemistry and Molecular Biology, 2014-01-01, 2018-12-31

Professor , University of Pennsylvania, Perelman School of Medicine, Genetics, 2018-01-01

Paul Berg Professor, Pennsylvania State University, Biochemistry and Molecular Biology, 2015-01-01, 2016-12-31

Edward Rose, M.D. and Elizabeth Kirk Rose, M.D. Professor, University of Pennsylvania, Perelman School of Medicine , 2022-01-01

Associate Professor, Pennsylvania State University , Biochemistry and Molecular Biology, 2011-01-01, 2014-12-31

Associate Professor, Vanderbilt University, Molecular Physiology & Biophysics/Biomedical Informatics , 2009-01-01, 2011-12-31

Assistant Professor, Vanderbilt University, Molecular Physiology & Biophysics, 2004-01-01, 2009-12-31

John P. O'Bryan, PhD  
**Abbreviated Curriculum Vitae**  
Professor  
(843) 792-8393  
obryanjo@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

1992	Ph.D., Genetics, University of North Carolina at Chapel Hill, North Carolina, United States
1987	B.S., Biological Sciences, University of Cincinnati, Ohio, United States

Post-Graduate Training

Post-Doctorate, Samuel Lunenfeld Research Institute, Toronto, Ontario, Canada, Postdoctoral Fellow- Dr. Tony Pawson, October 1992, May 1994

Post-Doctorate, University of North Carolina at Chapel Hill, Postdoctoral Fellow- Dr. Edison Liu, May 1992, September 1992

Post-Doctorate, University of North Carolina at Chapel Hill, Postdoctoral Fellow- Dr. Channing Der., May 1994, December 1997

Additional Training

No activities entered.

Certifications

No activities entered.

Professional Licensures

No activities entered.

MUSC Rank and Promotion History

Professor, Medical University of South Carolina, College of Medicine, Cell and Molecular Pharmacology and Experimental Therapeutics, 2018-02-01, 2024-06-30

Professor, Medical University of South Carolina, College of Medicine, Biochemistry and Molecular Biology, 2024-07-01

Non-MUSC Rank and Promotion History

Research Assistant Professor, University of North Carolina at Chapel Hill, Pharmacology, 1997-09-01

Investigator (Tenure-Track), NIEHS, NIH, Research Triangle Park, NC, Laboratory of Signal Transduction, 1998-09-01

Associate Professor with Tenure, University of Illinois at Chicago, Pharmacology- Neuroscience, 2011-09-01

Assistant Professor, University of Illinois at Chicago, Pharmacology- Neuroscience, 2005-09-01

Adjunct Assistant Professor, University of North Carolina at Chapel Hill, Genetics and Molecular Biology, 2003-09-01

Adjunct Assistant Professor, University of North Carolina at Chapel Hill, Pharmacology, 1998-09-01



Medical University of South Carolina  
COLLEGE OF DENTAL MEDICINE  
ABBREVIATED CURRICULUM VITAE

Date: 10/6/2025

Name: Yadav Sumit   
Last First Middle

Citizenship and/or Visa Status: Citizen

Office Address: 173 Ashely Ave Telephone: 317-919-8765  
Charleston, SC 29425

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Northwestern Kellogg School Of Mgmt	2020-2022	MBA	Business
Indiana University (IUPUI)	2007-2010	PhD	Oral Biology
Rajiv Gandhi University	2003-2006	MDS	Orthodontics
Manipal University	1997-2002	BDS	Dentistry

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship		

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
Orthodontics (Rajiv Gandhi University of Health Sciences)		07/2006
Orthodontics (UConn Health)		07/2013

Board Certification: American Board of Orthodontics Date: 6/30/2013  
Date:  
Date:  
Date:

Licensure: Dental Instructor License (South Carolina) Date: 9/2025  
Nebraska Dental Faculty License Date: 2025  
Date:  
Date:

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2010	Instructor	UConn Health	Orthodontics
2011	Assistant Professor	Uconn Health	Orthodontics
2017	Associate Professor	Uconn Health	Orthodontics
2022	Professor	Uconn Health	Orthodontics
2023	Professor and Chairman	UNMC	Growth and Development

First Appointment to MUSC: Rank Professor Date: 1/16/2026

Medical University of South Carolina  
COLLEGE OF HEALTH PROFESSIONS  
ABBREVIATED CURRICULUM VITAE

Date: 11/1/2023

Name: Gellar Lauren   
Last First Middle

Citizenship and/or Visa Status: US  
Citizen

Office Address:  Telephone: 843 792 2210

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
UMass Medical School, Worcester, MA	2007	4/2011	Clinical Research
Columbia University, NY, NY	2009	10/2009	Community Health and Nutrition
Columbia University, NY, NY	2005	2/2007	Public Health
Long Island University, Brookville NY	2003	6/2003	Nutritional Sciences

Faculty appointments: (Begin with initial appointment)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2011-2014	Assistant Professor	University of Tennessee Knoxville	Nutrition
2014-2017	Associate Professor	University of South Carolina Beaufort	Nursing and Health Professions
2024-Present	Professor	MUSC	Clinical Sciences
2017-2024	Associate Professor		

First Appointment to MUSC: Associate Professor Date 8/2017  
Rank :

Clarice Seifert Clemmens, MD  
**Abbreviated Curriculum Vitae**  
Associate Professor  
(843) 792-8299  
clemmens@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2009	M.D., Medicine, Medical University of South Carolina, South Carolina, United States
2005	B.S., Clemson University, South Carolina, United States

**Post-Graduate Training**

Post-Doctorate, Children's Hospital of Philadelphia, Fellow in Pediatric Otolaryngology, September 2014, September 2015

Post-Doctorate, Hospital of the University of Pennsylvania, Resident In Otolaryngology, September 2009, September 2014

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

No activities entered.

**MUSC Rank and Promotion History**

Associate Professor, Medical University of South Carolina, College of Medicine, Otolaryngology - Head and Neck Surgery, 2022-01-01

Assistant Professor, Medical University of South Carolina, College of Medicine, Otolaryngology - Head and Neck Surgery, 2015-10-01, 2021-12-31

**Non-MUSC Rank and Promotion History**

No activities entered.

Medical University of South Carolina  
College of Medicine  
ABBREVIATED CURRICULUM VITAE

Date: 2-20-2025

Name: Edenfield Last Autumn First Lynn Middle

Citizenship and/or Visa Status: USA, Citizen

Office Address: 96 Jonathan Lucas Street MSC619 Charleston, SC 29425 Telephone: 843-870-4454

Education: (Baccalaureate and above)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Duke University	1998-2002	B.A.	English, Chemistry
New York University School of Medicine	2003-2007	M.D.	

Graduate Medical Training: (Chronological)

<u>Place</u>	<u>Dates</u>
Internship Obstetrics & Gynecology New York University School of Medicine	2007-2008

<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral: Residency, Obstetrics & Gynecology New York University School of Medicine	2007-2011
Fellowship, Urogynecology (Female Pelvic Medicine and Reconstructive Surgery) Duke University	2011-2014

Board Certification: Obstetrics and Gynecology	Date: 1/19/2015 present
Urogynecology (Female Pelvic Medicine and Reconstructive Surgery)	Date: 4/7/2017 present
	Date:
	Date:
Licensure: South Carolina	Date: 2014 present
North Carolina	Date: 2011-2023
New York	Date: 2010-2012
	Date:

Faculty appointments: (Begin with initial appointment)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2014-2019	Assistant Professor	Medical University of South Carolina	Obstetrics & Gynecology
2019-present	Associate Professor	Medical University of South Carolina	Obstetrics & Gynecology

First Appointment to MUSC: Rank Assistant Professor Date: 8/1/2014

**Hongkuan Fan, PhD**  
**May 2024 - May 2025**  
**Abbreviated Curriculum Vitae**  
Professor  
(843) 792-2978  
fanhong@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2001	Ph.D., Biochemistry, Jilin University, China
1996	B.S., Biochemistry, Jilin University, China

**Post-Graduate Training**

Post-Doctorate, Department of Biology, New Mexico Tech, Socorro, NM, Postdoctoral Fellow, September 2001, September 2002

Post-Doctorate, Department of Neurosciences, Medical University of South Carolina, Charleston, SC, Postdoctoral Fellow, September 2002, September 2006

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

No activities entered.

**MUSC Rank and Promotion History**

Research Assistant Professor, Medical University of South Carolina, College of Dental Medicine, 2006-07-01, 2016-04-30

Research Assistant Professor, Medical University of South Carolina, College of Medicine, Neuroscience, 2006-07-01, 2016-04-30

Professor, Medical University of South Carolina, College of Medicine, Regenerative Medicine and Cell Biology, 2024-07-01

Professor, Medical University of South Carolina, College of Medicine, Pathology and Laboratory Medicine, 2024-07-01

Associate Professor, Medical University of South Carolina, College of Medicine, Pathology and Laboratory Medicine, 2019-07-01, 2024-06-30

Associate Professor, Medical University of South Carolina, College of Medicine, Regenerative Medicine and Cell Biology, 2019-07-01, 2024-06-30

Associate Professor, Medical University of South Carolina, College of Dental Medicine, Pathology and Laboratory Medicine, 2019-07-01, 2024-06-30

Associate Professor, Medical University of South Carolina, College of Graduate Studies, 2016-09-01

Associate Professor, Medical University of South Carolina, College of Graduate Studies, 2008-04-21, 2016-08-31

Assistant Professor, Medical University of South Carolina, College of Dental Medicine, Pathology and Laboratory Medicine, 2016-05-01, 2019-06-30

Assistant Professor, Medical University of South Carolina, College of Medicine, Regenerative Medicine and Cell Biology, 2017-11-01, 2019-06-30

Assistant Professor, Medical University of South Carolina, College of Medicine, Pathology and Laboratory Medicine, 2016-05-01, 2019-06-30

#### Non-MUSC Rank and Promotion History

No activities entered.

Medical University of South Carolina  
College of Medicine  
ABBREVIATED CURRICULUM VITAE

Date: 5/1/25

Name: Graboyes Evan Michael  
Last First Middle

Citizenship and/or Visa Status: United States

Office Address: 135 Rutledge Ave, MSC 550 Telephone: 843-792-0719  
Charleston, SC, 29425

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Princeton University</u>	<u>2003-2007</u>	<u>AB</u>	<u>Philosophy, Public Policy</u>
<u>Washington University in St. Louis</u>	<u>2007-2011</u>	<u>MD</u>	<u>Medicine</u>
<u>Medical University of South Carolina</u>	<u>2017-2020</u>	<u>MPH</u>	<u>Health behavior/health promotion</u>

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship		
<u>Otolaryngology-Head &amp; Neck Surgery</u>	<u>Washington University in St. Louis</u>	<u>07/01/2011-06/30/2012</u>

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
<u>Otolaryngology-Head &amp; Neck Surgery</u>	<u>Washington University in S. Louis</u>	<u>07/01/2012-06/30/2016</u>
<u>Head &amp; Neck Oncologic and Reconstructive Surgery</u>	<u>Washington University in S. Louis</u>	<u>07/01/2016-06/30/2017</u>

Board Certification: American Board of Otolaryngology-Head & Neck Surgery Date: 2017  
Date: \_\_\_\_\_  
Date: \_\_\_\_\_

Licensure: Missouri Medical License Date: 2014-2016  
South Carolina Medical License (MD 39154) Date: 2016-present  
Date: \_\_\_\_\_  
Date: \_\_\_\_\_

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>2016</u>	<u>Instructor</u>	<u>Medical University of South Carolina</u>	<u>Otolaryngology-Head &amp; Neck Surgery</u>
<u>2017</u>	<u>Assistant Professor</u>	<u>Medical University of South Carolina</u>	<u>Otolaryngology-Head &amp; Neck Surgery</u>
<u>2021</u>	<u>Associate Professor</u>	<u>Medical University of South Carolina</u>	<u>Otolaryngology-Head &amp; Neck Surgery</u>

Clinical Instructor

07/01/2016

First Appointment to MDCS Rank

Date:

Medical University of South Carolina  
College of Medicine  
ABBREVIATED CURRICULUM VITAE

Date: 04/10/25

Name: Kourtidis Antonis \_\_\_\_\_  
Last First Middle

Citizenship and/or Visa Status: USA/Greece (dual)

Office Address: BSB 620C, 173 Ashley Avenue, SC 29425

Telephone: 843-792-9170

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
Aristotle University of Thessaloniki, Greece	1994-1998	BS - 11/1998	Biology
Aristotle University of Thessaloniki, Greece	1999-2004	PhD - 12/2004	Molecular Biology & Evolution
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Graduate Medical Training: (*Chronological*)

	<u>Place</u>	<u>Dates</u>
Internship		
	<u>N/A</u>	_____
	_____	_____

	<u>Place</u>	<u>Dates</u>
Residencies or Postdoctoral:		
Postdoctoral:	_____	_____
	_____	_____
	State University of New York at Albany, NY	2004-2009
	Mayo Clinic Cancer Center, Jacksonville, FL	2009-2016
	_____	_____

Board Certification:	<u>N/A</u>	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>
	_____	<u>Date:</u>

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2016-2022	Assistant Professor	Medical University of South Carolina	Regenerative Medicine and Cell Biology
2023-present	Associate Professor	Medical University of South Carolina	Regenerative Medicine and Cell Biology
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank \_\_\_\_\_ Date: \_\_\_\_\_



Lara Wine Lee, MD, PhD  
**Abbreviated Curriculum Vitae**  
Associate Professor  
(843) 792-3021  
winelee@musc.edu

Personal Information

No activities entered.

Contact Information

No activities entered.

Degrees

2007	M.D., Medicine, University of Pennsylvania School of Medicine, Pennsylvania, United States
2006	Ph.D., Neuroscience, University of Pennsylvania, Pennsylvania, United States
1997	B.A., Neurobiology, Harvard University, Massachusetts, United States

Post-Graduate Training

Post-Doctorate, Fellowship, Pediatric Dermatology, July 2013, August 2014  
Post-Doctorate, Resident, Pediatrics, June 2007, June 2010  
Post-Doctorate, The Hospital of the University of Pennsylvania, Resident, Dermatology, July 2010, July 2013

Additional Training

No activities entered.

Certifications

American Board of Pediatrics, Type of Certification: General Pediatrics, Certification Number: 99207, Effective Date: 2010, Expiration Date (if none, see note above): 2015-12-31  
American Board of Dermatology, Pediatric Dermatology, Effective Date: 2014  
American Board of Dermatology, General Dermatology, Effective Date: 2014

Professional Licensures

South Carolina  
Pennsylvania, Month / Year Originally Conferred: April 2007, Month/Year Expires: December 2014

MUSC Rank and Promotion History

Associate Professor, Medical University of South Carolina, College of Medicine, Dermatology and Dermatologic Surgery, 2020-07-01  
Associate Professor, Medical University of South Carolina, College of Medicine, Pediatrics, General Pediatrics, 2020-07-01  
Assistant Professor, Medical University of South Carolina, College of Medicine, Dermatology and Dermatologic Surgery, 2014-09-15, 2020-06-30  
Assistant Professor, Medical University of South Carolina, College of Medicine, Pediatrics, General Pediatrics, 2014-09-15, 2020-06-30

Non-MUSC Rank and Promotion History

No activities entered.

**Marylyn Ritchie, PhD**  
**Abbreviated Curriculum Vitae**  
Professor  
ritchiem@musc.edu

**Personal Information**

No activities entered.

**Contact Information**

No activities entered.

**Degrees**

2004	Ph.D., Statistical Genetics, Vanderbilt University
2002	M.S., Applied Statistics, Vanderbilt University
1999	B.S., Biology, University of Pittsburgh at Johnstown

**Post-Graduate Training**

No activities entered.

**Additional Training**

No activities entered.

**Certifications**

No activities entered.

**Professional Licensures**

No activities entered.

**MUSC Rank and Promotion History**

**Non-MUSC Rank and Promotion History**

Professor , Geisinger Health System , Biomedical and Translational Informatics, 2015-01-01, 2017-12-31

Professor , Pennsylvania State University, Biochemistry and Molecular Biology, 2014-01-01, 2018-12-31

Professor , University of Pennsylvania, Perelman School of Medicine, Genetics, 2018-01-01

Paul Berg Professor, Pennsylvania State University, Biochemistry and Molecular Biology, 2015-01-01, 2016-12-31

Edward Rose, M.D. and Elizabeth Kirk Rose, M.D. Professor, University of Pennsylvania, Perelman School of Medicine , 2022-01-01

Associate Professor, Pennsylvania State University , Biochemistry and Molecular Biology, 2011-01-01, 2014-12-31

Associate Professor, Vanderbilt University, Molecular Physiology & Biophysics/Biomedical Informatics , 2009-01-01, 2011-12-31

Assistant Professor, Vanderbilt University, Molecular Physiology & Biophysics, 2004-01-01, 2009-12-31

M. Lance Tavana, MD  
**April 2000 - April 2025**  
**Abbreviated Curriculum Vitae**  
 Associate Professor  
 843-792-6228  
 tavana@musc.edu

**Personal Information**

Country of Origin: United States

**Contact Information**

City: Charleston State or Province: South Carolina Zip / Postal Code: 29425

**Degrees**

Degree	Discipline	Institution	City	State or Province	Nation	Year Conferred	Title of Dissertation or Thesis
M.D.	Medicine	Temple University School of Medicine				2004	
B.S.	Biology	Stanford University		California	United States	2000	

**Post-Graduate Training**

Type	Institution	Specialty	Begin Month/Year	End Month/Year
Post-Doctorate	University of South Florida, Tampa, FL	Resident of Plastic Surgery	July 2005	June 2011
Post-Doctorate	University of South Florida, Tampa, FL	Resident of General Surgery	July 2004	June 2005
Post-Doctorate	UPMC, Pittsburgh, PA	Fellow of Hand Surgery	July 2011	August 2012

**Additional Training**

Start Date	End Date	Institution	Specialty	Type
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**Certifications**

Organization Name	Type of Certification	Specialty	Sub-Specialty	Certification Number	Effective Date	Expiration Date (if none, see note above)	Lifetime Board Certification
American Board of Plastic Surgery - CAQ in Subspecialty of Surgery of the Hand					11/06/2015		
American Board of Plastic Surgery					11/15/2014		

**Professional Licensures**

Title	Month / Year Originally Conferred	Month/Year Expires	Organization	State of Issue	Country for International Issue	Number (if applicable)	Type	Description
South Carolina #35075								
Florida #ME101855								

#### MUSC Rank and Promotion History

Faculty Rank	Institution	College	Department	Division	Effective Start Date of Rank	Effective End Date of Rank
Assistant Professor	Medical University of South Carolina	College of Medicine	Surgery	Plastic Surgery	2012-09-10	2020-06-30
Associate Professor	Medical University of South Carolina	College of Medicine	Surgery	Plastic Surgery	2020-07-01	

#### Non-MUSC Rank and Promotion History

Faculty Rank	Institution/Organization	College	Department	Division	Effective Start Date of Rank	Effective End Date of Rank
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Medical University of South Carolina  
COLLEGE OF NURSING  
ABBREVIATED CURRICULUM VITAE

Date: 11/10/10

Name: Cormack Carrie L  
Last First Middle

Citizenship and/or Visa Status: Citizen

Office Address: 99 Jonathan Lucas Street Telephone: \_\_\_\_\_  
Charleston, SC 29425-1800

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>Saint Anselm College</u>	<u>4</u>	<u>BSN/ 1997</u>	<u>Nursing</u>
<u>Medical University of South Carolina</u>	<u>3</u>	<u>MSN/2003</u>	<u>Pediatric Nurse Practitioner</u>
<u>Medical University of South Carolina</u>	<u>1</u>	<u>DNP/2013</u>	<u>Doctor of Nursing Practice</u>
_____	_____	_____	_____
_____	_____	_____	_____

Specialty Certification: Certified Pediatric Nurse Practitioner Date: 2/28/2026  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Licensure: APRN South Carolina Date: 4/30/2026  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>1/1/2011-8/31/2012</u>	<u>Clinical Instructor</u>	<u>MUSC, College of Nursing</u>	<u>Department of Nursing</u>
<u>9/1/2012 - 6/30/2017</u>	<u>Instructor</u>	<u>MUSC, College of Nursing</u>	<u>Department of Nursing</u>
<u>7/1/2017 - 6/30/2022</u>	<u>Assistant Professor</u>	<u>MUSC, College of Nursing</u>	<u>Department of Nursing</u>
<u>7/1/2022 - present</u>	<u>Associate Professor</u>	<u>MUSC, College of Nursing</u>	<u>Department of Nursing</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank Clinical Instructor Date: 1/1/2011

Medical University of South Carolina  
COLLEGE OF NURSING  
ABBREVIATED CURRICULUM VITAE

Date: 9/19/2025

Name: Miller Sarah Nicole  
Last First Middle

Citizenship and/or Visa Status: US

Office Address: \_\_\_\_\_ Telephone: \_\_\_\_\_

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
University of Florida	1999-2003	B.S. 2003	Health Science
Western Governors University	2011-2012	B.S.N. 2012	Nursing
Western Governors University	2011-2013	M.S.N. 2013	Nursing Education
University of Florida	2003-2007	Ph.D. 2007	Physiology

Specialty Certification: Registered Nurse, License #RN9299553 Date: 4/30/2009-present

Licensure: \_\_\_\_\_ Date: \_\_\_\_\_  
 \_\_\_\_\_ Date: \_\_\_\_\_  
 \_\_\_\_\_ Date: \_\_\_\_\_  
 \_\_\_\_\_ Date: \_\_\_\_\_  
 \_\_\_\_\_ Date: \_\_\_\_\_  
 \_\_\_\_\_ Date: \_\_\_\_\_

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
2008-2012	Instructor	Florida Keys Community College	Biology
2011-2012	Adjunct Faculty	Colorado Technical University	Nursing
2011-2012	Instructional Designer	Western Governors University	Nursing
2012-2016	Assistant Professor	University of Memphis	Nursing

First Appointment to MUSC: Rank Associate Professor Date: 8/1/2016

Medical University of South Carolina  
COLLEGE OF NURSING  
ABBREVIATED CURRICULUM VITAE

Date: August 26, 2025

Name: Phillips Shannon \_\_\_\_\_  
Last First Middle

Citizenship and/or Visa Status: US citizen

Office Address: \_\_\_\_\_ Telephone: \_\_\_\_\_

Education: (*Baccalaureate and above*)

<u>Institution</u>	<u>Years Attended</u>	<u>Degree/Date</u>	<u>Field of Study</u>
<u>University of North Florida</u>	<u>2</u>	<u>BSN/1999</u>	<u>Nursing</u>
<u>Medical University of South Carolina</u>	<u>5</u>	<u>PhD/2013</u>	<u>Nursing</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

Specialty Certification: Pediatric CCRN Date: expires 12/31/2028

Date: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

Licensure: RN Date: expires 4/30/2028

Date: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_

Faculty appointments: (*Begin with initial appointment*)

<u>Years</u>	<u>Rank</u>	<u>Institution</u>	<u>Department</u>
<u>2013 - 2015</u>	<u>Instructor</u>	<u>MUSC, College of Nursing</u>	<u>Nursing</u>
<u>2015 - 2019</u>	<u>Assistant Professor</u>	<u>MUSC, College of Nursing</u>	<u>Nursing</u>
<u>2019 - 2025</u>	<u>Associate Professor</u>	<u>MUSC, College of Nursing</u>	<u>Nursing</u>
<u>2025</u>	<u>Professor</u>	<u>MUSC, College of Nursing</u>	<u>Nursing</u>
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

First Appointment to MUSC: Rank Instructor Date: 7/1/2013

# **MUSC Physicians and MUSC Health Partners**

## **Interim Financial Statements For the four month period ending October 31, 2025**

<b>Consolidated Actual to Budget Variance</b>	<b>1</b>
<b>MUSCP Executive Summary</b>	<b>2</b>
<b>MUSCP Actual to Budget Variance</b>	<b>3</b>
<b>MUSCP Statement of Net Position</b>	<b>4-5</b>
<b>MHP Executive Summary</b>	<b>6</b>
<b>MHP Actual to Budget Variance</b>	<b>7</b>
<b>MHP Statement of Net Position</b>	<b>8-9</b>
<b>MHP Statement of Revenues, Expenses and Changes in Net Position – detailed</b>	<b>10</b>
<b>Listing of Approved Unbudgeted Expenses</b>	<b>11</b>

Unaudited – For Management Use



**MUSC Physicians and MUSC Health Partners**  
(A Component Unit of MUSC)  
Statement of Revenues, Expenses and Changes in Net Position  
For the 4 Month Period Ending - October 31, 2025

	MUSC Physicians				MUSC Health Partners		Total		
	College of Medicine Actual	Corporate and Ambulatory Care Actual	Community Physicians Actual	Other Actual	Primary Care Actual	Other Actual	Total Actual	Total Fixed Budget	Total Variance
<b>Operating revenues:</b>									
Net clinical service revenue	208,291,938	-	4,421,572	3,655,215	18,582,641	640,464	235,591,830	224,373,569	11,218,261
Supplemental medicaid	13,866,093	-	-	-	1,066,667	-	14,932,760	14,881,307	51,453
Other operating revenue	1,987,441	898,186	-	5,789,876	1,052,069	-	9,727,572	6,355,185	3,372,386
Intercompany transfers	(74,822,021)	74,373,286	(479,298)	928,034	-	-	-	-	-
Enterprise purchased services revenue	76,024,890	5,801,876	1,977,942	7,906,969	3,991,659	1,974,190	97,677,527	101,652,367	(3,974,840)
Grant salary reimb. from MUSC	5,999,715	-	-	180,125	-	-	6,179,839	5,795,825	384,014
Total operating revenues	231,348,056	81,073,348	5,920,216	18,460,219	24,693,035	2,614,654	364,109,528	353,058,253	11,051,275
<b>Operating expenses:</b>									
Salaries, wages and benefits	198,242,212	29,973,796	115,019	8,485,801	16,999,992	3,865,205	257,682,026	258,469,923	787,898
MUSCP reimb. for education and research	38,328,747	-	-	-	-	-	38,328,747	38,933,852	605,105
Supplies	344,773	27,346,616	54,522	85,415	2,633,273	319,073	30,783,671	28,858,999	(1,924,672)
Contractual services	660,482	6,554,492	79,174	1,828,548	723,144	3,745,755	13,591,595	14,908,933	1,317,338
Purchased services	29,450	8,375,478	5,858,112	853,209	866,830	(5,644,418)	10,338,661	11,444,110	1,105,449
Facilities	15,303	3,594,858	200,670	(1,054,133)	1,392,675	(624,163)	3,525,210	3,958,638	433,429
Insurance	3,435,746	321,451	1,049	49,944	222,129	21,057	4,051,376	4,394,666	343,290
Meals and travel	1,162,943	219,817	77	190,436	18,496	45,548	1,637,317	2,137,032	499,715
Other expenses	542,915	1,536,392	729	106,474	209,332	21,359	2,417,201	3,585,304	1,168,103
Faculty and staff recruitment	280,083	228,918	-	117,362	19,480	204,565	850,408	726,894	(123,514)
MUSCP corporate shared services	-	-	-	-	1,814,502	-	1,814,502	1,814,501	-
Total operating expenses	243,042,653	78,151,818	6,309,353	10,663,056	24,899,854	1,953,980	365,020,713	369,232,853	4,212,140
EBIDA	(11,694,597)	2,921,531	(389,137)	7,797,163	(206,819)	660,674	(911,185)	(16,174,601)	15,263,415
Depreciation	-	2,538,126	48,425	1,432,862	199,776	604,441	4,823,629	5,563,633	740,004
Interest expense	-	1,195,409	-	154,234	12,212	95,907	1,457,761	1,452,595	(5,167)
Total depreciation and interest expense	-	3,733,535	48,425	1,587,095	211,988	700,348	6,281,391	7,016,228	734,837
Operating income (loss)	(11,694,597)	(812,004)	(437,562)	6,210,068	(418,807)	(39,674)	(7,192,576)	(23,190,829)	15,998,253
Operating margin	(5.1%)	(1.0%)	(7.4%)	33.6%	(1.7%)	(1.5%)	(2.0%)	(6.6%)	
<b>Nonoperating revenue (expenses):</b>									
Donations - transfer to MUSCF	-	-	-	(2,231,818)	-	-	(2,231,818)	(2,394,158)	162,340
Investment income	2,813,610	25,740	-	10,815,006	2	-	13,654,359	3,236,276	10,418,083
Rental income	-	271,995	-	189,392	11,896	(225)	473,057	1,600,504	(1,127,447)
Rent expense	-	-	-	(20,295)	-	-	(20,295)	(67,651)	47,356
Other nonoperating revenue (expenses)	-	-	-	-	-	-	-	(7,116)	7,116
Total nonoperating revenue (expenses)	2,813,610	297,735	-	8,752,284	11,898	(225)	11,875,302	2,367,855	9,507,447
Change in net position	<u>\$ (8,880,986)</u>	<u>\$ (514,269)</u>	<u>\$ (437,562)</u>	<u>\$ 14,962,352</u>	<u>\$ (406,908)</u>	<u>\$ (39,899)</u>	<u>\$ 4,682,726</u>	<u>\$ (20,822,974)</u>	<u>\$ 25,505,700</u>
Net margin	(3.8%)	(0.6%)	(7.4%)	81.1%	(1.6%)	(1.5%)	1.3%	(5.9%)	

**Notes:**

MUSC Physicians Other includes other Colleges (Nursing CoHP, Dental), Presidents Fund, Rental Properties, Investment Account and Funded Leadership  
MUSC Health Partners Other includes MHA Population Health, CFC Community Physicians, and Funded Leadership

## Medical University of South Carolina Physicians

### Executive Summary

For the four-month period ending October 31, 2025

#### Charges:

- **YTD: 4% over budget and 14% over last year**
- Month of October: 1% over budget and 12% over last year

#### Payments:

- **YTD: 4% over budget and 11% over last year**
- Month of October: (2%) under budget and 2% over last year
- 38.2 days in AR as of October 2025 and 38.6 days in AR as of June 2025
- \$90 per wRVU as of October 2025 and \$88 per wRVU as of June 2025

#### Income/(Loss):

- **(\$6.7M) Operating Loss; (2.0%) Operating Margin**
  - \$15.5M favorable variance to fixed budget
    - \$8.1M net clinical service revenue
      - \$7.8M COM Epic patient revenue over budget by 4%
    - \$4.2M other operating revenue
      - \$2.6M Hollings Cancer Center over budget due to unbudgeted transfer from MUSC
      - \$1.5M EVPAA cost center over budget due to timing of transfer from MUSC
    - (\$3.0M) enterprise purchased services revenue
      - (\$2.5M) MUSCF Institutional Advancement under budget (offset by favorable salaries)
    - \$0.5M salaries, wages and benefits
      - \$2.3M MUSCF Institutional Advancement under budget (offset by unfavorable enterprise purchased services revenue)
      - \$0.9M Ambulatory under budget (offset by unfavorable contractual services)
      - (\$2.3M) group health deficit
    - (\$1.1M) supplies
      - (\$0.8M) Ambulatory Ophthalmology over budget (due to increases in volumes of dry eye medications and addition of new medications)
      - (\$0.5M) Infusion over budget (due to increases in volumes)
    - \$1.2M contractual services
      - \$0.5M CDM Dean Office under budget
      - \$0.5M OneMUSC under budget
      - \$0.4M EVPAA cost center under budget
      - \$0.3M College of Medicine under budget
      - (\$0.6M) Ambulatory agency nursing services unbudgeted (offset by favorable salaries)
    - \$1.9M purchased services
      - \$0.8M Community Physicians under budget (offset by unfavorable enterprise purchased services revenue)
      - \$0.7M Enterprise Funding under budget
- **\$11.9M Nonoperating Income**
  - \$9.5M favorable variance to fixed budget
    - \$10.4M investment income
      - \$10.8M unrealized gain on investments – unbudgeted
      - (\$0.4M) realized gain on investments
    - (\$1.1M) rental income
      - (\$1.1M) variance due to Parkshore transfer to MUHA at FY25 year-end
- **\$5.1M Net Income; 1.5% Net Margin**
  - \$25.0M favorable variance to fixed budget

#### Balance Sheet:

- Days cash on hand: 109 days. 23 days better than 86 days budgeted
- Net Position: \$494.0M; increased by \$5.1M compared to June 2025

**MUSC Physicians**  
(A Component Unit of MUSC)  
Statement of Revenues, Expenses and Changes in Net Position  
For the 4 Month Period Ending - October 31, 2025

	Fiscal Year To Date				Prior Year To Date
	Actual	Fixed Budget	Variance	Var %	Actual
<b>Operating revenues:</b>					
Net clinical service revenue	\$ 216,368,725	\$ 208,279,490	\$ 8,089,235	4%	\$ 193,112,497
Supplemental medicaid	13,866,093	13,814,640	51,453	0%	13,814,640
Other operating revenue	8,675,503	4,478,345	4,197,158	94%	5,626,927
Enterprise purchased services revenue	91,711,678	94,669,370	(2,957,692)	(3%)	68,944,559
Grant salary reimb. from MUSC	6,179,839	5,795,825	384,014	7%	6,090,930
Total operating revenues	336,801,839	327,037,670	9,764,169	3%	287,589,552
<b>Operating expenses:</b>					
Salaries, wages and benefits	236,816,828	237,342,452	525,624	0%	193,952,150
MUSCP reimb. for education and research	38,328,747	38,933,852	605,105	2%	39,064,013
Supplies	27,831,325	26,702,439	(1,128,886)	(4%)	23,109,369
Contractual services	9,122,696	10,277,910	1,155,214	11%	7,087,349
Purchased services	15,116,249	16,990,805	1,874,556	11%	10,322,923
Facilities	2,756,698	3,116,981	360,283	12%	2,652,504
Insurance	3,808,190	4,104,035	295,845	7%	3,574,068
Meals and travel	1,573,273	2,118,401	545,128	26%	1,139,204
Other expenses	2,186,510	3,173,596	987,086	31%	2,436,301
Faculty and staff recruitment	626,363	490,963	(135,400)	(28%)	491,021
Total operating expenses	338,166,879	343,251,434	5,084,555	1%	283,828,901
EBIDA	(1,365,040)	(16,213,763)	14,848,723	92%	3,760,651
Depreciation	4,019,412	4,665,775	646,362	14%	3,385,479
Interest expense	1,349,643	1,361,393	11,750	1%	183,174
Total depreciation and interest expense	5,369,055	6,027,168	658,113	11%	3,568,654
Operating income (loss)	(6,734,095)	(22,240,932)	15,506,836	70%	191,998
Operating margin	(2.0%)	(6.8%)			0.1%
<b>Nonoperating revenue (expenses):</b>					
Donations - transfer to MUSCF	(2,231,818)	(2,394,158)	162,340	7%	(897,342)
Investment income	13,654,356	3,236,276	10,418,080	322%	9,755,566
Rental income	461,387	1,588,766	(1,127,380)	(71%)	995,403
Rent expense	(20,295)	(67,651)	47,356	70%	(72,161)
Other nonoperating revenue (expenses)	-	(7,116)	7,116	100%	-
Total nonoperating revenue (expenses)	11,863,630	2,356,117	9,507,512	404%	9,756,855
Change in net position	\$ 5,129,534	\$ (19,884,814)	\$ 25,014,348	126%	\$ 9,948,852
Net margin	1.5%	(6.1%)			3.5%

**Notes:**

Operating revenue:

- Net clinical service revenue over budget: \$7.8M COM Epic patient revenue over budget by 4%
- Other operating revenue over budget: \$2.6M Hollings Cancer Center due to unbudgeted transfer from MUSC;  
\$1.5M EVPAA cost center due to timing of transfer from MUSC
- Enterprise purchased services revenue under budget: (\$2.5M) MUSCF Institutional Advancement (offset by favorable salaries)

Operating expense:

- Salaries, wages and benefits: \$2.3M MUSCF Institutional Advancement under budget (offset by unfavorable enterprise purchased services revenue);  
\$0.9M Ambulatory under budget (offset by unfavorable contractual services); (\$2.3M) group health deficit
- Supplies over budget: (\$0.8M) Ambulatory Ophthalmology (due to increases in volumes of dry eye medications and addition of new medications);  
(\$0.5M) Infusion (due to increases in volumes)
- Contractual services: \$0.5M CDM Dean Office under budget; \$0.5M OneMUSC under budget; \$0.4M EVPAA cost center under budget;  
\$0.3M College of Medicine under budget; (\$0.6M) Ambulatory agency nursing services unbudgeted (offset by favorable salaries)
- Purchased services under budget: \$0.8M Community Physicians (offset by unfavorable enterprise purchased services revenue); \$0.7M Enterprise Funding

Nonoperating revenue:

- Investment income over budget: \$10.4M unrealized/realized gain on investments
- Rental income under budget: (\$1.1M) variance due to Parkshore transfer to MUHA at FY25 year-end

**MUSC Physicians**

(A Component Unit of the Medical University of South Carolina)

**Statement of Net Position****ASSETS**

	<b>October 31, 2025</b>	<b>June 30, 2025</b>	<b>Variance</b>
<b>Current Assets:</b>			
Cash and investments	\$ 320,226,987	\$ 324,541,503	\$ (4,314,516)
Bond project fund	18,782,587	35,694,839	(16,912,252)
Receivables:			
Patient services - net of allowances for contractual adjustments and bad debt of \$281,696,562	77,106,854	72,896,755	4,210,099
Due from the Medical University of South Carolina	5,907,695	36,400,545	(30,492,850)
Due from the Medical University Hospital Authority	20,178,238	25,403,100	(5,224,862)
Due from MCP	20,463,477	16,074,184	4,389,293
Due from the Medical University Foundation	841,741	1,409,892	(568,151)
Note receivable from CFC/MHP	831,328	917,337	(86,009)
Due from Comprehensive Psychiatric Services	30,594	22,740	7,854
Lease receivable	369,617	520,662	(151,045)
Other current assets	7,966,466	7,783,213	183,253
<b>Total Current Assets</b>	<b>472,705,585</b>	<b>521,664,771</b>	<b>(48,959,186)</b>
<b>Noncurrent assets:</b>			
Capital assets:			
Land	24,529,170	24,529,170	-
Buildings	43,045,021	43,045,021	-
Furniture and equipment	44,327,512	43,480,599	846,913
Leasehold improvements	31,106,731	31,052,725	54,006
Construction in progress	49,806,014	33,781,045	16,024,969
Computer software	15,580,860	15,555,430	25,430
Right of use assets	28,522,658	28,267,832	254,827
Subscription assets	9,247,037	9,247,037	-
Accumulated depreciation and amortization	(78,496,779)	(74,457,071)	(4,039,708)
Lease receivable	853,996	853,996	-
Investment in partnerships	4,323,422	4,323,422	-
Investment / Advancements consolidated CFC	32,270,000	32,270,000	-
<b>Total noncurrent assets</b>	<b>205,115,641</b>	<b>191,949,204</b>	<b>13,166,437</b>
<b>Total Assets</b>	<b>\$ 677,821,225</b>	<b>\$ 713,613,974</b>	<b>\$ (35,792,749)</b>

**Notes:**Current assets:

- Cash and investments: (\$25.7M) FY25 Z incentive payments; (\$15.5M) FY25 Q4 Y incentive payments; (\$17.1M) FY26 Q1 Y incentive payments; \$7.8M Epic collections over budget YTD; \$10.8M realized/unrealized gain on investments; \$19.7M FY25 DHHS payment; \$7.6M FY25 Q3 Supplemental Medicaid payment
- Bond project fund: \$18.8M JEDA 2025 bond proceeds held in restricted BNY bond fund
- Due from MUSC: (\$19.7M) DHHS FY25 payment; (\$8.6M) payment of prior year outstanding balances; \$3.4M DHHS FY26 accruals
- Due from MUHA: (\$5.5M) hospital physicians bill FY25 payment
- Due from MCP: \$11.5M FY26 STP accruals; (\$7.6M) FY25 Q3 Supplemental Medicaid payment

Noncurrent assets:

- Construction in progress: includes projects: Clements Ferry MOB (FY26 balance increase of \$14.3M)

**MUSC Physicians**

(A Component Unit of the Medical University of South Carolina)

**Statement of Net Position****LIABILITIES**

	<b>October 31, 2025</b>	<b>June 30, 2025</b>	<b>Variance</b>
<b>Current Liabilities:</b>			
Accounts payable	\$ 1,926,017	\$ 3,692,652	\$ 1,766,635
Accrued interest payable	1,179,462	1,164,952	(14,510)
Accrued payroll	17,079,216	53,968,928	36,889,713
Accrued payroll withholdings	515,906	2,312,336	1,796,430
Accrued pension contribution	7,952,547	2,768,681	(5,183,867)
Unapplied cash - patient services	7,855,724	9,679,135	1,823,411
Due to Medical University Hospital Authority	26,955,261	21,102,618	(5,852,642)
Due to Carolina Family Care, Inc.	535,221	4,625,425	4,090,205
Due from MUSC Health Alliance	9,442	(3,882)	(13,324)
Due to Mainsail	-	3,535	3,535
Accrued compensated absences	9,835,288	9,835,288	-
Lease liability	3,758,910	3,758,910	-
Subscription liability	777,110	777,110	-
Other accrued liabilities	10,738,114	15,541,051	4,802,937
<b>Total current liabilities</b>	<b>89,118,218</b>	<b>129,226,741</b>	<b>40,108,523</b>
<b>Noncurrent Liabilities:</b>			
Lease liability	16,301,469	16,966,313	664,844
Subscription liability	1,783,027	1,783,027	-
Bonds payable	75,000,000	75,000,000	-
Deferred inflows-leases	1,156,572	1,305,488	148,916
Deferred inflows-OPEB	240,267	240,267	-
Net OPEB liability	250,998	250,998	-
<b>Total noncurrent liabilities</b>	<b>94,732,333</b>	<b>95,546,093</b>	<b>813,760</b>
<b>Total liabilities</b>	<b>183,850,551</b>	<b>224,772,834</b>	<b>40,922,283</b>
<b>NET POSITION</b>			
Invested in capital assets, net of related debt	89,855,612	89,855,612	-
Unrestricted (deficit)	404,115,062	398,985,528	(5,129,534)
<b>Total Net Position</b>	<b>493,970,674</b>	<b>488,841,140</b>	<b>(5,129,534)</b>
<b>Total Liabilities, Inflows &amp; Net Position</b>	<b>\$ 677,821,225</b>	<b>\$ 713,613,974</b>	<b>\$ 35,792,749</b>

**Notes:**Current liabilities:

-Accrued payroll: FY26 balance includes Y incentive (salary + fringe) accruals of (\$7.1M), Above Target Earnings (salary + fringe) accrual of (\$4.0M); reversal of \$49.4M FY25 year-end accruals

## MUSC Health Partners

### Executive Summary

For the four-month period ending October 31, 2025

#### Charges:

- **YTD: 19% over budget and 62% over last year**
- Month of October: 30% over budget and 63% over last year

#### Payments:

- **YTD: 13% over budget and 76% over last year**
- Month of October: 24% over budget and 84% over last year
- 28.0 Days in AR as of October 2025 and 26.0 Days in AR as of June 2025
- \$106 per wRVU as of September 2025 and \$106 per wRVU as of June 2025

#### Income/(Loss):

- **(\$0.5M) Operating Loss; (1.7%) Operating Margin**
  - \$0.5M favorable variance to fixed budget
    - \$3.1M favorable net clinical service revenue
      - \$2.0M MHP Primary Care Pediatrics over budget (no impact to bottom line)
    - (\$0.8M) unfavorable other operating revenue
      - (\$0.7M) MHP Primary Care Adult under budget
    - (\$1.0M) unfavorable enterprise purchased services revenue
      - (\$0.8M) MHP Primary Care Pediatrics under budget (no impact to bottom line)
      - (\$0.7M) MHP Primary Care Adult under budget – MUHA New Provider Support
      - \$0.6M MCP Funded leadership over budget (offset by unfavorable salaries)
    - \$0.3M favorable salaries and benefits
      - \$0.6M MHP Primary Care Adult cost centers (West Campus EDS, Nexton, and Johns Island) under budget due to timing of new clinics
      - \$0.4M Community Physicians Oncology under budget (no impact to bottom line)
      - (\$0.6M) MCP Funded leadership over budget (offset by favorable enterprise purchased services revenue)
    - (\$0.8M) unfavorable supplies
      - (\$1.2M) MHP Primary Care Pediatrics over budget (no impact to bottom line)
      - \$0.4M MHP Primary Care Adult under budget
    - \$0.2M favorable contractual services
      - \$0.3M Atlantic Cardiovascular Associates under budget (no impact to bottom line)
    - (\$0.8M) unfavorable purchased services
      - (\$0.4M) Atlantic Cardiovascular Associates over budget (no impact to bottom line)
      - (\$0.3M) Community Physicians Oncology over budget (no impact to bottom line)
- **(\$0.4M) Net Loss; (1.6%) Net Margin**
  - \$0.5M favorable variance to fixed budget

#### Balance Sheet:

- Current ratio: 1.0
- Net Position: \$5.7M; decreased by (\$0.4M) compared to June 2025

# MUSC Health Partners

## Statement of Revenues, Expenses and Changes in Net Position For the 4 Month Period Ending - October 31, 2025

	Fiscal Year To Date				Prior Year To Date
	Actual	Fixed Budget	Variance	Var %	Actual
<b>Operating revenues:</b>					
Net clinical service revenue	\$ 19,223,105	\$ 16,094,078	\$ 3,129,026	19%	\$ 11,164,634
Supplemental medicaid	1,066,667	1,066,667	-	0%	1,066,667
Other operating revenue	1,052,069	1,876,840	(824,771)	(44%)	1,689,874
Enterprise purchased services revenue	5,965,849	6,982,997	(1,017,149)	(15%)	2,921,621
Total operating revenues	27,307,689	26,020,582	1,287,106	5%	16,842,795
<b>Operating expenses:</b>					
Salaries, wages and benefits	20,865,198	21,127,471	262,274	1%	11,754,392
Supplies	2,952,346	2,156,560	(795,785)	(37%)	1,472,451
Contractual services	4,468,899	4,631,023	162,124	4%	1,000,970
Purchased services	(4,777,588)	(5,546,696)	(769,107)	(14%)	(719,500)
Facilities	768,512	841,657	73,145	9%	396,494
Insurance	243,187	290,632	47,445	16%	180,980
Meals and travel	64,044	18,631	(45,413)	(244%)	31,320
Faculty and staff recruitment	224,045	235,932	11,887	5%	203,090
MUSCP corporate shared services	1,814,502	1,814,501	-	0%	991,131
Other expenses	230,691	411,707	181,017	44%	150,093
Total operating expenses	26,853,834	25,981,420	(872,414)	(3%)	15,461,421
EBIDA	453,855	39,163	414,692	1059%	1,381,374
Depreciation	804,217	897,859	93,642	10%	551,637
Interest expense	108,118	91,201	(16,917)	(19%)	49,869
Total depreciation and interest expense	912,335	989,060	76,725	8%	601,506
Operating income (loss)	(458,481)	(949,897)	491,416	52%	779,868
Operating margin	(1.7%)	(3.7%)			4.6%
<b>Nonoperating revenue (expenses):</b>					
Investment income	2	-	2	100%	2,476
Rental income	11,670	11,738	(67)	(1%)	18,502
Total nonoperating revenue (expenses)	11,673	11,738	(65)	(1%)	20,978
Change in net position	\$ (446,808)	\$ (938,159)	\$ 491,351	52%	\$ 800,846
Net margin	(1.6%)	(3.6%)			4.8%

### Notes:

#### Operating revenue:

- Net clinical service revenue: \$2.0M MHP Primary Care Pediatrics over budget (no impact to bottom line)
- Other operating revenue: (\$0.7M) MHP Primary Care Adult under budget
- Enterprise purchased services revenue: (\$0.8M) MHP Primary Care Pediatrics under budget (no impact to bottom line)
- (\$0.7M) MHP Primary Care Adult under budget - MUHA New Provider Support; \$0.6M MCP Funded leadership over budget (offset by unfavorable salaries)

#### Operating expense:

- Salaries and benefits: \$0.6M MHP Primary Care Adult cost centers (West Campus EDS, Nexton, and Johns Island) under budget due to timing of new clinics; \$0.4M Community Physicians Oncology under budget (no impact to bottom line); (\$0.6M) MCP Funded leadership over budget (offset by favorable enterprise purchased services revenue)
- Supplies: (\$1.2M) MHP Primary Care Pediatrics over budget (no impact to bottom line); \$0.4M MHP Primary Care Adult under budget
- Contractual services under budget: \$0.3M Atlantic Cardiovascular Associates (no impact to bottom line)
- Purchased services over budget: (\$0.4M) Atlantic Cardiovascular Associates (no impact to bottom line); (\$0.3M) Community Physicians Oncology (no impact to bottom line)

#### Lab:

- \$3.7M operating revenue: \$0.3M over budget
- \$2.0M net margin: \$0.5M over budget

## MUSC Health Partners

### Statement of Net Position

#### ASSETS

	October 31, 2025	June 30, 2025	Variance
<b>Current Assets:</b>			
Cash and cash equivalents	\$ 4,857,742	\$ 2,028,719	\$ 2,829,024
Receivables:			
Patient services - net of allowances for contractual adjustments and bad debt of \$11,864,937	5,295,803	3,987,746	1,308,057
Due from the Medical University Hospital Authority	738,639	3,763,825	(3,025,186)
Due from UMA	535,221	4,625,425	(4,090,205)
Due from MCP	608,023	547,766	60,257
Due from Mainsail	-	319	(319)
Due from MUSC Health Alliance	-	50,960	(50,960)
Due from MSV/MHI	2,284,766	1,845,159	439,607
Lease receivable	16,476	21,886	(5,410)
Other current assets	823,169	748,210	74,959
<b>Total Current Assets</b>	<b>15,159,838</b>	<b>17,620,015</b>	<b>(2,460,176)</b>
<b>Noncurrent assets:</b>			
Capital assets:			
Furniture and equipment	2,477,245	2,445,930	31,315
Leasehold improvements	4,079,416	4,079,416	-
Construction in progress	727,935	500,957	226,977
Computer software	46,563	46,563	-
Right of use assets	17,830,262	17,830,262	-
Accumulated depreciation and amortization	(9,428,052)	(8,623,835)	(804,217)
Lease receivable	1,853	1,853	-
<b>Total noncurrent assets</b>	<b>15,735,222</b>	<b>16,281,147</b>	<b>(545,925)</b>
<b>Total Assets</b>	<b>\$ 30,895,060</b>	<b>\$ 33,901,161</b>	<b>\$ (3,006,101)</b>



## MUSC Health Partners

### Statement of Net Position

#### LIABILITIES

	October 31, 2025	June 30, 2025	Variance
<b>Current Liabilities:</b>			
Accounts payable	\$ 109,938	\$ 1,689,966	\$ 1,580,028
Accrued interest payable	33,425	60,597	27,171
Accrued payroll	2,493,569	1,849,793	(643,777)
Accrued payroll withholdings	277,233	627,730	350,497
Unapplied cash - patient services	2,258,598	1,679,107	(579,492)
Due to Medical University of South Carolina	72,196	158,187	85,991
Due to Medical University Hospital Authority	142,884	1,494,055	1,351,171
Note Payable to UMA	831,328	917,337	86,009
Note Payable to MSV	488,674	481,440	(7,235)
Accrued compensated absences	1,590,040	1,590,040	-
Lease liability	2,161,969	2,161,969	-
Other accrued liabilities	4,009,108	3,754,807	(254,302)
<b>Total current liabilities</b>	<b>14,468,965</b>	<b>16,465,028</b>	<b>1,996,061</b>
<b>Noncurrent Liabilities:</b>			
Lease liability	10,754,793	11,312,836	558,043
Deferred inflows-leases	17,293	22,481	5,188
<b>Total noncurrent liabilities</b>	<b>10,772,086</b>	<b>11,335,317</b>	<b>563,231</b>
<b>Total liabilities</b>	<b>25,241,051</b>	<b>27,800,344</b>	<b>2,559,292</b>
<b>NET POSITION</b>	<b>5,654,009</b>	<b>6,100,817</b>	<b>446,808</b>
<b>Total Liabilities, Inflows &amp; Net Position</b>	<b>\$ 30,895,060</b>	<b>\$ 33,901,161</b>	<b>\$ 3,006,101</b>

**MUSC Health Partners**

Statement of Revenues, Expenses and Changes in Net Position  
For the 4 Month Period Ending - October 31, 2025

	MHP Adult Primary Care	MHP Primary Care Lab	MHP Primary Care Pediatrics	MHP Primary Care Pediatrics Research	MHP Community Physicians	Other Departments	MHP Total
<b>Operating revenues:</b>							
Net clinical service revenue	7,472,200	4,055,323	5,747,061	-	5,574	1,942,947	19,223,105
Supplemental medicaid	1,066,667	-	-	-	-	-	1,066,667
Other operating revenue	882,431	-	86,979	82,659	-	-	1,052,069
Intercompany transfers	918,953	(330,923)	(588,030)	-	-	-	-
Enterprise purchased services revenue	2,467,713	-	1,523,945	-	11,502	1,962,688	5,965,849
Total operating revenues	12,807,964	3,724,401	6,769,955	82,659	17,076	3,905,635	27,307,689
<b>Operating expenses:</b>							
Salaries, wages and benefits	11,428,098	1,014,003	4,403,641	154,251	2,098,824	1,766,381	20,865,198
Supplies	801,033	477,645	1,353,923	673	1,776	317,297	2,952,346
Contractual services	369,823	66,662	274,997	11,663	3,742,757	2,998	4,468,899
Purchased services	669,253	65,000	89,513	43,064	(5,857,629)	213,210	(4,777,588)
Facilities	707,714	49,152	546,437	89,372	-	(624,163)	768,512
Insurance	159,307	3,100	59,723	-	20,719	338	243,187
Meals and travel	13,327	-	4,235	934	1,497	44,051	64,044
Faculty and staff recruitment	15,270	-	4,210	-	-	204,565	224,045
MUSCP corporate shared services	1,814,502	-	-	-	-	-	1,814,502
Other expenses	182,608	(155)	25,191	1,689	3,740	17,619	230,691
Total operating expenses	16,160,935	1,675,405	6,761,869	301,645	11,684	1,942,296	26,853,834
EBIDA	(3,352,971)	2,048,995	8,086	(218,986)	5,392	1,963,339	453,855
Depreciation	109,964	81,727	8,086	-	-	604,441	804,217
Interest expense	12,212	-	-	-	-	95,907	108,118
Total depreciation and interest expense	122,175	81,727	8,086	-	-	700,348	912,335
Operating income (loss)	(3,475,147)	1,967,269	0	(218,986)	5,392	1,262,991	(458,481)
Operating margin	(27.1%)	52.8%	0.0%	(264.9%)	31.6%	32.3%	(1.7%)
<b>Nonoperating revenue (expenses):</b>							
Investment income	2	-	-	-	-	-	2
Rental income	11,896	-	-	-	-	(225)	11,670
Total nonoperating revenue (expenses)	11,898	-	-	-	-	(225)	11,673
Change in net position	\$ (3,463,248)	\$ 1,967,269	\$ -	\$ (218,986)	\$ 5,392	\$ 1,262,766	\$ (446,808)
Net margin	(27.0%)	52.8%	0.0%	(264.9%)	31.6%	32.3%	(1.6%)

**Notes:**

*MHP Community Physicians:*

- \$4K Mt Pleasant Community PM&R operating income
- Community Physicians column includes the following entities which are fully funded: Atlantic Cardiovascular Associates, Oncology, Gastro and Wound Care

*Other Departments:*

- \$1.3M Accounts receivable accrual for both Adult & Pediatrics Primary Care
- Other departments column includes the following entities which are fully funded: Tidelands Multispecialty, Modern Minds, MCP Leadership, and MUHA Midlands

**FY2026 MUSCP Consolidated Approved Unbudgeted Expenses  
As of 10/31/25**

<b>Unbudgeted Capital Projects</b>	<b>Amount</b>
<b>Total</b>	<b>\$ -</b>
<b>Unbudgeted Operating Expenses</b>	<b>Amount</b>
<b>Total</b>	<b>\$ -</b>
<b>Total FY26 Approved Unbudgeted Expenses</b>	<b>\$ -</b>

**Contractual, Professional and Consulting Services > \$50,000**

**07/01/2025 – 10/31/2025**

<b>Entity</b>	<b>Classification</b>	<b>Total YTD Expenses &gt;\$50,000 as of 10/31/25</b>	<b>Annual Budget</b>
MUHA	Consulting Services	\$ 1,260,696	\$ 6,377,594
MUHA	Contractual Services	\$ 161,518,740	\$ 686,489,230
MUHA	Professional Services	\$ 48,621,049	\$ 153,610,173
MUSC	Consulting Services	\$ 694,433	\$ 938,833
MUSC	Contractual Services	\$ 45,617,382	\$ 101,279,000
MUSC	Professional Services	\$ 143,866	\$ 4,262,233
MUSCP	Consulting Services	\$ 956,929	\$ 5,400,733
MUSCP	Contractual Services	\$ 11,051,347	\$ 36,370,177
MUSCP	Professional Services	\$ 511,953	\$ 3,153,584
Grand Total		\$ 270,376,395	\$ 997,881,557